

FINANCIAL TIMES



Europe's future
Why Emu is the wrong priority

Edward Mortimer, Page 10

Electric cars
GM's jellybean has far to go

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Kobe a year on
Regaining its poise

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Greek succession
Who will follow Papandreou?

Page 11

World Business Newspaper

WEDNESDAY JANUARY 17 1996

US defeat for Ford over airbags may spark claims rush

Carmakers selling vehicles in the US could face one of their biggest safety challenges after the Supreme Court in Washington upheld a case against the Ford motor company. The court denied an appeal by Ford against a state ruling which would allow motorists to sue carmakers for failing to fit airbags. The decision could open the way to a flood of litigation by injured motorists against carmakers which have not installed airbags in their vehicles. "We're obviously disappointed by the decision," said Dean McGrath, an attorney with the American Automobile Manufacturers' Association. Page 12

Greek contest begins: The battle to succeed Andreas Papandreou as prime minister started with a number of contenders declaring their candidacy. Page 2

Berlusconi trial to start: The long-awaited trial for corruption of Silvio Berlusconi begins today in Milan amid accusations from the former Italian prime minister that the court action is a political vendetta. Page 2

Nuclear dialogue proposed: France, as part of its policy of moving closer to Nato's military structures, will today put to its fellow members of the alliance the idea of a political dialogue on the role of nuclear weapons. Page 3

Turkish carmaker to halt production: Turkey's second-largest carmaker is to halt production temporarily after a 50 per cent drop in sales, as growing political uncertainty begins to affect an economy already burdened by chronic inflation. Page 2

Cognac price increases prove unpalatable: Remy Cointreau, the French drinks group, slumped to a first-half pre-tax loss of FF38.9m (\$7.8m) after price rises drove away some of its customers, particularly among Chinese cognac drinkers. Page 13

German rivals seek TV decoder deal: The future shape of German digital television will be mapped out later this week when Kirch and Bertelsmann, the country's two largest media groups, try to reach agreement on establishing a uniform decoding system. Page 2

SE-Banken fined: The Stockholm Stock Exchange imposed a SEK2m (\$300,000) fine on Skandinaviska Enskilda Banken, one of Sweden's leading commercial banks, for breaking bourse rules in its handling of information about heavy credit losses which caused an unexpected slump in its profits in 1995. Page 13

UK gas industry shake-up looms: Forthcoming competition in the UK gas supply industry threatens to spell disaster for British Gas, the country's oldest and largest supplier. Page 14

Indonesian companies face levy:

Indonesia's President Suharto has set up a foundation to manage compulsory donations from Indonesian wealthier citizens in a move ostensibly aimed at reducing poverty. Under a directive issued by the president, companies with an annual after-tax income of more than Rp100m (\$43,000) are obliged to donate 2 per cent of their earnings to the foundation. Foreign companies operating in Indonesia, although not covered by the decree, have also been asked to donate. Page 13

Move to raise banking confidence: The Czech Republic's central bank moved to restore confidence in the country's banking sector by appointing an administrator to Ekogrobanka, a small privately owned regional bank. Page 12

BMW fights car crime in S Africa: BMW, the German luxury car manufacturer, has taken the extreme step of trying to protect its market share in South Africa by including anti-theft and hijacking insurance in the price of new models. Page 4

Drug trafficker's arrest hailed: Mexico and the US celebrated the arrest of Juan Garcia Abrego, one of the world's most wanted drug traffickers, though his capture and deportation to the US are likely to spark a fresh war between Mexico's rival cartels. Page 3

US death sentence woman relieved: The governor of the US state of Illinois commuted a death sentence on Guinevere Garcia, for the killing, in 1992, of her husband, to life in prison, stopping what would have been only the second execution of a woman since capital punishment returned to the US in 1977.

STOCK MARKET INDICES

Index	Value	% Chg
New York Composite	5,046.31	+2.53
Dow Jones Ind	4,941.20	+2.53
NASDAQ Composite	981.20	+7.37
Simple and Fair East	1,822.10	+27.70
CAC40	2,378.97	+17.82
FTSE 100	2,710.6	+47.9
Nikkei	20,567.07	+279.65

US LUNCHTIME RATES

Instrument	Rate
Federal Funds	5 1/4%
3-month Treasury Bill	5.134%
Long Bond	119 1/2
Yield	6.14%

OTHER RATES

Instrument	Rate
US 3-month Interbank	6 1/4%
US 10 yr T-Bill	10 1/4%
France 10 yr OAT	108.39
Germany 10 yr Bund	108.57
Japan 10 yr JGB	111.49

NORTH SEA OIL (Aquis)

Instrument	Price
Brent 15-day (Mar)	\$17.19

COMMODITIES

Commodity	Price
Gold	\$388.8
Oil	\$106.86
Wheat	\$1.457
Corn	\$1.457
Soybeans	\$1.457

STYLING

Instrument	Price
DM	1.5386
DM	1.5386
DM	1.5386

STYLING

Instrument	Price
DM	1.5386
DM	1.5386
DM	1.5386

Top Indian politicians accused of accepting bribes

By Mark Nicholson and Shiraz Sidani in New Delhi

Indian investigators yesterday charged seven leading politicians and sought permission to prosecute three cabinet ministers for allegedly receiving bribes from a steel industrialist. The charges arise from an investigation into alleged illegal foreign currency dealing, known as *hawala*, which led to the arrest of Mr Surendra Jain, the New-Delhi-based industrialist. The charges prompted an opposition party leader to resign his

parliamentary seat and threw the government into turmoil, with a general election just over three months away.

The Central Bureau of Investigation said inquiries were continuing into the bribery allegations, which will be a serious setback for the election prospects of the Congress party of Mr P.V. Narasimha Rao, prime minister. But the inclusion among the accused of Mr L.K. Advani, leader of the opposition Bharatiya Janata party, could equally torpedo the BJP's anti-corruption crusade against Congress.

BJP officials said Mr Advani last night resigned his seat following the charges, although he protested his innocence and claimed the charges were "politically motivated". The bureau said "other politicians are under investigation" and further charges of "receiving illegal gratification" under India's prevention of corruption

act might follow. The probe uncovered a coded notebook at Mr Jain's home detailing a series of payments totalling Rs60m (\$17m) made between 1988 and 1992, with initials of the apparent recipients. The charges lend weight to longstanding media speculation that the initials were those of top politicians. A total of 18 senior bureaucrats have already been charged under the four-year investigation, which has accel-

ated following a directive from India's supreme court a year ago. Prosecution of the charges will proceed through a special Delhi-based anti-corruption court. The accused face possible sentences of up to five years in jail. The three ministers cited by police are Mr Madhava Rao Sindhia, minister for human resource development, Mr Bahram Jalakar, agriculture minister, and Mr Vidya Chandra Sukhla, minister for water resources. The bureau of

Investigation said that it was seeking the consent of President Shankar Dayal Sharma to remove the trio's ministerial immunity from prosecution. The others charged were Mr Arjun Singh, a former Congress minister who formed a break-away Congress faction last year, Mr Devi Lal, former deputy prime minister, Mr Yashwant Sinha, ex-finance minister, Mr Kalpana Devi, another former Congress minister, Mr Arif Mohammed Khan, Mr Lal's grandson, and Mr Pradeep Singh, a one-time aide to Mr Lal.

Chubais dismissal blow for Russian economy ■ Fighting with Chechens escalates

Yeltsin sacks leading reformer

By Chrystia Freeland and John Thornhill in Moscow

Russia's fragile market economy suffered a serious blow yesterday when President Boris Yeltsin sacked Mr Anatoly Chubais, the deputy prime minister and leading economic reformer who masterminded the country's mass privatisation programme.

Mr Chubais' departure, following a series of hardline government appointments and a tough response to the hostage crisis in southern Russia, is the strongest sign yet that Mr Yeltsin is adopting the policies of communist and nationalist opponents who dominated December's parliamentary elections.

Mr Alexander Livshits, the president's chief economic aide, said the sacking signalled a change in economic priorities. This year, he said, the government would ensure wages were paid on time and place more emphasis on managing the state's assets instead of selling them off.

The political turmoil came as gunmen who identified themselves as Chechen rebels seized a Russia-bound boat carrying 185 people at a Turkish port and threatened to kill Russians aboard. Meanwhile, fighting escalated yesterday between Chechen separatists and Russian troops in the north Caucasus. After a second day of intense Russian forces had still failed last night to overcome Chechen gunmen who seized more than 100 hostages last week and were besieged in the village of Pervomaiskoye.

The Kremlin's difficulties in Chechnya were further com-



Two hostages pass through a group of Russian soldiers in the village of Sovetskoye after being freed from their Chechen captors. Photos AP

pounded when another group of Chechen fighters were reported to have captured 30 hostages in Grozny, the Chechen capital.

In Moscow, the fiercely worded presidential decree which removed Mr Chubais from his post attacked him for his failure to implement presidential orders and for poor management of staff, replacing them with two Soviet-era hardliners.

Mr Chubais' departure suggests that the president, already under fire for the continuing conflict in Chechnya, also appears prepared to loosen monetary policy to

boost his popularity ahead of the presidential elections scheduled for June. Mr Gennady Zyuganov, leader of the Communist party, welcomed the decision to remove Mr Chubais and said it showed that Mr Yeltsin planned to seek re-election.

"Of course with such an albatross you cannot go into the elections. He [Mr Yeltsin] is riding himself of the entire team which together with him brought the country to total bankruptcy and humiliation," he said.

A visibly shaken Mr Chubais said his departure did not mean

the end of economic reform, but he warned that the government should not abandon reform just as it was beginning to bear fruit. "It would be an enormous mistake to change economic policy five months ahead of the elections," he said.

However, the symbolism of Mr Chubais' departure is likely to worry foreign investors and governments who viewed him as a guarantor of sound economic policies. Mr Chubais was described as a "demigod" by one senior western official for his privatisation programme.

boost his popularity ahead of the presidential elections scheduled for June. Mr Gennady Zyuganov, leader of the Communist party, welcomed the decision to remove Mr Chubais and said it showed that Mr Yeltsin planned to seek re-election.

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Kohl keeps weighty secret as he serves up cookbook

By Michael Lindemann in Bonn

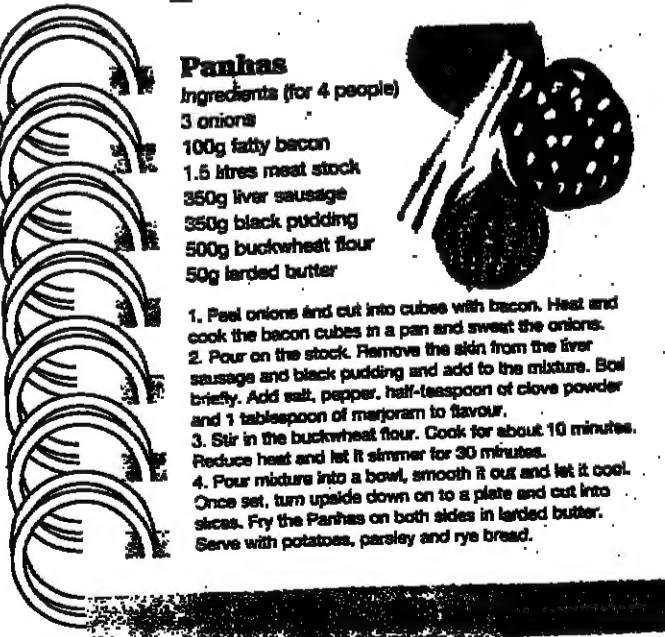
When Chancellor Helmut Kohl launched a cookbook yesterday with some of his favourite German recipes, he was willing to talk about ingredients, but not about his weight. "That," he said, "is a state secret."

Together with his wife, Hannelore, Mr Kohl has published a collection of 350 specialties, in the hope of changing the stodgy reputation of Germans and their food. "Now people will know that we like to eat and drink, something we are, unfortunately, not reputed for."

Some of the recipes are a long way from lean cuisine, but Mr Kohl was confident that the details of pork roll in milk, leg of lamb cooked in hay, carp in black beer, and Panhas, which contains fatty bacon and black pudding, will provide evidence that Germans are more than just "serious, hardworking, reliable and punctual".

Mr Kohl admitted he was not partial to all the recipes. The collection was put together with the help of the omnibus sounding Central Marketing Company of the German Agricultural Economy, and each has been road-tested by Mr Alfons Schuback, a well-known German chef.

However, Mr Kohl's favourite recipe is known to be Palatine sow's stomach, a dish he regu-



lary serves his closest friends.

Mr John Major became the most recent statesman to be accorded the honour when the British prime minister was invited to visit the chancellor at home in Oggersheim on the Rhine last summer. Other food on the menu includes pig's neck on a bed of leeks and old beer dumplings. The German sausage is col-

loured, and there are handy tips on how to prevent a Munich white sausage splitting in hot water. Then there are important sausage statistics provided by Mrs Kohl: the average German consumes 25kg of sausage annually and 68 per cent of Germans have it with their evening meal.

Editorial Comment, Page 11

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حکومت من الامم

MEPs aim to make a clean breast of things

By Emma Tucker in Strasbourg

Members of the European Parliament will today attempt to clean up their image with a series of votes intended to restrict the influence of lobbyists at the assembly and establish a full and frank register of MEPs' financial interests.

Two reports debated in the chamber last night seek to introduce greater openness and accountability into the activities of Europe's 526 representatives. Until now, MEPs have been under virtually no obligation to reveal fees and gifts received in the course of their parliamentary duties.

The first report, presented by Mr Glyn Ford, the British Socialist MEP, would regulate the activities of lobbyists, who currently enjoy unhindered access to the parliament's corridors in Brussels and Strasbourg.

Mr Ford believes that anyone who wants to spend more than a week inside the parliament should have to sign a register and disclose any cash or gifts offered to MEPs, assistants and officials that amount to more than Ecus1,000 (\$1,300) per year per person.

There would be no restrictions to the list and no distinction between "good" lobbyists (such as charities and non-governmental organisations) and others. Anyone who registers would be given a pass, renewable each year.

"There is nothing illegal about lobbying; it is something which we welcome," said Mr Ford. "We just want to know when lobbying turns into a 'special relationship'."

He has in mind examples such as the recent visit to Indonesia by seven MEPs and their spouses. "If colleague X wants to tell us how wonderful Indonesia is, we will in future know if he or she has just enjoyed an all expenses paid trip by the Indonesian government," said Mr Ford.

Certain lobbyists have lobbied hard on some aspects of the report, but most have warmly accepted it.

"The groups I have spoken to are not wildly enthusiastic, but say it is not a major problem," said Mr Ford. "Some even welcome it as they think it will keep out the cowboys."

While the Ford report stands a good chance of winning the support of MEPs, a second proposal, a register of members' financial interests, faces a much rockier reception.

German Christian Democrats were threatening to vote against it last night, arguing that it went too far in exposing the financial interests of MEPs.

This report, put forward by Mr Jean-Thomas Nordmann, the French liberal MEP, would require every parliamentarian to submit a personal declaration to the parliament at the beginning of their mandate mentioning all professional or other activities for which they receive substantial payments. They would also have to list any gifts or advantages bestowed on them, plus their moveable and immovable assets.

The Christian Democrats are not alone in believing that a full declaration of all interests is unnecessarily intrusive.

The Socialist group favours a less stringent declaration, arguing that it is interested in the change to people's financial standing as a result of becoming an MEP, rather than what they possess when they take up their mandate.

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Sales fall 50% as economy suffers from political uncertainties

Renault to halt Turkish output

By John Barham in Ankara

Turkey's second-largest car manufacturer is to halt production temporarily because of a 50 per cent drop in sales, as growing political uncertainty begins to affect an economy already burdened by chronic inflation.

Renault-Oyak, a joint venture between the French motor group and the Turkish armed forces pension fund, said that it would stop output for the last five working days of this month and lay off 2,400 workers.

A company official added that it hoped the halt would allow time to sell mounting stocks of unsold cars.

"Renault is making over 300 cars a day but has only sold 600 so far this year," he said. "We will resume operating once there is a recovery in sales." In the same period last year, Renault sold more than 1,200 cars.

Consumer demand has dropped steeply in Turkey, mainly because interest rates have shot up to 8-10 per cent a month in real terms since last month's inconclusive general election, when the radical Islamic Refah party won the largest number of seats in parliament. Confusing political signals from Ankara, the capital, have generated uncertainty for businesses and the financial markets.

Mr Necmettin Erbakan, the leader of Refah - which won 158 seats in the 550-member parliament - yesterday completed the first round of consultations with other party leaders to try to form a coalition government. He failed, however, to win support from any of the four secular parties in parliament.

A significant minority of business people suspect he will finally entice the conservative Motherland party into a coalition. This might further weaken industry's morale, already shaken by the election results and the assassination last week by left-wing terrorists of Mr Ozturk Sahin, a prominent businessman.

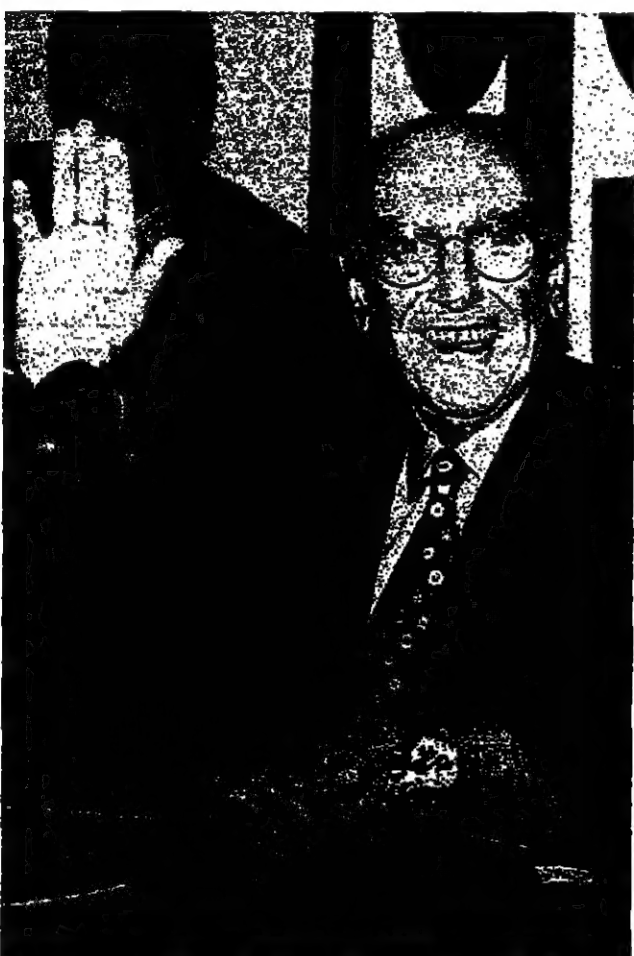
One equity analyst yesterday predicted that low demand would continue until a new government was in place. She said the business outlook for the year was for little improvement over 1995.

Most companies expect inflation of 75-100 per cent this year, against 79 per cent in 1995 and that growth will halve from 7.1 per cent last year.

Uncertainty about the outcome of political negotiations has forced up the interest rates the government must pay on its rising mountain of domestic debt, and has shortened maturities to 105 days.

Mr Albert Nektimien, director of research at Istanbul's Demirbank, said: "Obviously this is not sustainable. But the question is when you should start pressing alarm bells. It is still a bit early to say Turkey is entering recession. We will need a whole slew of negative figures first."

Paradoxically, shares on Istanbul's stock market have performed strongly this year, with prices rising by 17 per cent. Yesterday alone, share prices rose nearly 4 per cent thanks to buying by bargain hunters. But few economists and business executives are optimistic that the incoming government will be strong enough to force through the structural public sector reforms needed to stabilise the economy.



Mr Andreas Papanastasiou, after a long period in intensive care, has ended a leadership crisis in Greece by stepping down as prime minister.

Contenders enter race to succeed Papandreou

By Karin Hope in Athens

Mr Costas Simitis, Greece's former industry minister, yesterday opened the contest to succeed Mr Andreas Papanastasiou as prime minister by officially declaring his candidacy. He was immediately followed by Mr Gerasimos Arsenis, the defence minister, the other frontrunner.

The governing Panhellenic Socialist Movement's 169 deputies are expected to elect a new premier tomorrow, to be confirmed in office next week by a vote of confidence in parliament.

Mr Simitis represents Paskos's pro-European wing, which is committed to participation in European economic and monetary union, while Mr Arsenis is backed by a populist faction that favours more generous wage and pension policies.

Two other candidates also announced they were running: Mr Apostolos Kakiolamantis, the speaker of parliament, and Mr Yannis Haralambopoulos, a former foreign minister and close friend of Mr Papanastasiou. Mr Akis Tsochatzopoulos, the

acting prime minister, was expected to join the race today.

Mr Papanastasiou stepped down on Monday, asking Paskos to start procedures for electing a new prime minister immediately. In a letter from hospital he said he was too weak to resume his duties. Still in serious condition after two months in hospital, Mr Papanastasiou will remain chairman of the party he founded in 1974, but is not expected to return to politics.

The Athens stock exchange jumped by more than 2 per cent in early trading yesterday and closed 1.73 per cent up. The volume of shares traded was close to record levels, amounting to more than Dr14bn (\$68m).

Brokers said the market was poised to move steadily upwards after several weeks of uncertainty.

Mr Simitis, who tried to make Mr Papanastasiou resolve the succession issue a few weeks before he was rushed to hospital with pneumonia, has the largest personal following among Socialist deputies but falls well short of an outright majority.

He is popular with Greek business because of his moderate views and record of implementing a European Union-backed stabilisation programme in the 1980s.

According to opinion polls, he has the best chance of winning floating voters back to Paskos before the next election, due in 1997.

Mr Arsenis, a former United Nations economist, is trying to overcome a negative image left over from the early 1980s when he served simultaneously as economy minister and central bank governor.

He introduced far-reaching financial reforms, but his record also includes devaluing the drachma for the first time in over 30 years, approving forced nationalisations of Greek industrial companies, and maintaining index-linked wage and pension increases in the face of a soaring public deficit.

None of the other candidates is expected to win more than a handful of votes. But their support will be crucial in deciding the outcome of a run-off vote between Mr Simitis and Mr Arsenis.

German rivals seek deal on TV decoder

By Judy Dempsey in Berlin

The future shape of German digital television will be mapped out later this week when Kirch and Bertelsmann, the country's two largest media groups, try to reach agreement on establishing a uniform decoding system.

A uniform system could pave the way for the launch later this year of pay-per-view digital television, potentially providing German households with access to a wide variety of public and private sector programming via satellite.

Kirch and Bertelsmann have

developed two different decoding systems which offer different facilities. Both sides agree that a single system is desirable.

The Bertelsmann camp argues that its system provides wider access to and more accountability in control of the decoder system, as a large number of companies are involved. By contrast, the Kirch system is under the control of the group itself.

Rivals claim that the Kirch system would be open to monopoly domination, an allegation Kirch hotly denies. ARD, the publicly-financed

broadcasting authority for Germany's 11 regional television networks, is pressing for the Bertelsmann system to become the national standard.

Last summer, it joined a consortium headed by Bertelsmann, Canal Plus, the French commercial television group, and Deutsche Telekom, Germany's state telecommunications network, to develop a decoding system for digital television. The consortium also includes ZDF, Germany's second state television channel, RTL, the commercial television network, while Austrian and Swiss television are considering signing up later this year.

ARD, RTL and Bertelsmann have repeatedly argued that access to the Kirch decoding system would be restricted and competition and choice would be reduced or biased towards Kirch's television interests. These include its stake in Sat-1, the television commercial television, and Premiere, Germany's only pay-television channel.

"This is not true. We will offer a wide variety of programmes. Ours would be an open system," Mr Gottfried Zmuck, a Kirch manager, said recently.

Mr Albert Scharf, head of ARD, insists that control of the decoder system should not be capable of being used to restrict consumer choice. "You have to be certain that your programmes will be offered in the decoder to provide as much choice as possible," he said.

"We wanted to have an all-open system where everybody interested, private or public broadcaster, would be sure his or her programming would be on offer and there would be unrestricted access. That is why we joined up with the Bertelsmann group as shareholders. We all have a say."

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Survey finds Angst moves closer to home

By Peter Norman in Bonn

Think of a German word and you probably think of Angst.

The standard dictionary definition of Angst as fear does the word little credit. It is because of its sense of visceral anguish that Angst has become one of the few German words to be in common English usage.

But what makes Germans feel Angst? On the strength of 2,000 interviews, the Süddeutsche Zeitung newspaper reported yesterday that crime now topped the list, followed by unemployment.

With inflation, an old German bugbear, close to the bottom of 22 specific worries at place 17.

In 1990, the Munich-based Süddeutsche commissioned a survey of what Germans expected their country to be like at the end of the millennium. Late last year it repeated the exercise and discovered the fears of the average German had moved closer to home.

Five years ago, fear about destruction of the global environment topped the list of the nation's worries when it looked ahead to the year 2000. With a mini-recession and a jobless economic

recovery in between, the environmental issue has slipped to third place behind crime and unemployment.

"The extreme right" came fourth on the list, followed by war, violence, drugs and terrorism. Fear of "too many foreigners" came ninth, followed by "civil nuclear power catastrophe". As a consolation for those who worry that the German economy may be losing its dynamism, "capitalism" was last of the 22 fears listed by the newspaper.

In general, the citizens of the former Communist eastern Germany worried more about the future than

their western neighbours. This was particularly true of crime and unemployment.

Affluent Switzerland topped the list of countries seen as a model for Germany, with particularly strong backing in western Germany. Sweden, with its reputation as a "social state", won twice as much support in eastern Germany as in the west. The newspaper reported that the UK came bottom of the list of model countries, with only high-earners and 14- to 19-year-olds declaring any special fondness for Britain.

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Berlusconi goes on trial for corruption

By Robert Graham in Rome and John Simkins in Milan

The long-awaited trial for corruption of Mr Silvio Berlusconi begins today in Milan amid accusations from the former Italian prime minister that the court action is a political vendetta.

The charges relate to bribes totalling L330m (\$241,000) paid to members of the Guardia di Finanza, the financial police, to secure favourable inspections of the books of companies in his Fininvest business empire. Ten other people are in court with him, including his younger brother Paolo, four Fininvest executives and five Guardia di Finanza members.

The prosecution is expected to back up its case by exposing Fininvest's alleged use of parallel accounts and undisclosed funds in Swiss and offshore subsidiaries that will affect other cases against the former premier. Mr Berlusconi is being investigated by magistrates over three other allegations of corruption as well as for the alleged blackmail of Mr Antonio Di Pietro, the magistrate largely responsible for today's charges.

In an hour-long press conference in Milan last night Mr Berlusconi, who is not expected to appear in court today, insisted he was innocent and launched a strong attack on the Milan magistrates, and Mr Di Pietro in particular, for "using their judicial powers in an attempt to obtain the resignation of the government under my leadership".

He said investigations into Mr Di Pietro by Brescia magistrates had shown that the magistrate had "set out to strike at the government so as to satisfy a political ambition".

The outcome of this case will determine Mr Berlusconi's two-year-old career as a politician and affect the future of Fininvest, whose politically sensitive television interests are due to be floated later this year. The trial is also likely to have an impact on current efforts to

form a new government and the timing of general elections.

Mr Berlusconi first learned he was under investigation on the present charges on November 22, 1994, when as premier he was hosting in Naples an international conference on crime.

He has consistently denied knowing anything about the bribes. His brother Paolo and Mr Salvatore Sciascia, head of Fininvest's tax department, have admitted making the payments but claim they were blackmailed into making them.

The core of the prosecution's case is that in a private group such as Mr Berlusconi's it would be hard for him as

owner and chief executive not to know about such payments designed to limit the group's tax bill. It emerged in a trial last year of some of the same Guardia di Finanza officials in court today that the payment of bribes to ensure "soft" tax inspections was a widespread practice among businessmen. This latter trial also rejected the businessmen's contention that they were blackmailed into making the bribes.

The most recent Fininvest bribe was paid two years after Italy's corruption scandals first broke. This concerned the cable television company Telepiu, which the Guardia di Finanza was checking in late 1993 and early 1994 on suspicion

that Mr Berlusconi had not properly divested his controlling stake. They suspected him of retaining control through friendly shareholders in breach of the 1990 law regulating television ownership. If proven, this could lead to his losing some or all of his three licences.

The prosecution claims Mr Berlusconi, while prime minister, met Mr Massimo D'Urso, a Fininvest lawyer, in June 1994 to discuss a pay-off to the Guardia di Finanza in respect of the Telepiu investigation.

Key documents long sought regarding Fininvest's operations in Switzerland were handed over to the prosecution just before Christmas. Mr Berlusconi's lawyers fought hard to block access to them. It has already emerged that offshore companies linked to Fininvest made transfers of L150m to people closely connected to former Socialist premier Bettino Craxi, the political godfather to Mr Berlusconi.

THE CHARGES HE FACES

- Corruption for the payment of L100m (\$40,000) for the tax inspection of Videotext (film/video subsidiary) in 1988
- L130m for inspection of Mondadori (publishing) in 1991
- L130m for inspection of Mediobanca (life insurance) in 1992
- L50m for inspection of the ownership structure of Telepiu (cable television) in 1993-94

EUROPEAN NEWS DIGEST

Portugal's PSD leader resigns

Mr Fernando Nogueira, the leader of Portugal's opposition Social Democrats (PSD), resigned yesterday and called for an urgent party congress to elect a new leadership.

His resignation immerses the centre-right party in a crisis after two decisive election defeats in less than four months ended the PSD's 18 years in power. "The party needs to undertake a thorough re-adaptation to the new political situation," he said.

Mr Nogueira had said he wanted to quit immediately after the PSD was defeated by the Socialists in a general election last October. He stayed on to support Mr Anibal Cavaco Silva, the PSD's losing candidate in Sunday's presidential election, he said. Mr Cavaco Silva, who led the party for 10 years as prime minister, was succeeded by Mr Nogueira nearly a year ago when he stepped down to run for the presidency. Leading contenders for the PSD leadership are expected to include Mr José Manuel Durão Barroso, a former foreign minister, and Mr Joaquim Ferreira Amaral, a former public works minister. The leadership struggle will temporarily abate opposition to the Socialist government which is four seats short of an overall majority. It will benefit the small right-wing Popular party as it begins to challenge the PSD for leadership of the right.

Peter Wise, Lisbon

Uneasy Weizman says thanks



Mr Ezer Weizman (bottom left), the Israeli president, yesterday thanked Germany in the presence of Chancellor Helmut Kohl for what he called its "friendship and co-operation" over the last 50 years, but said his visit, only the second by an Israeli head of state, "was not an easy one". As only the third speaker ever to address a joint session of the German parliament, Mr Weizman said that "as president of the state of Israel I can mourn (the memory of the Jews killed) but I cannot forgive on their behalf." Mr Weizman caused a stir earlier during his four-day visit by telling Jews in Germany that he could not understand why they were still living there following the extermination of about 6m Jews during the second world war. Mr Weizman's remarks were criticised by Mr Ignatz Bubis, leader of Germany's Jews who has repeatedly argued that Jewish culture must be allowed to flourish again in Germany if relations between the two countries are ever to be normalised. Michael Lindemann, Bonn

German employers' chief to quit

The German Employers' Federation (BDA) yesterday confirmed reports that Mr Klaus Murrmann, its bluntly-spoken president for almost 10 years, is to leave in December. He is to be replaced by Mr Dieter Hundt, currently a regional president of Gesamtmetall, the engineering employers' federation. News of the change comes only a few weeks after a similar upheaval at Gesamtmetall, where Mr Joachim Gotschke is to step down as president this summer. The two departing men have frequently been described as hardliners, at least in comparison to their predecessors. Both are to be replaced with people who have extensive experience as negotiators.

The change in leadership in two of the most influential lobbying groups in Bonn comes at a time when the government is lining up with the trade unions to put pressure on employers to hire more workers. Mr Murrmann is among a minority who openly criticised the "alliance for jobs" initiative by IG Metall, the engineering union, which proposed wage restraint in exchange for more jobs. Mr Murrmann is expected to be elected president of Unice, the European Employers' Federation.

Wolfgang Münchau, Frankfurt

Brussels targets fibres sector

The European Commission has decided to tighten controls on the amount of state aid that can be paid to certain sectors of the synthetic fibres industry. New measures coming into force April 1 when the old regime on state aid expires will require member states to notify the payment of any aid to synthetic fibres producer, regardless of whether it is covered by a previously authorised scheme.

Under the old code, investment aid was only allowed to be paid if its aim was to significantly reduce production. Aid not intended for this purpose was outlawed, even if the market concerned was suffering a structural shortage of supply.

Under the new code, the state of the market will become a vital consideration in assessing the payment of state aid. The new code will also limit the amount of aid that can be paid. Big companies, for example, will face much stricter limits. Although the new code has a three-year term, it is likely to be superseded before then by a new Commission framework on state aid to all industries.

Emma Tucker, Strasbourg

Bonn plan for more Eurofighters

Mr Volker Rabe, Germany's defence minister, will today go before the parliamentary defence committee and argue the case for an unspecified number of extra Eurofighter aircraft to support Germany's efforts to secure 30 per cent of the work on the €22bn defence project. Europe's biggest.

Press reports, which were not confirmed by the Defence Ministry, suggested Mr Rabe would ask the committee to approve the purchase of 30 extra Eurofighters, each costing about DM200m, after 2002. If Mr Rabe can persuade the defence committee to approve the extra aircraft he must still push the measure through the budget committee later this year, an exercise which is expected to be difficult at a time of shrinking defence expenditure.

Michael Lindemann, Bonn

Mitterrand was 'unfit' in 1994

François Mitterrand's personal physician sparked a political furore yesterday by saying the late French president was unfit to govern from November 1994 because of cancer.

Mitterrand's family yesterday filed a lawsuit against Dr Claude Gubler for violating medical secrecy in his memoirs, which are published today. Dr Gubler, in his book *Le Grand Secret* (The Big Secret), said the Socialist president (diagnosed with cancer a few months after he was elected in 1981. In the intervening period, the doctor said he knowingly published dishonest medical reports every six months at the president's request.

Dr Gubler wrote that, in his opinion, Mitterrand had been unfit to remain in office from November 1994 because he was so ill that he had to spend most mornings lying down and resting at the Elysée palace. The book has drawn condemnations from prime minister Alain Juppé, Mitterrand's former chief-of-staff Hubert Vedrine, and the French medical association.

Reuter, Paris

France requisitions more flats

The French government yesterday announced plans to requisition 700 vacant flats from some of the country's largest financial institutions in an accelerated effort to house homeless and poorly-lodged people in the Paris region.

The institutions will receive FF25 (£3.27) per square metre, regardless of location, for periods of between three and five years, a fraction of the market rent, though the state will undertake renovation to make the property habitable. Mr Pierre-André Perissol, minister for housing, also announced plans for a new law to allow such action to be carried out more easily and systematically. Some 500 apartments were requisitioned last August.

Andrew Jack, Paris

France suggests Nato dialogue on nuclear arms

By Bruce Clark, Diplomatic Correspondent

France, as part of its policy of moving closer to Nato's military structures, will today put to its fellow members of the alliance the idea of a political dialogue on the role of nuclear weapons.

The proposal, which will be raised in Brussels at the weekly meeting of ambassadors from Nato's 16 members, does not imply any watering down of France's staunch independence in nuclear matters.

But the willingness of Paris to exchange ideas on nuclear arms in a Nato forum amounts to a fresh, symbolic step towards reintegration with the alliance from whose military wing France walked out in 1966.

Diplomats said the dialogue was seen by Paris as a follow-up to its controversial suggestion last year that a French "nuclear umbrella" be extended to other parts of Europe.

Nato thinking still envisages a role for US and British nuclear weapons, even

though the cold war doctrine of "flexible response" - the early use of nuclear arms in response to a conventional Warsaw pact attack - has lost its immediate relevance.

France will also reaffirm today its month-old declaration that it wants to participate fully in most meetings of Nato defence ministers. However, it will still stay out of the two institutions - the nuclear planning and defence planning committee - under whose wing most of Nato's recent ministerial meetings have

taken place. Diplomats said France saw no reason why all 16 defence ministers could not meet under some other aegis. If necessary, one part of such meetings could be set aside for matters directly under the remit of the two committees - such as the internal workings of Nato's military structure - and the French minister could temporarily withdraw.

France will also confirm its intention of upgrading the status of its representative on Nato's military committee, which groups senior officers from all 16 states,

and of broadening the range of topics on which he speaks. On all discussions relating to Nato's future - ranging from enlargement to the new models of US-European co-operation - France was keen to participate fully. The latest French pronouncements will serve to keep the ball rolling in discussions over European security, without forcing Paris to climb down from the fundamental tenets of its defence doctrine, observers said.

If there is one area where France has made a real concession, it is in the quiet

abandonment of any attempt to turn the Western European Union, a 10-nation defence club, into a rival of Nato.

The WEU is supposed to be developing both as the defence arm of the European Union, and the European pillar of Nato. France, which initially stressed the former aim, has now accepted that the latter project - in other words, developing European defences in conjunction with North America - is the more realistic one for the immediate future.

UN plans to return over 2m Bosnians to homes

By Frances Williams in Geneva

Mrs Sadako Ogata, the United Nations High Commissioner for Refugees, yesterday outlined an ambitious repatriation programme for Bosnia aimed at returning and resettling more than 2m people forced from their homes during the four-year conflict.

Presenting the plans to a meeting of 50 governments and humanitarian agencies, Mrs Ogata said she hoped some 870,000 people might return this year, starting in the spring. She urged European governments to continue temporary protection for an estimated 700,000 Bosnian refugees until it was clearly safe for them to return. About half of these are in Germany.

"Let us make sure that the promise of peace signed in Paris is becoming a reality on the ground before we take a step that will affect the lives of hundreds of thousands of people, who have already endured enormous hardship in the past," Mrs Ogata said.

The UNHCR, which led the humanitarian assistance effort throughout the war, was given responsibility for the repatriation programme under the Dayton peace accords signed in Paris last month.

Mrs Ogata said the UNHCR had reached agreement in prin-



UN High Commissioner for Refugees Sadako Ogata (left) with Europe's Balkans negotiator Carl Bildt in Geneva yesterday

ciple on the plan with both the Muslim-Croat Federation and the Bosnian Serb authorities.

The "phased and orderly voluntary return programme" will give priority to the estimated 1m displaced people inside Bosnia followed by the 870,000 living in the other former Yugoslav republics. The plan envisages the return or resettlement in Bosnia this year of about half the displaced people inside the country, 170,000 from elsewhere in the region and 200,000 from other European countries.

While returnees had the right to reclaim their homes,

Mrs Ogata acknowledged that many would choose to resettle in areas where they formed part of the majority group.

The UNHCR will appeal next month for funding. Estimates indicate that it will need \$300m-\$400m to finance its programme throughout former Yugoslavia in 1996. This will include the cost of providing food and humanitarian aid to some 2.8m people in Bosnia.

The UNHCR is also asking governments in asylum countries to cover the transport costs of returning refugees and provide them with a cash resettlement grant.

Montenegrins question Serbia ties

A tiny state considers the value of Belgrade's sham federation, writes Laura Silber

Montenegro, a tiny mountainous statelet wedged between Albania, Serbia, Croatia and Bosnia, paid a steep price for remaining a junior partner of Serbia during four years of a war it had little power to influence.

But now, with the Dayton peace accords coming into effect and the UN sanctions it suffered along with Serbia lifted, its 617,000 people are thinking hard about their future and the value of remaining in a sham federation with a Serbia of 9m people which treats it like a small tail on a large dog.

Many Montenegrins are in a hurry to rejoin the international community and rising economic privation has emboldened calls for independence. Mr Milo Djukanovic, the prime minister, in a recent interview spoke of a "growing consciousness that the republic can build economic independence, not relying on Serbia".

But economists say it will take five years to regain the 1992 level of production. Even before the war Montenegro was one of the poorest Yugoslav republics. Since then the average monthly wage has dropped to the equivalent of \$138.

Montenegrins have a lot in common with Serbs, but the political climate is very different. Last month MPs from Montenegro's ruling Democratic party of Socialists and the opposition furiously debated next year's budget in Podgorica, the capital. In Belgrade the budget was adopted without real debate for the second successive year as the opposition again boycotted parliament.

Under President Momir Bulatovic, Montenegro is also pushing economic reforms. Many state enterprises have been privatised. In Serbia, where the old language of socialism is replacing the language of

statistics, emphasising the importance of the minority rights issue.

For the time being, Montenegro enjoys only as much autonomy as Belgrade allows. At the first peace conference in The Hague in 1991, Mr Bulatovic tried to assert his independence by voting against Serbia in favour of forming six separate states on the ruins of Yugoslavia.

It took just a few days for Belgrade to force Montenegro to withdraw its vote after allegations that Italy had tried to lure Mr Bulatovic away with promises of generous aid.

That conference took place at the height of the onslaught on Dubrovnik, Croatia's Adriatic resort, when volunteers from Montenegro gained infamy by loading televisions and other booty into cars stolen from Croatian villages just over the frontier.

For centuries, Montenegrins boasted of their warrior past, proud of defending their mountain kingdom after Serbia fell to the Ottoman Turks.

They still quote their epic poet, Bishop Petar Petrovic Njegos, whose words "let it be what cannot", has become a catchword for their perceived struggle against the impossible.

Under the Treaty of Versailles, Montenegro joined the Yugoslav kingdom of Serbs, Croats and Slovenes created in 1918.

Montenegrins and Serbs share ethnic and religious roots and the mountain state remained with Serbia in Yugoslavia's two later incarnations,

the communist federation of six republics founded by Tito after the second world war, and the current state, reconstituted in 1992.

Now even the Montenegrin leadership, once slavishly obedient to Belgrade, seems to hold the independence card in reserve and insist on equal treatment in a federation where Serbia always has had the final word.

Mr Novak Kilibarda, head of the People's party, the biggest opposition group which identifies with Serbia, says: "The government wants a common state only as long as it is opportune."

Prime minister Djukanovic says, "if the republic wants to change its position in the federation, another plebiscite will be held", but reaffirmed his personal commitment to a unified Yugoslav state. He also

made clear his belief that his party could remain in power while relinquishing its hold over the economy.

Meanwhile, the future status of the Prevlaka peninsula, the southernmost part of Croatia which juts into Montenegro's Bay of Kotor, remains one of the obstacles to normalisation of relations. President Bulatovic says he is confident that this last point of contention could soon be resolved, although he blamed Croatia for reneging on a commitment to exchange Prevlaka for Bosnian Serb land behind Dubrovnik.

But for Mr Slavko Perovic, head of the opposition Liberal Alliance, Prevlaka is unimportant - he just wants an independent Montenegro. "Prevlaka has always been part of Croatia and we do not want one inch of anyone else's land," he says.



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NEWS: THE AMERICAS

Shift of focus in Orange County probe

By Christopher Parkes in Los Angeles

The focus of the probe into the \$1.7bn Orange County bankruptcy scandal is expected to shift firmly to financial services firms following a deal freeing a prominent former government official from the threat of federal prosecution.

Mr Matthew Raabe, ex-assistant county treasurer, who has complained of a conspiracy of silence among others who wanted to see him bear the blame for the unprecedented collapse, is expected to be dropped from the Securities and Exchange Commission's investigation within days.

Under a so-called "consent decree" Mr Raabe - without admitting to any wrongdoing - will agree not to commit any securities offences in future.

Observers closely linked with the bankruptcy said similar bargains were expected with other elected and appointed government officials, but financial services professionals could expect no such leniency.

The deal with Mr Raabe is the first decisive move in a year-old SEC probe which is believed to embrace a wide spectrum of advisers, underwriters and brokers.

Mr Raabe, former members of the Orange County board of supervisors, local utilities, and several financial firms were served last autumn with notifications that the SEC intended

to pursue suspicions that they had violated federal securities laws.

For example, CS First Boston, the county bond underwriter, has acknowledged receiving such a notification but yesterday refused to comment.

Merrill Lynch, the investment group at the centre of civil actions launched by the Orange County administration, yesterday refused to confirm or deny it had also been served with a similar warning.

Education authorities are among local agencies warned of impending SEC action over their issue of so-called "casino" bonds, the proceeds of which were invested directly in the Orange County investment pool which dried up in December 1994.

According to recently-leaked evidence from grand jury hearings, Mr Raabe, who still faces trial in county court on securities fraud charges, has spoken freely in testimony.

Although he pointed a finger firmly at Mr Robert Citron, the former county treasurer awaiting sentence after pleading guilty to fraud charges, he said there were "people who committed acts who... would prefer that this case ends with an indictment and conviction of Citron and myself so that they can go free".

According to Mr Raabe's lawyer, their client would probably agree to co-operate with any further SEC investigations.

US, Mexico hail drug baron's capture

Leslie Crawford looks beyond the arrest and extradition of Juan Garcia Abrego

The governments of Mexico and the US yesterday celebrated the capture of Mr Juan Garcia Abrego, one of the world's most wanted drug traffickers, although his arrest and deportation to the US is likely to spark a fresh war between Mexico's rival cartels for control of the illicit empire he left behind.

Mr Garcia Abrego's Gulf Cartel is believed to have controlled one-third of the cocaine smuggled into the US from bases that spanned Mexico's entire eastern coast. He built a fortune of several billion dollars by forging links with Colombian cartels and organising the shipment of their cocaine across Mexico's 2,000-mile border with the US.

The US-born drug baron was put on the FBI's Ten Most Wanted Criminals list after a federal grand jury in Houston charged him with money laundering and other drug-trafficking crimes in 1993. There was a \$2m reward for information leading to his capture.

Mexican agents arrested Mr Garcia Abrego in the northern city of Monterrey on Sunday. On Monday, he was bundled into a light aircraft - handcuffed, kicking and screaming - and deported to Houston, where US officials say he faces a life sentence if convicted.

Mexican and US drug enforcement agents say they will now concentrate their fire on Mr Amado Carrillo Fuentes, leader of the Juarez cartel, who is reputed to be the most powerful of Mexico's many drug traffickers. Known as the Lord of the Skies, Mr Carrillo Fuentes was six years ago little more than an errand boy for the Pacific Cartel which



Garcia Abrego: believed to have controlled a third of cocaine smuggled to the US from Mexico

has since been dismantled.

Mexican officials say they face insurmountable obstacles in the battle against home-grown drug cartels, which have become more powerful and sophisticated with the blows inflicted upon Colombia's Cali and Medellin syndicates.

Mexican drug barons are now thought to control more than 75 per cent of the cocaine that enters the US. Drug money has corrupted Mexico's federal police and anti-narcotics squads, and many Mexicans fear, the highest echelons of government. In addition, officials say, Mexico's creaking

and antiquated legal system lacks the basic weaponry to combat organised crime.

There are no laws penalising criminal conspiracies in Mexico, and no effective laws against money laundering.

Nevertheless, Mr Garcia Abrego's arrest was seen as a triumph for Mr Antonio Lozano, the attorney-general, who has fired hundreds of corrupt police officers and restructured the regional headquarters of his anti-narcotics department in an attempt to sever the all-too-often cosy relationship between top law enforcement officers and drug traffickers.

Mr Lozano, the only opposition member in President Ernesto Zedillo's cabinet, is hated by the ruling Institutional Revolutionary Party (PRI). But he has earned the respect of the broader population for battling corruption within the police forces.

In Washington, Mr Nicholas Burns, State Department spokesman, hailed Mr Garcia Abrego's capture as a "breakthrough in the struggle against international drug traffickers."

He said it would "enhance US-Mexican collaboration in anti-narcotics matters."

ate deportation to the US, however, was criticised by some opposition members of the Mexican Congress. "It is clear the Mexican government arranged for Garcia Abrego's rapid extradition to conceal his connections with leading politicians and bureaucrats," said Mr Guillermo del Rio Ortega, a senator for the leftwing Revolutionary Democratic Party.

US drug enforcement agents say they have no proof Mexico's drug syndicates have infiltrated the government, although the agents concede that the vast wealth of some Mexican politicians raises questions about the origin of their fortunes.

Mr Zedillo has said he regards drug traffickers as the gravest threat to Mexico's national security and has engaged the armed forces in the war against drugs. Over 12,000 troops have been deployed in northern states to eradicate marijuana and opium poppy plantations and to intercept clandestine flights.

Mr Garcia Abrego is alleged to have owned more than 10,000 hectares of ranchland in northern Mexico, where cocaine-loaded aircraft could land undetected. His fortune allowed him to buy off about 10 per cent of Mexico's anti-narcotics federal police agents, according to a government report obtained by Mexico City's La Jornada newspaper.

However, his influence began to wane once the US Drug Enforcement Agency turned its sights on him.

His brother Humberto was captured in October 1994, and his chief lieutenant, Mr Jose Adolfo de la Garza, fell a year later.

Thaw to unleash flood of US data

By Michael Prowse in Washington

US government agencies resumed publication of economic data yesterday after a gap of nearly five weeks caused by the budget dispute and last week's East Coast blizzard.

The Commerce Department said housing starts rose 5.7 per cent between October and November to a seasonally adjusted annual rate of 1.42m. This was a bigger gain than expected, but few economists expect housing to show much vitality in December or January.

The lack of official data has contributed to an edgy mood in financial markets, partly because the economy was seen as losing momentum before the statistical blackout. "The anecdotal evidence suggests an economy where final demand is tired and inventory production has been excessive," said Mr Robert Dederick, economic consultant at Northern Trust, a Chicago bank.

He said the Federal Reserve was likely to "lend a helping hand" by cutting interest rates at the end of this month.

Data-starved analysts can now look forward to a steady stream of figures. However, the delayed data will be hard to interpret for several weeks. Even the more timely numbers "will have limited information value since they will be distorted by the effects of the shutdown and the weather," according to Mr Jim O'Sullivan, an economist at J P Morgan, the New York bank.

Trade statistics for October will be released tomorrow as well as the Fed's "beige book" assessment of regional trends. The beige book will be up to date because the Fed was not affected by the government shutdown.

On Friday the Commerce Department will release revised figures for third quarter gross domestic product on the new "chain-weighted" basis (which compensates for changes in the structure of prices) as well as data on new home sales in November.

Quebec separatists' drive unsettles business confidence

By Bernard Simon in Toronto and Robert Gibbons in Montreal

Quebec separatists' push towards independence could help drive two pillars of Montreal's business community from the French-speaking province.

Bank of Montreal, Canada's oldest and third-biggest bank, warned this week that it would be obliged to move its head office from Montreal

if Quebec broke away from Canada. The bank is also considering changing its name.

Separately, the Canadian Pulp and Paper Association is expected to decide soon whether to move its annual paper week conference and exhibition, which is considered one of the premier events in the international forest-products industry calendar, from Montreal to Vancouver. The event, to be held later this

month, attracts about 15,000 people. Western Canadian pulp and paper producers have been pressing the CPFA for some time to expand its presence on the west coast.

The separatist camp came within a hair's breadth of winning an independence referendum last October, and is confident it will gain a clear majority when the next vote is held. Mr Lucien Bouchard, the separatist leader who takes over as Quebec

premier this month, has pledged top priority to the province's spurring economy. However, observers expect him to aim for another referendum sometime in 1997. The federalist opposition in the province is in disarray.

Mr Matthew Barrett, Bank of Montreal chairman, told the annual meeting that without imaginative new strategies to hold the country together, "there are several reasons

to fear that [in the next referendum] the partisans of independence would carry the day and force all Canadians into an economic crisis."

The bank says a break-up would push up interest rates by 3-4 percentage points, and drive the Canadian dollar down to 88.5 US cents from its current 73.30 cents. The impact would be especially severe in Quebec, whose gross domestic product could fall 7 per cent

in the first year of independence.

The threat of secession has prompted a steady exodus of capital and talent from Montreal in the past two decades. Although Bank of Montreal still has its head office in the city, most senior executives now work in Toronto. Montreal has the highest office vacancy rate among Canadian cities, and Quebec's unemployment rate is well above the national average.

NEWS: INTERNATIONAL

BMW to tackle car crime in S Africa

By Roger Matthews in Johannesburg

BMW, the German luxury car manufacturer, has taken the extreme step of trying to protect its market share in South Africa by including anti-theft and hijacking insurance in the price of new models.

The decision has been taken to challenge the soaring premiums charged by insurance companies because of the perception that BMWs are the favourite targets for the country's increasingly active vehicle thieves and armed hijackers.

In 1994 vehicle thefts rose nearly 30 per cent from the previous year to 110,000, and a further but smaller rise is expected to be revealed when statistics are available for the past 12

months. The worst affected province is Gauteng, which includes greater Johannesburg and Pretoria, where hijacking is particularly prevalent with 9,400 vehicles seized by armed groups in the first 11 months of last year and 43 drivers murdered during the robberies.

Mr Chris Moordyk, the public affairs manager at BMW, yesterday said the company had suffered from the widespread public perception that its cars were most at risk. "On the cocktail party circuit in northern Johannesburg and in the media the idea was being circulated that only BMWs were being hijacked. If it had gone on we would have been wiped out in a few years," he said.

Mr Moordyk said this had resulted

in insurance companies demanding ever-increasing premiums from BMW owners. "Premiums had risen to ludicrous levels," he said. "Whereas, worldwide, a reasonable insurance figure would be between 5 per cent and 10 per cent of the retail value of the vehicle, owners here were being asked to pay as much as 25 per cent. It was clear that the insurance companies were trying to squeeze as much as they could out of our owners."

The situation was made worse for BMW by the reluctance of the police and insurance companies to provide a breakdown of statistics showing which makes of cars were most sought by the hijackers. But figures leaked by the National Crime Information Centre have provided relief for

BMW. They show that hijackers last year did not discriminate against particular manufacturers and their thefts broadly reflected market share.

This put Toyota at the top of the league, with BMW representing just 6.19 per cent of all vehicles hijacked, 14 points below its market share. "This confirms exactly what we have been saying all along. BMW drivers are at no greater risk than anyone else," said Mr Moordyk.

He added that BMW had already received a positive response to its insurance plan, which costs the company about 5 per cent of a new vehicle's value. Customers are encouraged to secure collision and damage cover from their regular insurers.

BMW is also taking the fight more directly to the hijackers. As part of an anti-crime initiative launched by Business South Africa, the employers organisation, 100 of the most powerful BMW models are being delivered to the Gauteng police to supplement its vehicles, most of which are unable to match the hijackers for speed.

The 100 cars, worth R22m (\$1m), will initially be on loan to the police, pending a response from President Nelson Mandela to Business South Africa's suggestions for tackling the nation's crime wave. Assuming the response is favourable, it is likely that a substantial part of the cost of the cars will be borne by BMW as its contribution to the Business SA initiative.

Nigeria joins the club of LNG exporters

There are commercial and environmental arguments for the gas project, writes Paul Adams

At the edge of the Bonny River has replaced the fishing village of Finema, now relocated downstream, and marks the site of Nigeria's most important industrial project.

The liquefied natural gas plant near Port Harcourt will take Africa's biggest oil producer into the exclusive club of LNG exporters by the end of the decade.

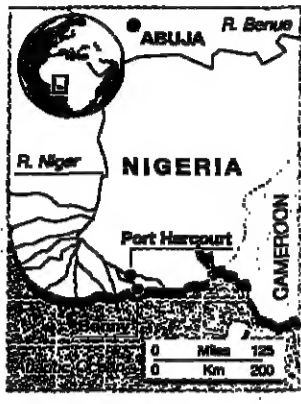
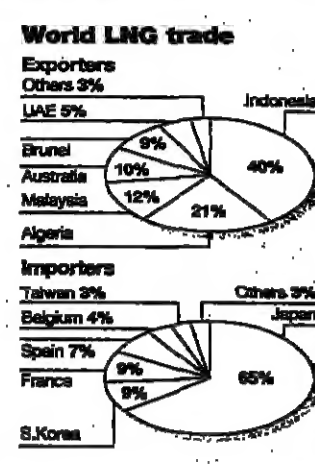
In 1989, Nigeria LNG's plant at Bonny will start producing 7m cubic metres a year, about 8 per cent of the output of the world's eight big producers, led by Indonesia, Algeria, Malaysia and Australia.

Other projects are starting to tap the gas potential in Nigeria. Agip is supplying gas to the Bonga petrochemical plant near Bony, where Shell has the largest crude oil terminal in the country.

Mobil's natural gas liquids plant, which will extract butane and propane from the Oso condensate field, is already under construction a mile away from the LNG site.

By the turn of the century this remote corner of eastern Nigeria, which until recently was not even linked by road to the nearest city, Port Harcourt, will be the most important industrial area in Nigeria.

But Nigeria LNG is the biggest and most controversial of all these schemes. The go-ahead for the project in mid-



Nigeria's General Sani Abacha

December should have been cause for celebration: the \$3.8bn (\$2.4bn) gas plant is the most valuable project in Africa and Nigeria's biggest single investment. But when the main contracts were signed in Lagos there was mainly relief from the partners - Royal Dutch Shell, Elf Aquitaine, Agip and the Nigerian National Petroleum Corporation - that Nigeria's most important step to developing its vast gas reserves had overcome political pitfalls which had blighted the project since its conception 30 years ago.

Just before the signing was due, the execution of Mr Ken Saro-Wiwa and eight other Ogoni activists brought worldwide condemnation of General

Sani Abacha's military regime.

Infuriated critics of the government turned on Shell, which as the biggest oil company in Nigeria, had been the target of the Ogoni campaign and is lead partner in the LNG project, and demanded that it pull out of the gas scheme or face a consumer boycott.

Shell insisted that halting the project would harm Nigeria more than the regime, which has pledged to hand over power in 1998. No revenue will flow to the government until all the investment costs have been repaid in 2007. The International Finance Corporation, the commercial loan arm of the World Bank, withdrew its offer to take 2 per cent of the equity and head \$300m in credits, but

the other partners stood firm.

The engineering and procurement contract was awarded to a consortium of Technip, Snamprogetti, MW Kellogg, and Japanese Gasline Corporation for a plant which by mid-1999 will make Nigeria an exporter of LNG worth about \$1bn a year.

By 1997 the heavy process equipment will start to arrive at a purpose-built jetty and the contractors will employ more than 6,000 workers, mostly Nigerians. Nigerian gas has to be liquefied and shipped, an expensive process. The gas has to be compressed by a factor of 600 to a temperature of minus 162°C before being exported in special ships.

Both the commercial and

environmental arguments for the LNG project are strong. The total development cost is less than for other countries planning LNG schemes because the gas supply is already there, much of it going to waste.

The LNG project has minimal dependence on the rest of the Nigerian economy and the government. The initial output of 5.8m tonnes is all for export under forward contracts signed with overseas power utilities. Enel of Italy will take at least half, with the most of the rest going to BOTAS of Turkey, Enagas of Spain and Gaz de France. About 7 per cent is still under negotiation.

In the 1994 agreement which revived the LNG project, the government cut its normal majority holding in all energy projects through NNPC to 49 per cent, allowing Shell (35.6 per cent), Elf (15 per cent) and Agip (10.4 per cent) to take control. Furthermore, shareholders' capital is all in escrow accounts which avoids the risk of payment arrears from the government for NNPC's stake which have plagued the oil producing joint ventures in recent years.

Of the \$3.8bn project cost, \$500m has already been invested in four LNG ships and initial site clearing, just over \$2bn is in the escrow accounts, another tranche of shareholder capital is due next June and

the balance will come from interest on the deposits. Nigeria is off cover for most international banks and aid agencies, so raising loans has proved almost impossible.

"It is the first project of this kind in Nigeria which has carried out an approved environmental impact assessment prior to construction," said Mr Theo Oerlemans, managing director of Nigeria LNG, which has received permits from the petroleum ministry and the environmental protection agency for the scheme. The company says it has also negotiated with officials and local inhabitants on the route of the 270km pipeline bringing the gas from the fields to Bonny.

The US, South Africa and Pakistan are arguing for a lower minimum age while the others, including the UK, want the right to take under-18s as volunteers. Save the Children says this would weaken the convention since most child soldiers joined the ranks voluntarily.

Mr Mohammed al Massari, the Saudi dissident ordered out of the UK earlier this month, has lodged an appeal against his removal. Mr al Massari said yesterday his appeal would be based on a claim that the Caribbean island of Dominica, to which the UK arranged to send him, was unsafe and a place where the Saudi authorities could easily attack him. Mr al Massari said that, as a parallel measure, he was also launching a judicial review in the high court to contest the legal reasoning behind the decision to remove him.

Mr al Massari's case, which the UK has admitted was based on commercial considerations following Saudi pressure and lobbying efforts by the UK's defence industry, will be heard before an independent adjudicator.

INTERNATIONAL NEWS DIGEST

Bloodless coup in Sierra Leone

Sierra Leone's military leader was ousted by fellow officers in a coup yesterday, six weeks before elections planned to return the country to civilian rule, state-run radio reported.

There were no reports of bloodshed, and the ousted leader, Captain Valentine Strasser, was promised safe passage out of his war-torn, impoverished country. Heavily armed soldiers patrolled the streets and blocked roads leading to government headquarters. An overnight curfew was announced.

A statement said Capt Strasser had been replaced by his former closest associate in the junta, Brigadier Julius Maada Bio. It promised a statement later from Capt Strasser's military.

The radio announced that a coup was necessary to ensure a safe transition to civilian rule. Capt Strasser had vowed to hold elections for a civilian government on February 26, despite an ongoing civil war. Aides close to Brig Bio said he opposed holding the election until the war had ended, or at least until it had abated.

AP, Freetown

Israel claims monetary success

The Bank of Israel claimed vindication for its tight monetary policy yesterday following the announcement that Israel's 1995 inflation rate was 8.1 per cent, the lowest in 26 years.

To combat Israel's chronically high inflation, Mr Jacob Frenkel, Bank of Israel governor, has kept interest rates relatively high while enduring criticism from manufacturers and members of the government.

Inflation's sharp decline from 14.5 per cent in 1994 met the government's target band of 8 to 11 per cent and was achieved while the economy grew almost 7 per cent and unemployment shrunk to 6 per cent. The positive figures are likely to reassure foreign investors.

Mark Dennis, Jerusalem

Child soldier treaty 'blocked'

Child welfare organisations yesterday accused the UK, the US and other governments of blocking attempts to draft an international treaty prohibiting recruitment of child soldiers.

The International Save the Children Alliance and the Quaker United Nations office said the governments were opposing an outright ban on the military recruitment of children under 18, frustrating the work of an intergovernmental working group which is trying to draw up an optional protocol to the UN convention on the rights of the child.

The US, South Africa and Pakistan are arguing for a lower minimum age while the others, including the UK, want the right to take under-18s as volunteers. Save the Children says this would weaken the convention since most child soldiers joined the ranks voluntarily.

Frances Williams, Geneva

Saudi dissident appeals in UK

Mr Mohammed al Massari, the Saudi dissident ordered out of the UK earlier this month, has lodged an appeal against his removal. Mr al Massari said yesterday his appeal would be based on a claim that the Caribbean island of Dominica, to which the UK arranged to send him, was unsafe and a place where the Saudi authorities could easily attack him. Mr al Massari said that, as a parallel measure, he was also launching a judicial review in the high court to contest the legal reasoning behind the decision to remove him.

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Roula Khalaf, London

NEWS: WORLD TRADE

Jordan and Israel sign transport pact

By Mark Dennis in Jerusalem

Jordan and Israel yesterday signed a wide-ranging transportation pact, a vital step for both countries in their efforts to become regional business and transportation hubs.

The agreement strengthens ties between the old foes and follows a trade deal signed last October, which gives Jordanian goods preferential access to the Israeli market. A free trade deal, which was postponed due to Jordanian hesita-

tion, is envisioned after three years.

The transport pact, due to go into effect next month, covers air, sea and land links between the two countries, who ended 46 years of an official state of war in October 1994. The pact had been delayed for three months by officials hammering-out a deal on sensitive air-corridor issues.

The most dramatic initial effect will be on public transportation links and the ease of

movement for commercial vehicles. Israel and Jordanian trucks will be able to cross each other's territory and Jordanian trucks will gain direct access to the Palestinian territories. Buses will run directly between Israel and Jordanian cities.

In addition, the countries will be able to use each other's ports. Israel's Haifa and Ashdod ports on the Mediterranean will boost Jordan's trade with Europe. Jordan's port is Agaba on the Red Sea, whose

large facilities will help Israel's trade with Asia. Four flights a week are initially scheduled each way between Amman and Tel Aviv. The air routes will be served by the Jordanian national carrier Royal Jordanian and Israel's El-Al and Arkia.

Direct air links between the two countries will greatly reduce travel time, which can take hours over land due to border bureaucracy. A flight takes only 14 minutes and a business air-shuttle will start

soon. The pact also calls for the construction of a joint airport between Agaba and Eilat. The two countries will explore southern and northern rail links, which will further facilitate Jordan's trade with Europe.

Although trade between the countries has been minimal since the peace treaty, tourism in both countries has markedly increased and officials say the pact should further increase package tours to Jordan and Israel. Israeli and Jordanian citizens will also be able to drive their own vehicles between the countries, although Israelis will have to change to Jordanian licence plates at the border for security reasons.

The two countries are tomorrow scheduled to sign the remaining accords on the list of joint co-operation. These are related to communications, science, culture, and technology, marking maritime borders and the joint airport project.

Samsung, NEC to standardise SD-Ram chips

By Michio Nakamoto in Tokyo

NEC of Japan and Samsung of South Korea, two leaders in the memory chip market, have agreed to standardise specifications for a new type of chip expected to become increasingly dominant in the market.

The agreement to align their specifications for synchronous dynamic random access memory chips (SD-Rams), will improve the companies' chances of taking a larger share of the memory market. SD-Rams are used in computing and telecommunication systems when rapid access is required.

NEC, the second largest semiconductor manufacturer in the world, and Samsung, the sixth largest, according to Dataquest, the US high-technology consultancy, already have a combined 80 per cent share of the SD-Ram market.

By aligning their specifications, "NEC and Samsung are looking towards taking the lead in a technology where there is going to be strong demand for stable and consistent supply," NEC said yesterday.

SD-Rams, which are more efficient in data transfer and receipt than conventional D-Rams, are forecast to increase their share of the DRAM market from just under 10 per cent at present, to about 70 per cent by 1998.

"The technology, which is needed for leading-edge equipment, will become dominant in the next three to four years," according to NEC.

SD-Rams are relatively new and producers have been using different specifications. By standardising these, NEC and Samsung will be able to provide more stable supplies, raising the chances that their specification will become the industry standard.

SD-Rams are currently about 5 per cent more expensive than standard D-Rams. However, NEC hopes their price will be the same as standard D-Rams by 1997.

The latest agreement reinforces the co-operation between the two companies, which have been working together in the development of advanced memory chips and microcomputers.

World semiconductor sales rose to \$155bn in 1995, up 40 per cent on the previous year, according to recent figures from Dataquest. Strong demand from the personal computer industry is driving the growth.

Analysts believe global demand for memory chips will be further boosted by the growing popularity of memory-hungry multimedia software which requires powerful personal computers, and by increasing demand for semiconductor devices outside the electronics industry.

S Africa eyes Congo dam project

Financiers boldly go where others fear to tread, writes Mark Ashurst

At Souda Gorge, the confluence of the Niari and Kouilou rivers in the Congo, South African financiers are boldly going where their European counterparts fear to tread.

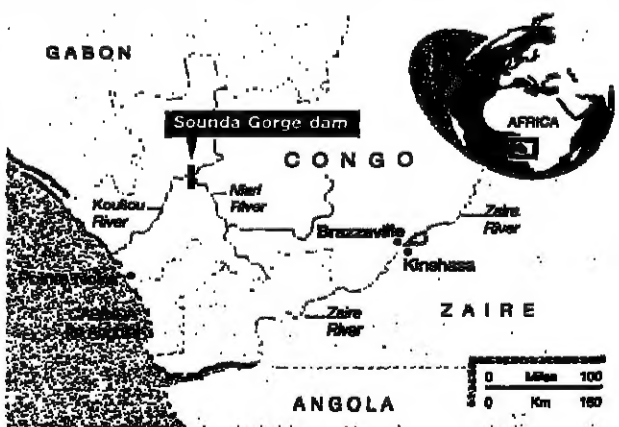
Early next century, the tropical gorge is expected to house a \$925m hydroelectric dam.

Its dimensions will be of epic proportions: a wall 245km long, 1km wide and 96m high, retaining 35bn cubic metres of water. On completion of the third phase, the generating capacity will be 1,000MW of electricity, which is about 14 times the Congo's current output and more than enough to end the Congo's dependence on imports from Zaire and become an exporter in its own right.

Past attempts to get the project off the ground have foundered, although the demand for electricity from Elf Aquitaine and Agip, oil companies with plants at the Atlantic ocean port of Pointe Noire, has long been recognised.

Prior to independence in 1960, the French built access roads, a cement processing factory and, crucially, a deviation tunnel for the river. Electricite de France, the French state-owned company is one of many parties that have tried without success to finish the job.

Mr André Strydom, general manager of Rand Merchant Bank's international division which is financing the project's first phase, is pragmatic about the risks of investing in Africa. "Corruption is rife, the political and commercial risks are huge, and most of the American and European banks have



Souda Gorge dam

withdrawn because of the shortage of hard currency," he says.

But since the lifting of sanctions against South Africa, European and American institutions have begun to see the continent's southernmost tip as the springboard for investment in territories long viewed as enemies by Pretoria.

Inevitably, people with the skills to solicit credit guarantees for secure and bankable transactions are in short supply. Mr Russell Schwartz, an independent specialist who structured the deal, says representatives of various African countries daily arrive in South Africa "with Pandora's boxes of opportunities, but the hit rate is low".

The Souda Gorge project is among the most audacious non-mining investments undertaken by South African business. The final target of \$925m, recalls Mr Schwartz, "a sum that scared us all to death. It's

clearly wrong to start with these kinds of figures." The task of South African financiers has been only to prove that the concept is viable, in this case by adopting an incremental approach which demonstrates the potential return on capital.

Construction has been divided into three phases, beginning with the \$50m installation by Interpro, the South African engineering group, of two hydro-electric turbines in the existing diversion tunnel. RMB will contribute \$15m, with the balance coming from the Congolese government and European institutions.

By late 1997, these turbines will supply about 10MW of electricity, even before work has begun on the main dam itself. "For a relatively small amount of money, we can generate power and immediate cashflow. We can show this works, quietly, then expand," says Mr Schwartz.

The more costly business of building a dam wall, 40m high at the second phase and eventually 96m in the third, will require external funds. To this end, RMB has pegged the repayment period at seven years, so that punitive debt does not dampen the initial cashflow needed to lure overseas investors.

Mr Strydom acknowledges, albeit discreetly, that the legacy of French domination in the Congo has worked in South Africa's favour.

"There is a real desire to see African solutions succeed," he says.

But it is also a mark of the emerging free market in the Congo that both the government and South Africa's export credit agency, the Credit Guarantee Insurance Corporation of Africa (CGIC), have acted independently of French interests in the Souda Gorge.

Securing export credit guarantees remains the last hurdle for the Souda Gorge project, and a final decision is expected this month.

For at least as long as the French franc underpins the currencies of francophone Africa, the sensitivity of old colonial participants will remain a critical factor.

"The CGIC does not want to become a political animal. You're walking a tightrope all the time," notes Mr Schwartz. To satisfy their requirement that 70 per cent of the investment must be sourced at home, the turbines will be manufactured in South Africa by Sulzer, the Swiss-based engineering group.

WORLD TRADE NEWS DIGEST

West Africans to cut tariffs

Finance ministers from seven west African states yesterday agreed an interim system of preferential customs tariffs in preparation for free trade within the West African Economic and Monetary Union (UEMOA). The system will lead to a 30 per cent cut in tariffs for approved goods originating from member states. It will also give a 5 per cent reduction for some items originating outside UEMOA.

The ministers, meeting in Burkina Faso, agreed the measures would last for one year after which tariffs would be abolished completely on all goods originating in UEMOA countries.

The UEMOA treaty was signed in Dakar in January 1994, when heads of state of west and central Africa and the Comoros Islands agreed to devalue their common currency, the CFA franc. The union aims to speed up regional economic integration to create a single market of 60m potential consumers.

Reuters, Ouagadougou

BT in Japan voice services move

British Telecommunications, the UK's dominant telecoms operator, and International Telecom Japan plan to add voice services to the data services they are already providing in Japan. The UK and Japanese companies will offer the new services through Concert, the "global supercarrier" joint venture between BT and MCI of the US. MCI distributes Concert services in the Americas. BT has responsibility, with local partners, for the rest of the world.

The voice services to be provided by BT and ITJ will involve "virtual networks", a technical development giving customers the benefits of leased lines for the cost of public switched calls. ITJ and BT will share responsibility for sales and marketing, while ITJ will install and operate customer networks in Japan. The main competition will come from AT&T Worldpartners.

Alan Cane, London

Ericsson, the Swedish telecoms group, has won a \$30m contract from Columbian Empresa Nacional de Telecomunicaciones to supply a local telecoms network. The network, based on Ericsson's AXE public switching system, is for 110,000 subscriber lines.

Met-Chem Canada, a Canadian engineering and design unit of US Steel, will manage construction of a US\$1bn steel mill in Karnataka State, India, with completion set for 1997-98, and also a \$200m iron pellet plant. Met-Chem has worked in India for more than 25 years.

An offshoot of OGC, the Aberdeen-based oilfield services company, has won a two-year contract for offshore construction and maintenance work in Brunei. The contract, with Brunei Shell Petroleum, is worth at least \$50m to Laut AOC, a company owned jointly by AOC International, a subsidiary of OGC, and local Brunei interests.

CAE, the Canadian electronics group, plans to develop an aircraft overhaul centre in Pakistan with the Shaheen Foundation. A joint venture will operate the centre and its first contract will be servicing the Pakistan air force's fleet of Hercules aircraft.

Mitsubishi Heavy Industries of Japan has won an order for a cement plant from Sanghin Cement Manufacturing of South Korea. The plant will be capable of producing an annual 3.5m tonnes of clinker, used in the production of cement. Completion is scheduled for the end of 1997.

Reuters, Tokyo

Taiwan ends telecoms industry monopoly

By Laura Tyson in Taipei

Taiwan's parliament yesterday passed legislation ending a government monopoly and a ban on foreign participation in the domestic telecommunications industry, amid protests by employees fearing cuts in pay and benefits.

The legislation, proposed three years ago, will make Taiwan's telecom services more competitive and probably cheaper. Unregulated "grey-market" service providers, ranging from call-back services to Internet

access providers, have proliferated in recent years, siphoning revenues from the state monopoly.

With advances in technology, demand for more sophisticated services - including cellular communications, paging and data transmission services - has risen sharply in recent years. But deregulation and the legal framework lagged, slowing development of new services and limiting public access.

With the new legislation, the Directorate-General of Telecommunications (DGT), an agency under the Transport

Ministry, will no longer be both operator and regulator. Telephone services will be spun off into a state-run corporation, to be called China Telecommunications Corporation, separate from the regulatory authority. Eventually the new entity will be listed on the stock exchange and privatised.

Foreigners will be allowed a maximum one-third stake in common carrier service companies, including domestic and international telephone services, cellular and paging services. Vsat (very small aperture terminal), a

satellite link service) and CT2 cordless telephone services.

There will be no curbs on foreign investment in value-added network services such as fax and data forwarding, remote data processing and on-line information services, including the Internet, computerised airline reservation systems, tele-conferencing and fax and cable conversion services. Services will be liberalised in phases.

The DGT is one of the Taiwan government's biggest income earners among its various monopolies. Revenues in financial year 1995 were

\$5.7bn, up 14 per cent from a year earlier. About half of revenues are generated by international telephone calls and cellular services.

The DGT's trade union has demonstrated in recent weeks against the legislation, which it fears will result in redundancies among 36,000 workers and cuts in pay and pensions.

Officials say telecommunications liberalisation is needed to achieve the government's ambition of transforming Taiwan into a regional operations centre for multinational corporations.

ASIA-PACIFIC NEWS DIGEST

Singapore and Manila make up

Singapore and the Philippines yesterday restored diplomatic relations, eight months after withdrawing their ambassadors in the wake of the execution of a Filipino maid for double murder in Singapore. The dispute, which led to cancellation of annual joint naval exercises between the two countries, prompted the resignation of senior Philippine cabinet members including Mr Roberto Romulo, foreign secretary. Philippine officials said yesterday that they expected Manila to lift a ban on the sending of maids to Singapore shortly. Filipinos, who still believe the maid, Mrs Flor Contemplacion, was framed for the murders, accused the Philippine government of having done little to prevent the Singapore execution. *Edward Luce, Manila*

Canberra reforms to stand

Australia's opposition indicated yesterday it would take a softer line on some of the Labor government's proposed competition reforms, if it wins power at the next election. "Competition policy stands, in the broad," said Mr Tim Fischer, leader of the National party, the smaller of the two coalition opposition partners. "But it is clear there are certain discrete areas which will be the subject of a different policy approach." Eight months ago, Australia's federal and state governments reached agreement on a package which cleared the way for the introduction of competition policy reforms. Businesses affected are likely to range from state-owned utilities and ports, to legal firms and medical practices, as restrictive practices are ironed out. There have been concerns in the farming community - a traditional source of National party support - that the reforms will mean the end of centralised marketing boards operating so-called "single desk" selling. Mr Fischer reaffirmed yesterday the coalition would retain single desk selling for wheat exports. *Nikki Tait, Sydney*

UK-China military timetable

Britain and China yesterday agreed on a timetable for the transfer of documents and information on Hong Kong's military sites, which pass to Beijing when the colony reverts to Chinese sovereignty in July 1997. Although the deal does not open the way for People's Liberation Army troops to march across the border ahead of the handover - a fear of some Hong Kong citizens - Britain did not rule out a small advance party to prepare for the Chinese garrison's arrival. Under the original military land deal which was struck in 1984, Britain agreed to build China a new naval base in Hong Kong and to hand over 14 existing military sites to the P.L.A. In return, the Hong Kong government won valuable former military land sites. *Louise Lucas, Hong Kong*

Murayama voted party leader

Mr Tomiichi Murayama was yesterday elected leader of Japan's centre-left Social Democratic party, 11 days after resigning as prime minister. His win denotes support for Mr Murayama's plan to merge his troubled party with the smaller New Harbinger party. They are partners in the government coalition led by the conservative Liberal Democratic party. He yesterday promised "to make all-out efforts to create a new political force".

Mr Murayama's only opponent in yesterday's SDP election was Mr Tadatoshi Akiba, a member of the upper house of parliament. He opposed the merger plan and accused Mr Murayama of destroying the party's identity during his 18-month tenure as prime minister. *William Dawson, Tokyo*

Tokyo upgrades economic forecasts

By William Dawkins in Tokyo

Japan's official economic forecaster yesterday upgraded its moderately bright assessment of the domestic economy for the second time in two months. According to the latest monthly report by the Economic Planning Agency, presented to the new cabinet yesterday, the economy is crawling "out of a recent standstill, albeit gradually".

The fine detail of the EPA's wording, always closely watched by financial markets, is markedly less gloomy than last month's report, which said the economy remained in a "prolonged... standstill".

Share prices rose for the first time in four days, helped by US buying and prospects of improved earnings from companies sensitive to the industrial cycle. The Nikkei 225 average ended the day up 379.65 points, or 1.35 per cent, at 20,587.07, also reinforced by comments by Mr George Soros, the international investor, that Japanese shares are good value and that the yen will fall against the dollar over the next two years.

But the main reason for the improvement in the EPA's appraisal yesterday was the improved outlook for industrial companies' output. The agency highlighted month-on-month gains in industrial output in October and November, the most recent months recorded, and expects production to continue rising into the turn of the year.

It was, equally, encouraged by a fall in stocks of unsold goods and materials in November. Officials stressed, however, that the extent to which inventories can go on falling will be an important test of the durability of any recovery.

The report also highlighted a recovery in housing starts and a gradual improvement in corporate capital investment. The outlook for capital spending brightened, with a separately reported 2.1 per cent rise in companies' purchases of machinery from October to November, the second monthly rise in a row. That represented a 10.9 per cent rise in orders in the year to November.

The EPA cited as other risks to the recovery the slowdown in export growth, caused by the weakness of US and European economies, and the possibility of another rise in inventories.

Kobe lifts its head out of the rubble

Business has revived but the quake has left a trail of problems, writes Emiko Terazono

At 9.30 this morning, the emergency alarms at Nestlé Japan's head office in Kobe will start ringing and local employees of the Swiss food and beverage company will file out of the building with their hard hats and survival kits for an earthquake drill.

A year after the quake devastated its office in central Kobe, causing ¥2bn (\$19m) losses, Nestlé has relocated to another part of the city and operations are back to normal. The company, which transferred its Japanese main office from Yokohama to Kobe after the quake which devastated Tokyo in 1923, says this time it is not moving city. Many of the foreign employees were initially shocked, but there was no question it would leave Kobe, an executive said.

Many companies seem to share Nestlé's view, and the number shifting operations away from Kobe is surprisingly small, says the Kobe Chamber of Commerce Industry (KCCI). Cheaper costs compared to Tokyo and Osaka, and access to Kobe port, continue to be attractions.

The region's business activity has recovered remarkably. The Hyogo prefectural government reckons industrial production has recovered to 85.3 per cent of what it was before the quake. "People tend to think we're still buried under rubble. We would like to correct that perception," Mr Fuyuhiko Maki, chairman of the KCCI, said.

Kobe Steel, a leading steel-maker which suffered ¥110bn in earthquake-related losses, restarted its blast furnace ahead of schedule in April, while 90 per cent of Kobe's

Cost of the quake

Damage (¥trn)	5,525
Dead	6,300
Injured	34,000
Missing	2
Home destroyed	108,000
Temporary houses built	48,500
Port berths required	82
at Kobe	86
abandoned	16
Debris (million tonnes)	20

Source: Hyogo prefecture



Jan 1995: Hanshin Expressway toppled



Jan 1995: completed reconstruction expected by October

shoe manufacturers have recommenced operations. Shipments by the sake distillers in eastern Kobe have rebounded.

Restoration of the region's infrastructure has also been rapid because of heavy government spending in public works reconstruction. Utilities were all restored by April, while the last rail link in Kobe to be rebuilt started up in August.

The main pillars of the Hanshin expressway, the toppling of which became a symbol of the destruction, were rebuilt this month and the whole route is expected to be back in place by October.

Despite the impressive rebound in industrial activity, worries exist that complete recovery to pre-quake levels will take time, or will not happen at all since the earthquake accelerated changes occurring anyway in the Kobe economy.

Sumitomo Rubber, for instance, which has chosen to close its Kobe golf ball manufacturing plant, had been plan-

ning a move away from central Kobe even before the earthquake, due to new zoning restrictions which banned construction of new plants or expansion of old ones. "We just brought forward the plans," says Sumitomo.

Activity at Kobe port may suffer a net loss in activity, because of the damage but also because it was already suffering a decline in competitiveness as a hub for other Asian destinations. Higher costs and stringent regulations are blamed.

Although Kobe has restored nearly half the berths at the port and more than 80 per cent of the business has returned, the remainder may be lost to ports in Asia. "Trade which has moved to ports like Pusan and Singapore may never come back to Kobe," says the KCCI.

Macroeconomic benefits of the region's reconstruction remain murky. Immediately after the earthquake, the prospect of a "scrap and build"

effect prompted excitement among the country's economists who saw a potential catalyst for a recovery in the country's overall economy, with estimates ranging anywhere between 0.5 and 3 percentage points added to annual gross domestic product.

Now, the effects of Kobe have been swallowed up in the chain of events which followed, says Ms Tomoko Fujii, economist at Salomon Brothers in Tokyo. Nerve gas attacks, the initially high yen and a looming banking crisis depressed business confidence while the yen's decline since the summer and the rebound in the stock market has helped restore it.

Housebuilders have benefited. Housing starts for November rose 0.1 per cent nationwide from the previous year.

While the Tokyo metropolitan area posted negative growth of 4.6 per cent, demand for housing in Kobe pushed up the data in the Kinki region, which includes the area damaged by the quake, by 25.2 per cent. "If it weren't for Kobe, growth in housing starts would have been negative," Ms Mineko Sasaki-Smith, economist at Morgan Stanley in Tokyo, says.

But such effects have been neutralised by a decline in consumption in the Kobe area, where retailers were hit not only by damage to their premises but by a migration of their customers to other regions.

Department store sales in Kobe plunged 35.2 per cent in November from a year earlier, whereas the figure for all of Japan edged up 0.3 per cent, the first rise in 45 months.

IN A SPIRIT OF SILENT ENDURANCE

A year after the disaster, most of those in Kobe made homeless have moved into rent-free prefabricated public housing or gone to live with relatives elsewhere, and the city has cut off official aid to public refugee areas, Emiko Terazono reports from Kobe.

But Mr Shinichi Sato, a 52-year-old dealer in antique art, has chosen to remain in the makeshift tent village in a park which initially served as an evacuation area prepared by US forces.

Unlike some of the 800 refugees who have stayed on in other tent dwellings in parks and public areas around the city to express their anger against the local government and its handling of the disaster, Mr Sato says his motive is solely practical. "I managed to dig some merchandise out of the rubble, as well as myself, but they won't fit in the public housing Kobe is offering us," he says.

He and his wife suffered severe chest pains from being buried under the rubble for more than two hours after the quake, but Mr Sato is

philosophical about his fate and that of the city.

"I have no desire to criticise the authorities. It was a natural disaster, but by the way some people go on you would think it was the Kobe government which caused the earthquake," he says, sitting in his open-air living room beside an old stove.

Despite the devastation, many of Kobe's residents seem to share Mr Sato's view. Incidences of mental illnesses and suicide have occurred, but most residents are trying to piece their lives back together in a typical display of *gaman* (silent endurance).

Mr Sato says he is prepared to move out as soon as he finds a suitable place to set up shop and transfer his merchandise. But because many people have moved away from their old neighbourhoods, "It's not going to be easy for merchants like me."

"Even if we return to our old neighbourhoods and reopen our old businesses, our old clientele won't be there to support us."

China to restrict economic data

By Tony Walker in Beijing

China plans to crack down on the distribution of economic data, in a move condemned by foreign news agencies which warned yesterday of serious consequences for the free flow of information within the country.

An edict from the state council or cabinet, yesterday invested the official Xinhua news agency with exclusive authority to oversee the distribution of economic information in China and said the step was being taken to "safeguard state sovereignty".

It said that "approved foreign economic information providers will be punished... if their information to Chinese users contains anything forbidden by Chinese laws and regulations, or slanders or jeopardises the national interests of China".

An official of Reuters, the London-based international news agency which distributes its material in China both through Xinhua and directly to business subscribers, said: "On the face of it this has extremely serious editorial implications for Reuters as well as for many other organisations active in China."

China has complained of what it perceives as "aggressive" reporting by foreign wire services, including Reuters, of problems in its fledgling commodities and stock markets. It has blamed western agencies for destabilising the markets. Others specialising in economic information that will be affected by the tougher official

policy include Dow Jones-Telerate and Bloomberg, both of the US.

The state council circular coincides with a sterner approach by Beijing to the foreign press, including the expulsion last month of a German correspondent who had written unfavourably of Chinese leaders.

Traders on China's markets voiced concern about the proposed crackdown because of fears that the free flow of business information would be interrupted. "If it means Xinhua will control all information about China's financial markets, it will kill those markets," one analyst said in Beijing.

In Hong Kong, politicians and the media expressed deep concern over the move. "I am

afraid this latest move will only send the signal that Chinese leaders still do not understand how freedom of information underpins economic success," said Mr Martin Lee, leader of the colony's Democratic party.

Xinhua has held a theoretical monopoly over the distribution in China of foreign news since the Communists took power in 1949, but modern communications have eroded this control. The agency employs 7,000 people to run its news wire and its 40 newspapers and magazines.

Xinhua is under the authority of the central committee of the Communist party and is regarded, together with People's Daily, the party newspaper, as one of China's principal propaganda organs.

But after talks yesterday, Dr Mahathir said the relationship was "as harmonious as it could be". Both described their discussions as useful. The visit "is important in that it overcomes minor misunderstandings and lack of appreciation of each other," Dr Mahathir said.

Mr Keating conceded he had not touched on Australia's proposed East Asian Economic Caucus, from which Australia and New Zealand would be excluded.

Australia boosts Malaysian ties

By Nikki Tait in Sydney and Agencies

Australia and Malaysia are to upgrade their trade relations, so that regular consultations are held at full ministerial level. Mr Paul Keating, Australia's prime minister, said yesterday.

"Our joint trade commission will be made a ministerial-level commission, which will mean ministers are directly engaged with the private sectors of both countries in identifying and pursuing opportunities for further co-operation," he declared in Kuala Lumpur.

Two-way trade between the two countries expanded 22 per cent last year, to

about A\$3.2bn (US\$2.4bn), while direct investment has also been rising. Mr Rafidah Aziz, Malaysia's trade minister, will head an investment delegation to Australia in May.

News of the trade ties upgrade came during an official visit by Mr Keating, the first time an Australian premier has visited Malaysia for more than a decade; part of the Australian aim had been to shore up the often fractious relationship between the two countries.

Despite the growth in trade ties, Malaysia has been sensitive to perceived diplomatic slurs, as when Mr Keating described Malaysia's Premier Mahathir Mohamed as

"recalcitrant". Overlapping in Papua New Guinea, much of it carried out by Malaysian interests and criticised by Australia which supplies aid funds to PNG, has been another contention.

But after talks yesterday, Dr Mahathir said the relationship was "as harmonious as it could be". Both described their discussions as useful. The visit "is important in that it overcomes minor misunderstandings and lack of appreciation of each other," Dr Mahathir said.

Mr Keating conceded he had not touched on Australia's proposed East Asian Economic Caucus, from which Australia and New Zealand would be excluded.

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FINANZEN

The financial magazine for investors

NEWS: UK

European Court of Justice is urged to annul proposed ceiling on hours that can be spent at work

Government opens attack on EU directive

By Robert Taylor,
Employment Editor

The British government urged the European Court of Justice in Luxembourg yesterday to annul the proposed European Union directive that will restrict by law the working time of employees to a maximum of 48 hours a week including overtime. It will also allow workers at least four weeks' annual paid leave.

But the government appeared to make an important concession when Mr Michael Beloff, its advocate, said in court that working time "may have repercussions on health and safety for specific and identifiable groups of workers". Under article 118a of the Treaty of Rome laws can be drawn up at EU level without the need for unanimous support from member states if they concern the health and safety of workers "especially in the working environment".

Mr Beloff said the British government took "exception to the council's approach of presuming working hours generally affect health and safety of all workers". He argued that Brussels has no constitutional right to impose such laws on member states. The Council of Ministers passed the directive on working time in 1993 by a qualified majority in opposition to the British government on the grounds that it was a "health and safety" measure.

The UK insists that such a measure can be accepted only if it is unanimously agreed by all EU member states. "If the court reaches the view that the directive is not a health-and-safety measure but a different character, it is invited to annul the directive in whole or in part," said Mr Beloff.

He added that the UK accepted that "in certain limited situations and in specific industries a sufficiently proven scientific connection exists between particular aspects of working hours and particular phenomena harmful to the health of certain workers and their ability to continue to work safely".

The British argument was rejected by the Council of Ministers in 1993, which argued that the directive was "part of the social dimension of the community, and that fact in no way affects its legality". The council added then that all provisions of the directive were "necessary and sufficient" to protect the health and safety of workers. The council also said that "attainment of the internal market required such measures to be taken to ensure the social dimension was not forgotten".

The EU's advocate general is set to give his opinion on the UK's case in March, and this will be followed by a full European Court verdict in the summer.

The economy Figures for unsold goods at odds with efficiency claims by store chains

Stocks cast cloud over cheerful retail data

By Gillian Tett,
Economics Correspondent

Mr Kenneth Clarke, chancellor of the exchequer, doubts the numbers. But some economists in the City of London are distinctly spooked by them. Either way, as the retail sales figures are published tomorrow, a mystery dog one element of retailing - namely the data on retailers' stocks of unsold goods.

In recent months the ratio of retail stocks as a proportion of sales has been rising sharply, according to the Central Statistical Office. If the figures are correct, and some retailers question them, they cast a cloud over the recent cheerful news from the sector.

Although retail sales seem to have rebounded over Christmas, the upturn in spending will not boost gross domestic product if retailers simply run down existing stocks, rather than ordering fresh goods from manufacturers.

As Mr Ian Shepherdson, UK economist at HSBC markets,

says: "The key question now is whether retailers actually feel confident enough to order more supplies on top of stocks they are holding." But the situation is made even more doubtful because the figures seem at odds with what many retailers are saying. Many are now streamlining their stock management systems, and they say that results in lower stocks.

Storehouse, which owns the BHS and Mothercare store chains, is typical of many retailers in introducing more efficient systems in the past year. Information about sales and demand has been computerised. Meanwhile the need to hold stock in warehouses is being cut out by using a small group of manufacturing suppliers who work to short-term specific production schedules.

Storehouse says this has reduced the length of time that stock is held in its shops from 14 weeks at the end of 1994 to about 11 weeks now.

However, critics point out that these retailers may still be an exception. The retail group

House of Fraser, for example, is one company which is now known to have been carrying excess stock last year. Mr Richard Scott, finance director, says the group is now addressing the problem through aggressive discounting. Last year, he says, the group got rid of most of its £10m (£15.4m) surplus stock of summer clothes by heavy price cutting, and it hopes to get off all but £2m of its £12m stocks of unsold winter clothes by next month.

But as Mr Patrick Moylan, director of the management consultants Kurt Salmon Associates, points out: "UK retailers are only just starting to address the issue of stocks. Some have done this already, but others still have a long way to go."

Whether mismanagement in a few companies can really account for all the stock increases last year is unclear. Some economists suspect that the official figures may be distorted by the sample size: small companies, for example,

Products left on the shelf

Change in stocks in subsectors of retailers

Constant prices, seasonally adjusted

+ Increase + + Big increase - Decrease 0 Flat

1992 1993 1994 1995 (to Feb)

Food

Clothing & footwear

Household goods

Other non-food

Mixed business

Source: CBO

Ratio of stocks to sales

Index, seasonally adjusted

1989-91 92 93 94 95

Source: CBO

may be less efficient than large ones in managing stocks.

However, the CBO itself rejects charges that the data are distorted. The stocks figures are based on information from 100 companies rather than 600 GDP calculations, it says. It plans soon to widen its sample of retailers beyond large companies. This leaves some economists including Mr Shepherdson concluding that retailers "have just been over-optimistic about sales two years in a row."

Un petit détail foxes the ministry

By Alison Maitland in London

It seems that language barriers are still causing embarrassing slip-ups for some member states in the European Union. Britain's agriculture ministry has had to retract information it gave farmers on new set-aside rules because of a language blunder. It agreed to a text in French, only to find out later that the conditions it had approved were unacceptable.

Mr Douglas Hogg, agriculture minister, has written to Mr Franz Fischler, the European farm commissioner, asking for the new regulation to be amended to take account of British needs.

His junior minister, Mr Tony Baldry, regretted that farmers had been "misinformed."

The problem affects just over 1,000 farmers who have been told that 37,000 hectares of land unutilised for the past five years under a Commission programme.

The aim of the five-year programme, which is now coming to an end, was to encourage birds and wild flowers to return to countryside that had previously been intensively farmed.

Britain had pressed the Commission to allow its farmers to put this land into another five-year programme of set-aside, earning guaranteed payments of £240 (£354) a hectare a year in exchange for managing it in an environmentally friendly way.

Ministry officials at a meeting of the Commission's cereals management committee in November thought this was what had been agreed. They failed to notice *un petit détail*.

When the new regulation was published in English in December, it didn't say what we thought it had said, explained the ministry.

It turned out that farmers would qualify for payments only if they provided new public access to the land or planted it with poplar or willow trees for fuel in power generators.

UK officials were meanwhile putting a robustly Anglo-Saxon interpretation on the misunderstanding. "It raises questions about people being expected to agree texts in foreign languages," said one.

There will be few mourners for the corporation set up to redevelop the city of Bristol

Desolation persists near 'Little America'

By Roland Adburgham
in Bristol

Two billboards frame the view: one states "Bristol's international gateway project"; the other "Bristol's new central business district". The view is of a desolate 10ha wasteland, used for parking cars.

The project, named Quay Point, was to be the high point in the life of Bristol Development Corporation, which, after a short but tumultuous life, has just been wound up.

In spite of the failure to complete Quay Point, Mr Christopher Thomas, the corporation's chairman, said: "We have achieved virtually all that we set out to do." But a local councillor described the BDC as "nothing short of a disaster for the people of Bristol".

The BDC, established in 1989, was one of 13 English imposed by the government and given funding and planning powers to act as a catalyst in regeneration. All are scheduled to have disappeared by the end of 1998.

Bristol, 230km west of London, is the largest city in the west of England with a population of almost 400,000. But its history is more glorious than its present. Bristol existed as a borough more than 1,000 years ago. In the Middle Ages it was one of Britain's busiest ports, and for a long period it was the second-largest city in England.

There has continually been questioned, with disputes over the quality of regeneration, the community benefit and the high cost of job creation.

Bidding for funds is now based on the principle of public and private partnerships and, in the BDC's case, the absence of partnership was particularly damaging. From the start, it was at loggerheads with

The local enterprise companies which are the main operational arms of Scottish Enterprise, the development and training body, yesterday had their budgets for next financial year cut by an average of 4.9 per cent, James Buxton writes in Edinburgh. However, Sir Donald Mackay, the chairman of Scottish Enterprise, which

In more recent years it has suffered from the decline in the aerospace and tobacco industries, and has fought back by persuading financial services and other groups to relocate to it.

Bristol has strong links with the US, origin of the largest number of non-UK companies which have established offices in the city.

Labour-controlled Bristol City Council, which unsuccessfully petitioned parliament to prevent its creation.

At the outset, the BDC was given powers over 364 hectares, a collection of untidy industrial sites and derelict land. Its short life meant that neither the BDC nor the municipal authority was encouraged to find a *modus*

vivendi. The BDC had government funding of £78m (£122m), which was modest compared with big spenders such as Merseyside in north-west England at £300m.

The BDC talked at first of bringing 18,000 jobs to the area and attracting £900m of private investment. Its latest estimates are that 4,600 jobs have been created at a cost per job of £17,000, with £200m of investment. But it claimed that permissions already in place could create a further 7,400 jobs and £306m of investment.

Mr Grant Watson, senior partner of Alder King, a Bristol-based property agent, said: "The corporation has stuck to its guns and achieved quite a lot in a short time, and one has to judge whether that would have happened without it. I suspect it wouldn't."

Mr Grant Watson, senior partner of Alder King, a Bristol-based property agent, said: "The corporation has stuck to its guns and achieved quite a lot in a short time, and one has to judge whether that would have happened without it. I suspect it wouldn't."

In the BDC's own eyes, its greatest success has been a 2km spine road to improve access. The dual-lane carriage way cost £48.6m and is being used by 22,000 vehicles a day. It also made possible the development of what the BDC, rather fancifully, nicknamed "Little America" - an unmissable but undoubtedly popular complex of a multiplex cinema, bowling alley, stores and fast-food restaurants.

The star catch of the BDC is the headquarters of NatWest Life, creating 1,000 jobs. Another success has been housing, with 670 houses built and a similar number planned.

But the BDC was unable to conclude a deal on Quay Point. The BDC had to scale back its plans and negotiations with a Midlands-based developer, Customer Securities, failed to be concluded before the BDC was wound up on December 31. The site and the negotiations have been transferred to English Partnerships, the government's new regeneration agency, which is also involved in the Harbourside project.

US paper goods company bows to Brussels demand

By Emma Tucker
in Strasbourg and
Roderick Oram in London

Kimberly Clark yesterday agreed to sell its largest UK plant and to temporarily divert some of its brands in order to win European Commission approval for its takeover of Scott Paper.

The merger of the two US groups will create the world's largest paper goods company with powerful brands such as Kleenex and Andrex. Their large UK and Irish market shares in toilet paper, facial tissues and kitchen

roll triggered a five-month investigation by Brussels competition authorities.

The Commission said it would allow the merger because Kimberly Clark had agreed to sell plants in north-east England; to licence the Kleenex brand for use in the UK and Republic of Ireland on toilet paper and kitchen rolls; to sell the Scotties and Handy Andies brands for facial tissues; and not to use the Andrex trademark on those two products.

Competitors and consumer advocates were disappointed, however, that Kimberly Clark would retain the

Kleenex name for facial tissues for which it is virtually a generic name.

"Splitting the brand will not promote enough competition in the market," said Mr Stephen Locke, policy director of the UK Consumers' Association. "Brussels hasn't really sorted out the problem." Kimberly Clark said it would licence another manufacturer to use the Kleenex name on toilet paper and kitchen rolls for 10 years. For a further five years, neither party would use the name but Kimberly Clark would retain control thereafter. Meanwhile, it would market Kleenex facial tissues. "There is a

significant risk of confusion by consumers as to who makes what," Mr Locke said.

One competitor said: "The ideal solution would have been a clean and permanent separation of the Kleenex and Andrex brands."

Procter & Gamble, the US consumer goods company, said it was a "much better deal for UK consumers than Kimberly Clark originally proposed".

The factory complex to be sold, Kimberly Clark's most modern in the UK, produces 80,000 tonnes of tissue a year. Sale of the complex would cut Kimberly Clark's share of UK tissue

paper production capacity by about 35 percentage points to below 40 per cent.

Procter & Gamble might attract bids from several large papermakers. P&G is one candidate because it has no UK sales of toilet paper and kitchen rolls, yet it has the leading brands in the US.

The Commission calculated that Kimberly Clark's divestiture would cut its share of the combined branded and own-label UK toilet paper market by about 14 percentage points from between 50 and 60 per cent.

Sickness delays verdicts on Maxwell sons

By John Mason,
Law Courts Correspondent

The Maxwell trial jury has finally gone the way of many families and businesses this winter and has fallen victim to sickness.

The jury, which has been out for nine days, was given yesterday off after one of its members fell ill. This was hardly a great surprise. On Monday a doctor had to be called to examine six of the jury apparently suffering from cold infections.

Members are confined to a jury-room from 9.30 to 17.00 each day and are fed only sandwiches for lunch. All the while they are deliberating on one of the most publicised court cases in recent years. It scarcely equates to any recom-

ended healthy lifestyle. On Monday, the trial judge, Lord Justice Phillips, prescribed the jury plenty of fresh air to be taken during escorted strolls around nearby Lincoln's Inn Fields along with the provision of humidifiers in the jury room. However, he was too late to prevent one juror spending yesterday in bed dosed up on antibiotics.

The illness has been the only blip in the wait for the jury to return their verdicts. Overall, the endgame of the Maxwell trial has conformed to the pattern of that in other long fraud trials. With juries frequently out for several days, these are tense affairs which grind down the nerves with each successive day.

Unsurprisingly, this seems

most for defendants. Facing jail sentences of up to 10 years per charge, confronted by press photographers each morning, the Maxwell defendants are not, it appears, having much fun. Mr Kevin Maxwell and his brother Ian spend their time holed up in an office 50m from the courtroom, generally appearing only at the end of the day when the jury has been sent away.

The judge remains in his room, generally appearing only at the end of the day to send the jury back to their hotel for the night. The lawyers, still earning their fees, spend their time either in rooms in court or back in their offices waiting for the call to hurry back. The courtroom therefore largely appears an abandoned place. Chairs are empty, files of docu-

mentary evidence now look redundant, their purpose served.

Not abandoned however by the media who sit it out, trading gossip and a sea of old take-away coffee cups and newspapers. Mobile phone calls are made and taken accompanied by that inexplicable but common ritual of walking around in ever-tightening circles or figures-of-eight.

Speculation about what the jury are doing is a popular but fruitless activity. Its utility is undermined by calls from newspaper desk editors inquiring how close the jury are to verdicts. Faced with such questions, reporters bound by the restrictions of English law give the only possible reply: "I haven't the foggiest idea."

UK NEWS DIGEST

Fears on future of BBC World Service ease

Fears that the BBC World Service might have to cut broadcasts in languages other than English eased last night after a government retreat on plans to cut its budget. In the face of sustained opposition in the House of Commons from the Labour party and from backbenchers in the governing Conservative party, Mr Malcolm Rifkind, foreign secretary, said he had found a formula which could reduce the impact of planned budget reductions.

Mr Sam Younger, the World Service's managing director, had warned that output would be affected by a £10m (£15.4m) cut in next year's operating budget and a 20 per cent drop in capital funding. "I think we are going to have to reduce programme services, and listeners will notice," he said yesterday. His warnings tempted Labour into staging a Commons debate on the World Service's future in the hope of embarrassing the government. However, Mr Rifkind moved to head off any potential revolt. The World Service has been set a target of saving £21.8m in capital funding by 1999 through the government's private finance initiative to lure private investors to public projects.

The foreign secretary told Mr Younger he hoped that the service would save £30m through the PFI and that he and the Treasury would "look sympathetically at allowing" the surplus to be spent on programming. However, senior BBC executives remained sceptical because most of the £30m arises from a PFI project to build and lease-back a relay station in Masrah, Oman, and they doubt whether private money for the project will be forthcoming.

Robert Shrimley, Westminster.

Investment urged by City

The Corporation of London, the municipal authority for the City, attacked the government's failure to invest in the capital's transport infrastructure, arguing that declining commuter networks risked undermining the City's position as a financial centre. In a fresh attempt to encourage investment, the corporation said that over the past 30 years politicians had concentrated on the development of business centres and urban communities in rural areas.

The corporation also claimed there was clear evidence that individual enterprises gained significantly if they were situated in big cities and that a "clustering" of activity could have benefits for the nation. The authority published a wide-ranging survey of the London economy - by the London School of Economics and sponsored by London Transport - to back its case. It showed there was strong evidence that the concentration of enterprise in the capital created a noticeable "London effect", with individual companies performing significantly better than they would if they were in rural areas. The report argued that "the UK risks losing its current lead in key international business if investment is not focused on the capital".

James Birt, Westminster. Editorial Comment, Page 11

Nation of mortgage holders

Outstanding mortgages

Top 5 European markets

Actual values, \$bn

600

500

400

300

200

100

0

Source: Datamonitor

The UK mortgage market is the largest in Europe, with British banks and building societies dominating their continental rivals in size. According to Datamonitor, management consultants, the UK retail market in 1994 was valued at \$588.6bn, compared with \$334.4bn in Germany and \$290.6bn in France. In its study of the top 16 European mortgage markets, Datamonitor says the UK's size is partly the result of high house prices and partly of a generous lending policy. House buyers in the UK tend to borrow a larger proportion of the value of their homes than other Europeans. British institutions represent 16 of the top 40 lenders across the continent. The survey ranks Halifax Building Society and Abbey National bank as the top two European lenders in terms of the value of their outstanding loans to domestic customers. They are followed by Credit Agricole and Credit Foncier of France.

Richard Wolfe, Personal Finance Staff

Secrecy over road contractors

The government's Highways Agency has agreed to keep secret the names of some contractors working on the controversial Newbury bypass amid mounting concern about potential threats from protesters. The bypass will take traffic on the A34 road round the historic town of Newbury 80km west of London. The A34 is the main road from the southern England port of Southampton to the Midlands. Two companies involved in site clearance and wild life relocation at Newbury have asked for their names to be withheld from the public to prevent possible damage to their businesses and to protect the safety of their workers. The Highways Agency, a body responsible for spending public money, would normally be expected to publish details of contract awards. More than 40 arrests were made on the bypass site yesterday.

FT Reporters

Italian army buys Land Rovers

Land Rover, part of BMW's Rover subsidiary, has won a contract to supply 370 Defender all-terrain vehicles to the Italian army worth an estimated £12bn. Rover said the deal was the first vehicle order for a British company from the Italian army. It said the first vehicles would be supplied later this year and that deliveries would continue throughout 1997.

Edg Simonian, Motor Industry Correspondent

Car protest: Demonstrators will protest outside Coventry Cathedral in the English Midlands today against a service being held to mark the centenary of the foundation near the city of the British car industry. The protest will be led by RoadPeace, the charity for road traffic victims. Protestant authorities had barred a wreath-laying ceremony at the cathedral "to remember victims of the motor car".

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How *can* companies create shareholder value? And how they can make sure the world realises what they're doing?

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The concept of shareholder value straddles two different markets: the product market in which a company's goods and services trade; and the stock market, in which its equity changes hands.

The snag is that a company can do well in its product market but still fail to realise its potential shareholder value.

There's no substitute for good product-market performance, of course; and any multi-line business also has to allocate capital properly between its subsidiaries.

But that may not be enough. If the share price is to reflect that success, investors must believe in the company's current management and future prospects. And if they don't, you can kiss shareholder value goodbye.

How do you get investors to believe in you and your future? Talking to them helps. So does a convincing annual report. But endless investor meetings and a raft of glossy photographs will only get you so far. Both these lines of approach, after all, work best with current shareholders or likely prospects.

And they focus on specifics – strategy, performance,

current outlook. More general, "softer" issues, such as brand management, corporate culture and the climate of the operating environment are hard to communicate by these means.

So how do you deliver this more rounded message, to people who don't yet know they want to buy your shares? Investors who've vowed to steer clear of your industry, for example, after a nasty setback ten years ago. People who don't realise how the business has changed – and aren't likely to unless you tell them. Potential investors who don't understand just how rapidly your market is growing.

That's where targeted corporate advertising has a role to play. It's not the only way of reaching potential investors, but it's an important part of the communications mix.

Mind you, that's not an entirely unbiased opinion. The Financial Times is, after all, the ultimate targeted advertising medium, reaching financial and corporate decision-makers around the world.

Still, here's an unbiased conclusion. Taking a fresh look at corporate advertising isn't the only way of unlocking potential shareholder value. But it helps.

This series of FT advertisements is intended as a contribution to the debate on top-level management priorities as we approach the 21st century.

If you have any comments on the questions this series raises, or you'd like to talk about the issues of communicating the corporate message, either write to John Makinson, Managing Director, Financial Times, at 1 Southwark Bridge, London SE1 9HL or call him on +44 171-873 3233. Fax: +44 171-873 3937. E-mail: John.Makinson@FT.com.



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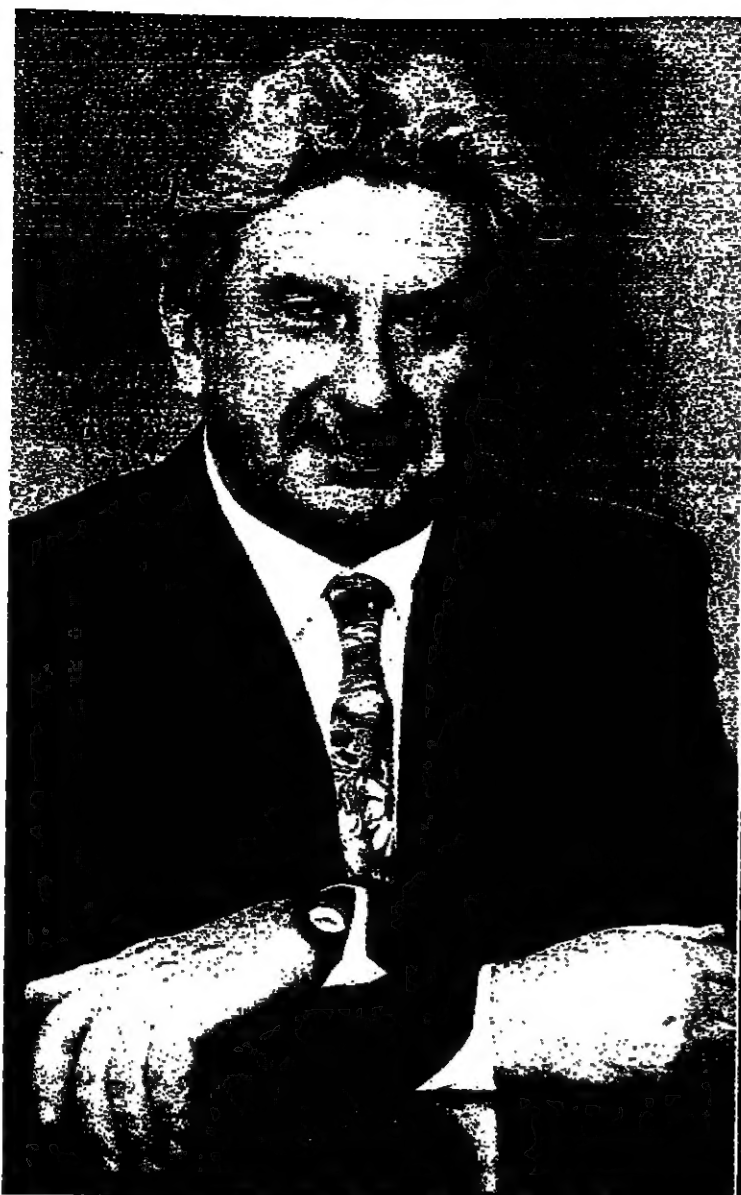
This is the third of a series. Tomorrow: differentiation.

Like Geoffrey Boycott tediously accumulating runs, ITV normally manages to win the ratings war these days, mainly with a succession of unoriginal and uninspiring drama series. But who brought us *Pride and Prejudice*? The BBC. Who got the Princess Diana interview? The BBC. And last night who began the wickedly revealing documentary series *The House* about the Royal Opera House? The BBC. The corporation always has its troubles (we are now being warned that the new chairman, Sir Christopher Bland, is "too close" to director-general John Birt, who worked with him at London Weekend Television). But when it comes to programmes that are original, exciting, and even if conventional - outstandingly good, as with *The House*, seven or eight times out of ten nowadays it is the BBC that is making them. The other two or three are made by Channel 4.

The House is a series to restore your faith in television. It consists of six fascinating one-hour programmes which first of all illustrate what is done at Covent Garden: the production of operas and ballets, the work of the orchestra and dance school, and of all the specialised departments from costumes to scenery. Then they portray the characters involved, and while anybody might have foreseen the interest created by dancers such as Doreen Russell, who falls about terrifyingly in a dress rehearsal, conductors such as Hattink, who groans at the idea of aeroplanes in *The Ring*, and known personalities such as general director Jeremy Isaacs, few would have expected to find themselves riveted by an account of the working lives of the waiters behind the crush bar, Peter and Bill, who have been serving together for 30 years without speaking. Familiarity long ago bred contempt, one of them calmly explains in programme 4.

The whole glorious, ramshackle undertaking puts you in mind of a great ocean liner: a self-contained world in which the grandeur and tradition seen by outsiders is sustained by armies of people out of sight, many working in awful conditions, some passionately dedicated and loyal, some concerned chiefly with earning a living. Even the physical conditions remind you of a big ship, with the contrast between glittering state rooms and the warren of passageways and cubby holes used by the staff. Nobody in *The House* ever mentions this, but the viewer is perpetually aware of the camera following people through what feels like a maze built for white rats.

What grips and holds you, however, is neither the physical structure nor the people, but the real-life drama involved in mounting 270 performances a year. It will be said, until we are sick to death of hearing it, that this series is high quality soap opera. If that means that *The House* is characterised by the sort of personal feuding upon which soaps rely, and that it is in the very nature of the business that at any time there are always several major crises and at least one major crisis occurring, then this seems to be undeniable. Running an opera



Jeremy Isaacs and Covent Garden: the whole glorious, ramshackle undertaking puts one in mind of a great ocean liner

Television/Christopher Dunkley

Heroics in the House

house clearly is not like running, say, a gas-fire factory.

However interested we may be in the difficulty of making gas-fires without the necessary parts, most of us will never feel the same sense of excitement and panic as we do when we see the people in *The House* forced to find a new Carmen at the last moment when the star loses her voice. Isaacs has complained (surprisingly naively, given his background in television) that these programmes concentrate on the exceptional and tend to ignore the norm. It is the old cry of the "good news" brigade. Does he really expect to see reports of successful landings at Heathrow to balance headlines over an air crash?

Isaacs himself comes out of this series extremely well: a passionate advocate of high quality art, willing to go into the lists against anyone standing between him and a better music supply. The phalanx of the

great and the good who serve on the boards and squeeze money out of private backers are also shown in an almost wholly flattering light. The occasional old-fashioned socialist viewer may raise an eyebrow at finding Bamber Gascoigne hosting a little private party in the royal retiring room (keeping sponsors happy, no doubt) or Tessa Blackstone swanning around at the Washington opening of *Sleeping Beauty* (vital PR, no doubt). But most viewers will get an impression of noblesse oblige, of huge efforts to cut costs, and of hard work.

Indeed, if there is a serious criticism of the way Michael Waldman and Andrew Bethell have made these programmes it is that being in the house for 12 months with their cameras has turned them native. It is hardly surprising. When you are sticking lenses up the noses of people who are verging on physical or nervous breakdown because the

show must go on, you are likely to end up sympathising. It is arguably a dereliction of duty but no great surprise to discover that nowhere in the entire six hours does anybody ask whether it is really fair for nurses and trawlermen to pay taxes to subsidise seats for fat cats at the opera. (Yes, of course it is open to all - like the Ritz.)

The other side of the coin is seen just twice. A cab driver (surely a plant) grills Isaacs on seat prices and star fees, and Isaacs responds through gritted teeth. Then the camera finds a dear old cockney widower who says he sits in the slaps every night for a mere £2 or so. But although the series does provide some eye-opening evidence of the sort of "old Spanish practices" which most of us thought had disappeared with the Fleet Street print unions, this series is really not greatly concerned with the ethical agonies of subsidised art.

Like the old Hollywood musicals about Broadway, it is in thrall to the glamour and high emotion of life in "the house". And why not? These programmes show that it is drop dead romantic to work in a place where the end product - the Dance of the Knights or The Chorus of Hebrew Slaves - can be heard echoing up the staircase of a winter's afternoon. It is not like working in a bank or a shipping office. There is something heroic about the stage crew (however oddly rostered and paid) working through the night to strike one set, ready for the day crew to install another for a different performance that night. There is something glorious and noble about keeping that splendid curtain going up every night in this beautiful old house in the centre of London.

This series proves it, and in the process provides splendid entertainment.

with the "Danza tedesca" delicately wrenched to excruciating extremes and a Cavatina of naked feeling, they undertook the *Grosse Fuge* like intrepid mountaineers.

All transcriptions of it miss the point. It is not a grand "abstract" fugue, contingently and inadequately rendered for four strings; the Lindsay may be an unanswerable case for hearing it as a work designed to stretch a quartet - just a quartet, no more - to desperation-point, knowingly aware that they will be driven to make unlovely sounds. With Cropper's scrupulous, furious leadership, it built toward visionary heights, and more or less reached them.

It is rare these days to hear Beethoven realised with such raw, close-to-the-bone commitment, and to such luminous effect.

Theatre

Ayckbourn & Co's farewell production

The Ayckbourn industry never lets up. This week, the Salisbury Playhouse revives the playwright's celebrated 1973 trilogy *The Norman Conquests*: on January 30, a touring production of his 1974 *Confusions* starts in Brighton; and, in March, Sheffield's Crucible Theatre stages his 1981 *Way Upstream*. Nor is this a particularly high quota of Ayckbourn productions round England during any three-month period.

All these works and more started life in Scarborough, where Ayckbourn wrote his first play (aged 20, under the pen-name Roland Allen) in 1958. Until 1976, he wrote for its Library Theatre; the Stephen Joseph Theatre-in-the-Round in the Westwood School Building has been his home for the last 20 years. Now he is preparing to move to a new theatre, two blocks away. Though this was announced in 1993, the builders are not expected to quit work in the new theatre - a former Odeon cinema - until at least March.

We will report on the new theatre in due course. Now, however, is the moment to revisit the present one. A family group of seasoned Scarborough players has just revived Ayckbourn's 1975 *Just Between Ourselves* there. The director, Robin Herford, joined the company there as an actor in that very year, 1976, as did his wife Lesley Meade, who plays Vera; the role of Neil is taken again by its original actor, Malcolm Hebden, who first joined the company in 1976. Everyone is good, and it is worth visiting Scarborough just to study every detail of Hebden's playing in particular.

The character he creates - Neil, the pathetic neighbour who becomes, to his own ruin, a kind of succubus to Dennis, his new friend and host - is so ordinary and so drab that you are surprised to see him onstage at all; and Hebden inhabits this character so fully that perfectly ordinary moments reveal qualities that we find hilarious. The solemn but tentative way in which he walks around the car he is inspecting as a possible purchase for his wife Pam - he cannot drive

himself - and the lugubrious tones in which he tries not to drink a cup of sugared tea: these prepare us early on for the larger comic strokes he makes later on. "Sometimes..." he confides uneasily but needily about Pam to Dennis in the second scene. "Sometimes she gets very amorous." And he adds, with further embarrassment, "At night times."

Lesley Meade makes Vera a classic study in lower-middle-class wifely domesticity, and Marlene Sidaway makes her destructive mother-in-law Marjorie almost mild and innocent and reasonable. Nothing Jon Strickland and Elizabeth Rider do, as the heartless Dennis and the humourless Pam, detracts from the organism of the play. (These may well be, however, the hardest roles in this play. At any rate, this is the second production of *Just Between Ourselves* in which I have found Dennis somewhat over-emphatic and Pam not quite robust or detailed enough.)

It is always a shock to return to the Stephen Joseph Theatre-in-the-Round, especially if you have seen a West End production of one of Ayckbourn's plays since your last visit. It is so much smaller than you had remembered. The auditorium has just 300 seats, about six rows deep on all four sides of the stage, which the audience has to cross to reach its seats. I saw both the 1994 Scarborough world premiere of *Communicating Doors* and its West End premiere last summer, but to revisit the stage that gave it birth is to be astonished at how much Ayckbourn squeezed onto it, and how well. The programme for this *Just Between Ourselves* revival contains a charming 20-year-diary by Ayckbourn himself in which he recalls many of the theatre's other achievements. He has more than earned his new theatre; may it reward him as well as has his old one.

Alastair Macaulay

Just Between Ourselves continues at the Stephen Joseph Theatre-in-the-Round, Scarborough, until February 3.

Betjeman to music

When David Benedictus' tribute to Sir John Betjeman was first staged in 1976, it's subject apparently commented, "Do you know, I didn't think I was that good!" After seeing this revival of *Betjeman*, I'm afraid I still do not.

Betjeman's dead-in-the-wool Englishness is of that sort routinely fawned over by certain American tourists as "quaint", and of course he traded on this quaintness relentlessly. Taken in large doses, however, his gentle irony and self-parody too readily subside into a double bluff, as the affection in his observations of a particular class and period outweighs the always polite criticism. In truth, he was not so much the poet laureate of the UK, but of the home counties. He would seem at first to be an ideal source for light musical entertainment, but the cumulative effect of this production is rather like eating an entire Battenberg cake in one go.

Richard Syme's direction is appropriately gentle, only cutting loose (with the assistance of choreographer Elizabeth Blake) on a handful of the musical numbers, most notably *The Veristy Students Rag*. Composer and pianist John Gould's music is thoughtful and fitting throughout, never more raucous in the aforementioned rag or an odd burst of genteel early jazz.

Of the four performers, Nicholas Cauter supplies a stocky gravitas and Caroline Fitzgerald an air of witfulness even to the mildly ridiculous gymkhana fervour of *Hunter Priests*. Mary Lincoln turns her hand to a variety of moods, but the slight tang of deliberation in her performance is as nothing beside the frankly inky Simon Butteriss who, even when aiming to be listening unobtrusively, too often displays the grinning rictus of a ballroom dancer. Butteriss' persistent camp undermines the show at several points: Syme's greatest error is to asportion to him both the "greatest hit" of this collection, *Slough*, and the lion's share of its most serious poem, *The Arrest of Oscar Wilde*.

Betjeman has no great substance, but no pretensions to it. It rings a moderately novel change on the vogue for compilation musicals, and is at least infinitely more tasteful than the crass television commercial which has pressed Betjeman into posthumous service, with his candid regret, "I haven't had enough sex." Come to think of it, neither had we: Miss Joan Hunter Dunn was conspicuous by her absence.

Ian Shuttleworth

At the King's Head, London N1, until February 18 (0171-228-1916).

Presumably by chance, the London Philharmonic - parts of it, anyhow - found themselves playing Beethoven's *Grosse Fuge* twice on Thursday, conducted by Elgar Howarth in the Queen Elizabeth Hall; once in Michael Gielen's transcription for multiple strings, and again in a new Edwin Roxburgh transcription for large wind band.

An unlucky chance: for at the Wigmore the night before, Peter Cropper had led the Lindsay Quartet in the original music, fulfilling its original purpose as the finale of the great B-flat Quartet Op. 130.

Where the Lindsay performance seethed with heaven-storming intentions, the LPO strings were ludicrously, bathetically bland in the Gielen transcription - and Roxburgh's *Salvage the Winds*, which

wood and brass, to the scale and sound of an overweening village band. I think this transcription must be unrescuable. The Gielen string-version may be hardly more inspired, but it would be wrong to judge it on this performance: it had surely had no more than one brief rehearsal, and might well have been a first read-through.

Lack of rehearsal-time (read "money") was the reason privately given for dropping George Crumb's *Echoes of Time and the River* from its advertised programme, which should have been the substantial

Concerts/David Murray

Beethoven's 'Grosse Fuge'

novelty. We still got Birtwistle's recent *Prom* hit *Panic*. It made an uncomfortable amount of noise in this hall, whereas the Royal Albert accommodated it easily; but the marks of confident structure were plain to hear amid the general reckless exuberance, and the particular lazy eloquence of John Harle's solo sax.

Edgard Varèse's seminal *Ionisation* (1931, for 13 percussionists) sounded loose-strung, its abrasive sounds either idly repetitive or just sudden and arbitrary. I have heard more incisively cogent

accounts of it from conductors with more instinctive, wayward flair than the judicious Howarth could muster.

Something like that was what lit up the whole of the Lindsay's Op. 130, as it does all their best playing. They also delivered the C minor quartet from Op. 18, stern and gripping, and the Op. 74 "Harp" quartet in unexpectedly subtle, seductive half-tints; but it was the six-movement B-flat work that became a vital experience.

After a strongly argued Allegro and a tough, deadpan little Presto,

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT
Concertgebouw
Tel: 31-20-5730573
● Orchestra and Choir of the Hooftstad Operette; with conductor Walter Althammer. Gala performance on the occasion of the 50th anniversary of the Hooftstad Operette. The programme includes arias and duets by J. Strauss, Lehár, Kálmán, Offenbach, Gilbert & Sullivan, and others; 7.15pm; Jan 21
● Rotterdam Philharmonic Orchestra; with conductor Claus Peter Flor perform the overture to Mendelssohn's "A Midsummer Night's Dream" and Brahms' "Symphony No.4"; 11am; Jan 21

BALTIMORE

EXHIBITION
Baltimore Museum of Art
Tel: 410-395-6310
● Arshile Gorky and the Genesis of Abstraction: Drawings from the early 1930s: exhibition of 39 drawings by the Armenian-born artist Arshile

Gorky (1904 - 1948), one of the pioneers of Abstract Expressionism; to Jan 21

BERLIN

OPERA & OPERETTA
Komische Oper Tel: 49-30-202600
● Don Giovanni; by Mozart. Conducted by Yakov Kreizberg and performed by the Komische Oper; 7pm; Jan 19

CHICAGO

OPERA & OPERETTA
Civic Opera House & Civic Theatre Tel: 1-312-332-2244
● The Makropulos Affair; by Janáček. Conducted by Bruno Bartoletti and performed by the Lyric Opera of Chicago. Soloists include Catherine Malfitano, Kim Begley, Tom Fox, John Doyles, Kevin Anderson and Stephan West; 7.30pm; Jan 19

DETROIT

JAZZ & BLUES
Detroit Orchestra Hall
Tel: 1-313-833-3382
● Joe Henderson: performance by the tenor saxophonist. Featuring the Wynton Kelly Trio, with Wynton Kelly on piano, Paul Chambers on bass and Jimmy Cobb on drums; 8pm; Jan 19

DRESDEN

OPERA & OPERETTA
Sächsische Staatsoper Dresden Tel: 49-351-49110
● Belshazzar; by Handel. Conducted by Jörg-Peter Weigle and performed by the Sächsische

Staatsoper Dresden. Soloists include Claudia Kurz, Iris Vermillion, Jochen Kowalski and Günter Neumann; 7pm; Jan 18

FLORENCE

CONCERT
Teatro Comunale
Tel: 39-55-211158
● Orchestra del Maggio Musicale Fiorentino; with conductor Victor Pablo Perez and pianist Humberto Quaglini perform works by Britten, Marco and Falla; 9pm; Jan 19, 20, 21 (3.30pm)

FRANKFURT

DANCE
Städtische Bühnen - Oper, Ballett, Theater Tel: 49-69-2123744
● Ballett Frankfurt; perform three choreographies by William Forsythe, including two world premieres and the choreography "Four Point Counter"; 8pm; Jan 20, 21, 25, 26, 27, 28 (3pm)

HAMBURG

CONCERT
Musiktheater Hamburg
Tel: 49-40-346820
● Ilaria Mancini: accompanied by pianist Carla Cuomo. The mezzo-soprano performs songs by Satie, Tosti, Weill and others; 8pm; Jan 22

LAUSANNE

CONCERT
Salle du Métropole
Tel: 41-21-3122707
● Orchestre de Chambre de Lausanne; with conductor Claudio

Solomon and guitarist Göran Söllscher perform works by Rossini, Villa-Lobos, Puccini and Boccherini; 8.30pm; Jan 22, 23 (8pm)

LONDON

CONCERT
Barbican Hall Tel: 44-171-6388891
● BBC Symphony Orchestra; with conductor Andrew Davis and the BBC Symphony Chorus, conducted by Stephen Jackson, perform lives "Harvest Home Chorales", "Symphony No.2", "General William Booth" and "Symphony No.4"; 7.30pm; Jan 21
● London Sinfonietta; with conductor Oliver Knussen perform lives "Over the Pavements", "Tone Roads I and II", "All the Way Round and Back", "Theatre Orchestra Set", "The Gong on the Hook and Ladder" and "Three Places in New England" (Chamber version); 5.30pm; Jan 20
OPERA & OPERETTA
London Coliseum
Tel: 44-171-9360111
● Die Zauberflöte; by Mozart (in English). Conducted by Alexander Sander and performed by the English National Opera. Soloists include Ian Bostridge, Janice Watson, Peter Snipps and John Connell; 7.30pm; Jan 18, 20, 25, 31

MUNICH

EXHIBITION
Bayerisches Nationalmuseum
Tel: 49-89-211241
● Der Graf. Artusromantik in der Kunst des 19. Jahrhunderts: exhibition devoted to the legend of the Holy Grail and its influence on art, especially in the 19th century. Highlights of the exhibition include

the ornament "Der Graf" by the goldsmith Theodor Heiden, stage designs and properties for the first performances of Richard Wagner's opera "Parsifal" in Bayreuth and Munich, tapestries by Burne-Jones and Morris, and the monumental painting "Parsifal" by Anselm Kiefer; to Jan 21
OPERA & OPERETTA
Nationaltheater
Tel: 49-89-21851920
● Simon Boccanegra; by Verdi. Conducted by Fabio Luisi and performed by the Bayerische Staatsoper. Soloists include Paolo Gavanelli, Amanda Roocroft, Ulrike Schneider, Jan-Hendrik Rootering and Sergei Larin; 7pm; Jan 21

NEW YORK

AUCTION
Sotheby's Tel: 1-212-606-7000
● Important Americana from the collection of Mr and Mrs Adolph Henry Meyer: sale of more than 200 pieces from the collection of Adolph and Ginger Meyer, which includes examples of 17th century, Queen Anne, Chippendale and Federal furniture as well as pieces of folk and decorative art and furniture. Centrepiece of the sale is a Chippendale block and shell-carved mahogany kneehole desk, attributed to Edmund Townsend, Newport, Rhode Island, 1770; 2pm; Jan 20
EXHIBITION
Solomon R. Guggenheim Museum
Tel: 1-212-423-3600
● Class Oldenburg: an Anthology: retrospective exhibition devoted to the Swedish-born American artist. The display includes designs and soft sculptures, vastly enlarged objects made out of canvas,

lapok or vinyl; to Jan 21
OPERA & OPERETTA
Metropolitan Opera House
Tel: 1-212-362-6000
● Turandot; by Puccini. Conducted by Nello Santi and performed by the Metropolitan Opera. Soloists include Ghena Dimitrova, Veronica Villarroel and Michael Sylvester; 8pm; Jan 19

PARIS

CONCERT
Théâtre des Champs-Élysées
Tel: 33-1 49 52 50 50
● Russian State Symphony Orchestra; with conductor Evgeny Svetlanov and pianist Vladimir Ovchinnikov perform works by Tchaikovsky, Ljadov and Scriabin; 8.30pm; Jan 20

ROME

CONCERT
Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064
● Orchestra dell'Accademia di Santa Cecilia; with conductor Vladimir Spivakov, perform Tchaikovsky's "Francesca da Rimini" and "Swan Lake", and Shostakovich's "From Jewish Folk-Poetry"; 7pm; Jan 20, 21 (5.30pm), 22 (9pm), 23 (7.30pm)

WASHINGTON

CONCERT
Concert Hall Tel: 1-202-467 4800
● Saint Louis Symphony Orchestra; with conductor Leonard Slatkin perform Barber's "Symphony No.1", Baker's "Whispers and Echoes" and Rachmaninov's "Symphony No.2"; 5pm; Jan 20

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COMMENT & ANALYSIS



Edward Mortimer

The wrong priority

As Emu slips out of reach, the EU needs another project to focus on: a political union for a wider Europe

Will the European Union have a single currency on January 1 1999? An English-speaking commentator who wishes to be considered pro-European should really keep any doubts he has on this point to himself. By voicing them, he runs the risk of being accused, at best, of wallowing in Euro-sceptic *schadenfreude* (delight in the misfortunes of others), at worst, of actively conspiring to sabotage the whole European project or to turn it into a mere free-trade area devoid of political content.

Still, it is hard to be more royalist than the king (as the French say), and it is perhaps not obligatory to have more faith in Emu than its strongest French supporters. At last week's annual Franco-British conference the French participants unanimously assured us that President Jacques Chirac is 100 per cent determined to achieve monetary union in 1999, and to do whatever is needed to ensure that France meets the Maastricht criteria in 1997. But they also admitted that, as the deadline approaches, the feat is getting harder and harder to achieve.

This was not so much because of the will to resist expenditure cuts demonstrated by French public sector employees in last month's strikes. Rather it was because slower-than-expected growth is producing lower-than-expected revenue and thereby keeping France's government deficit well above the Maastricht figure of 3 per cent. Such a problem is as likely to be aggravated as cured in the short term by further fiscal tightening – and between now and 1997 only the short term is left.

Some British Euro-enthusiasts tried to cheer up their French colleagues by suggesting that, when the decision has to be made, Germany will interpret the criteria flexibly. But the French knew better. The decision, they pointed out, will have to be taken in the run-up to German federal

elections due in autumn 1998. However flexible Chancellor Helmut Kohl might wish to be, he could not hope to carry public opinion against the Bundesbank on terms for abolishing the D-Mark.

So French policy is, it seems, to hold on and hope against hope. Perhaps such courage and tenacity will be rewarded by a timely upswing of the business cycle, but what will Chirac do if it is not?

His worst option is surely simply to wait for the statistics, and for the thumbs-down from the German government. He would do better to seize the initiative, abruptly slashing interest rates and announcing that France has resumed control of its currency and its economy. Such a policy was openly advocated, before Chirac's election, by one of his leading supporters, Philippe Séguin (now president of the National Assembly). Chirac implicitly rejected it when he asked Alain Juppé to head the government; but if he changed his mind (and his prime minister) later this year, or early next, he could say he had at least given Maastricht an honest try. It would not be his fault that it had not worked.

Still, that would amount to tearing up a treaty that France has signed and ratified. Chirac might have difficulty in persuading the now

Opinion polls suggest that most people do see the need for closer co-operation in foreign policy and defence to deal with all the new uncertainties

Independent Bank of France to co-operate. Anyway, it would be a damaging admission of failure in a project to which virtually the entire French elite had committed itself. And it could mean the end of French pretensions to be leading Europe in equal partnership with Germany.

A less traumatic way out would be for France to propose a postponement of Emu until Italy is ready for it, arguing that the "hard core" of the EU must include, at least, all six of the founder members. The risk there is that postponement will be interpreted, notably by the markets, as a euphemism for abandonment.

Either way, the blow to the morale of those who believe strongly in European integration would be very serious. It would be something like Black Wednesday, or worse, on a continent-wide scale. Perhaps the nearest parallel would be the French National Assembly's decision to vote down the European Defence Community in 1954.

EDC was the Emu of those days. It was seen as the European project. It had been devised by French statesmen as a way of keeping German rearmament under supranational control; and it backfired because the idea of merging the French and German armies, less than 10 years after the second world war, proved too much for French nationalism to swallow.

The parallel is instructive because the abandonment of EDC did not, as it turned out, mark the end of European integration. Within a year, at the 1955 Messina conference, the governments concerned were engaged on a new project, the European Economic Community, which was to grow into the EU we have today.

They had failed to convince the public of the need for European defence integration, at a time when European defence was being organised through Nato, under firm US leadership. So they went back

to economic integration, which had a dual purpose easily understood by the public: to increase economic opportunities for all, and to bind the societies of western Europe together so that they would never again be tempted to make war against each other.

Today things are rather the other way round. Most west Europeans are satisfied with the degree of economic integration already achieved, and many fear that further advances will intrude too much on their daily lives, or will make it harder for their national governments to protect them against adverse circumstances.

But opinion polls suggest that most people, even in Britain, do see the need for closer co-operation in foreign policy and defence, to deal with all the new uncertainties of the post-cold war world, especially since the willingness of the US to involve itself in all Europe's security problems can no longer be taken for granted.

Many people feel intuitively that Emu, a project conceived in the 1950s, was the wrong priority for Europe in the 1990s. It may or may not be a good long-term goal, but it is less urgent than the task of projecting stability eastward and allowing peoples like the Czechs, Poles and Hungarians – whom Stalin prevented from joining in the recovery of western Europe after 1945 – to resume their rightful place.

That implies enlargement of the EU, which is now accepted in principle. But it also implies a strengthening of the EU's capacity to take decisions, while clearly limiting the scope of those decisions to things that states really can do better together than separately (the principle of subsidiarity). That is supposed to be the task of the intergovernmental conference which will open in Turin in two months. If Emu is to be the EDC of the 1990s, it is all the more important to make Turin the new Messina.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Agreement from the opposition

From Mr Ray J. Groves

Sir, With reference to the alleged US "constitutional paralysis" mentioned in the Lex column ("US politics", January 13), it should be noted that the North American Free Trade Agreement was enacted in 1993 not because the Democrats controlled the White House and both Houses of Congress but rather only because the majority of the Republican members of Congress supported President Clinton, whereas many Democratic members of Congress did not support their own president.

Ray Groves,
787 Seventh Avenue,
28th floor,
New York, NY 10018,
US

Recognition of interest

From Mr John Donovan

Sir, Before the word "stakeholder" is distorted out of recognition by our semi-literate *apparatchiks*, perhaps an attempt should be made to define it.

"Stakeholder": an independent party (individual) with whom each of those who takes a wager deposits the money etc. I am sure that what Lady Thatcher is so uptight about or, indeed, what Labour leader Tony Blair is talking about.

"Stakeholder analysis" is a favourite piece of MBA-inspired gobbledegook, and might be regarded as a little "wet" by the Thatcherites (right?). It provides a useful framework within which to evaluate ethical and political pros and cons of a particular action from the viewpoints of all concerned, that is those with a stake, however remote, in that action.

Presumably a stakeholder society is one in which the stakeholders (voters) have an acknowledged interest, at least until after an election.

John Donovan,
17A La Plata d'Ordino,
Principality of Andorra

No help from bank independence

From Mr Gerald Holtham

Sir, John Crow (Letters, January 5) asserts that "empirical economic evidence" establishes that central bank independence leads to lower inflation without any loss to economic performance. I know some academic articles make that claim but I would dispute it strongly.

Take Mr Crow's own experience. He was a distinguished governor of the Bank of Canada between 1987 and 1994 when he established a greater degree of independence of government than any of his predecessors. Consumer price inflation was at 4.4 per cent in the year that he took over and

was at 0.2 per cent in the year that he retired. Inflation was clearly reduced. Concurrently, the Canadian budget deficit was at some C\$30bn when he arrived, rose to C\$35bn and was still at C\$25bn in the year that he left. The gross debt of the Canadian general government rose from 69.2 per cent of gross domestic product in 1987 to 85.6 per cent in 1994 (OECD data).

Was the deficit not a consequence of monetary policy? Would the government have followed such a fiscal policy if it had not been able to hide from the markets behind Mr Crow's reputation as an inflation fighter? Was this not

yet another instance of the gross policy imbalance which almost always follows central bank independence? Would Canada really have been worse off if inflation had remained at say 3 to 3 per cent and some of the debt built-up had been avoided?

In skewing economic policy, central bank independence generally damages economic performance. Other examples are easily cited.

Gerald Holtham,
Institute for Public Policy
Research,
30-32 Southampton Street,
London WC2E 7RA,
UK

Clear reason for postponement of union

From Mr Peter Provost

Sir, Following the strange choice of name for the common currency, the Euro, the mind boggles at the reported suggestion of Mr Theo Waigel, the German finance minister – a suggestion supported in your letters column (January 12) by Mr Edmund Dell – that subsequent to the inception of the Emu, backsliding members face the threat of eviction. It is of course inevitable that, over time, the comparative wealth and finances of each member will vary as against each other and the "norm".

After the enormous expense of new currency and coinage; after the process of customer acclimatisation; after all the disorder and displacement; a member can be thrown out at the diktat of some undefined committee.

To translate this extraordinary suggestion into understandable terms, there are nationalist movements in both Wales and Scotland seeking independence. It is a novel idea that either or both be evicted from the UK if their attributable borrowing exceeded an arbitrary

percentage of their attributable gross domestic product.

The union of Europe, to be preceded by a currency union, may or may not be desirable or attainable. After the failure of the "snake" and the various editions of the ERM, too numerous to mention, please Messrs Dell, Waigel etc, please let the dream of union be postponed *sine die*.

Peter Provost,
14 Ashleigh Drive,
Leigh on Sea,
Essex SS9 1AD,
UK

CNG not meeting hopes of vehicles market

From Mr A. Rushdi Siddiqui

Sir, You are incorrect in stating "Of the alternative fuels, compressed natural gas (CNG) is the most promising" ("Smog clears over carsmakers", January 11). If you were to examine the state of CNG vehicles in the US – a leader in alternative fuel vehicle technology – as reported in the bible of natural gas vehicles, *Natural Gas Fleets*, you would see:

- the industry revising its figures for CNG vehicles for the year 2000 to 250,000 from 3m.
- The new sought-after client is the high fuel-use fleet.
- Amoco, a highly visible player in the industry, closing one third of its natural gas stations due to economics. Only one two-thousandths of one per cent of natural gas is actually used as motor fuel.

Alternative fuel providers, gas and utility companies, are fighting against federal government enforcement of purchase/conversion mandates under the Energy Policy Act of 1992.

Thus, CNG vehicle technology has not met expectations in the US passenger vehicle or fleets market.

Separately, the north-east states will follow the California Air Resources Board's decision to roll back the electric vehicle mandate (2 per cent) for 1998 because premature introductions would disappoint customers' expectations. The disappointment in EVs would increase hostility towards commercially viable second

generation EVs for 2000.

Present EV battery technology (lead acid) has not only failed the cost-benefit analysis in demonstration projects in the US but also, according to a 1995 Carnegie Mellon study, emits six times more lead (a carcinogen) per kilometre than a Geo Metro powered by leaded gasoline. Furthermore, second generation EV batteries, lithium ion and nickel metal hydride, are prohibitively expensive and still in the prototype stage. However, there is a market for EVs and it includes golf courses, airports, malls, stadiums and large government complexes.

A. Rushdi Siddiqui,
chief operating officer,
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Personal View • John Kay

Social life of the markets

Many countries with buoyant economies are far from being individualistic societies

Singapore, where UK opposition leader Tony Blair launched a debate on the merits of a stakeholder economy, is an extreme instance of a modern paradox. Capitalism is generally equated with individualism: market forces are said to require well-entrenched and well-defined rights in private property. Yet most successful market economies are far from being individualistic societies.

No one would apply that epithet to fast-growing Singapore, Japan or Korea – or to Germany, Norway or Switzerland, still the richest nations, even if their recent growth has been lacklustre. In all these countries the observation of former UK prime minister Lady Thatcher that "there is no such thing as society" would be greeted with bewilderment.

Libertarians have always stressed exclusion – the right of individuals to opt out of society. But these countries are characterised more by inclusion – the right, and the obligation, to be part of society.

What these countries illustrate, in different ways, is that high degrees of group and social cohesion are not just capable of being reconciled with capitalism. They may actually be important in making markets effective.

The most truly individualistic economy is probably Nigeria, and it does not work. This is not very surprising. Inclusion and shared values promote trust, co-operative behaviour and the ready exchange of information. These things do not just make for a kinder, gentler society. They also yield hard-earned commercial advantages.

Such values encourage closer working together, which is why the Japanese have



Stakeholder economy: Blair (left) began the debate in Singapore

achieved unmatched levels of component reliability, implemented just-in-time production processes and shortened model cycles. They help explain why the German and Swiss have secured exceptional standards of production engineering. In the UK, trust, co-operative behaviour and the exchange of information were the historic basis of the competitive advantage of the City of London.

The term "stakeholding" originated in discussion of the role of the large corporation, and it still finds its most important applications there. Companies have responsibilities to develop the skills and capabilities of employees, and to try to achieve security of employment. These responsibilities are not purely instrumental. They do not exist simply because doing these things might make more money for the shareholders. They might – or then again they might not.

Nor is it desirable that such responsibilities be imposed as obligations by government regulation. Regulation is inflexible and damages weak businesses which cannot afford to do these things, however much they would like to.

Companies have responsibilities simply because that is how good companies behave in an inclusive society. Most business people know this, and their behaviour reflects it. But they do so much less than they

did, as a result of the corrosive influence of individualistic rhetoric and takeover fever.

The alternative to acknowledging that companies have these responsibilities is to say that training and unemployment are the concern only of the state and the individuals affected. They involve you and me only if such concern is forced upon us or if it is in our own narrow self-interest. The stakeholder perspective expects us to assume that responsibility more fully – not through the state, but as managers, as shareholders and as employees who still have jobs.

These complex, and often largely implicit, relationships within and between organisations are essential to modern business. Yet they find no role in the traditional left-right rhetoric, in which all economic power is assumed to rest with the state or individuals.

Old socialists and the new right agreed on this dichotomy, and disagreed only on how large the role of the state should be. Yet the obvious fact is that most economic power rests neither with the state nor with individuals, but with groups and associations – of which large corporations are the most important.

Singapore is not the best example, since it has a powerful, if rather unusual, state. Look instead to Switzerland or Japan – very different societ-

ies, but each with important common elements.

In both countries, taxes and public spending are low relative to national income. Each is a strongly inclusive society, with welfare provision largely decentralised to corporations and communities. The regulation of economic activity is not based on state dictation, but on a strong sense of shared values and common objectives.

Commentators looking at these societies find it difficult to identify quite where economic or political power lies. The structure of Swiss democracy or the Japanese corporatism is complex, tacit and even incoherent.

The advantage of this is that it is difficult for interest groups to capture the economic and political institutions of these countries. It also requires them to be run on behalf of the interests of all: anyone who exercises power must consider and balance the range of economic and social interests.

Stakeholder societies function primarily as the result of the existence of commonly held expectations and values. They are managed inclusively because that is how people believe they should behave, not because someone tells them to do so. This contrasts with the corporatist model, where such instructions come following negotiations between representative assemblies of interest groups, such as unions, local councils or chambers of commerce.

The UK cannot simply emulate Germany, or Japan, or Switzerland, or Singapore. Markets operate within a social framework which is the product of each country's culture and history. That is why these countries have as many differences as similarities.

But Britain has much to gain from becoming a more inclusive and high-trust society. The aggressive individualism of the past 15 years is in many ways an alien philosophy.

The author is chairman of London Economics and visiting professor of economics at the London Business School

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FINANCIAL TIMES

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Looking to
Ulster's future

Much capital is being invested in the forthcoming report of the independent body charged with breaking the deadlock over the decommissioning of illegal weapons in Northern Ireland. It is hoped the report will play a central role in shaping a transition from the present, shaky, ceasefire in the province to a permanent peace.

The body, headed by Mr George Mitchell, the former US senator and present adviser to Mr Bill Clinton, plans to publish its conclusions in the middle of next week. No-one will begrudge Mr Mitchell and his colleagues these few days slippage beyond their original deadline of January 18.

Until the issue of IRA and loyalist arms can be put to one side there can be no substantive negotiations on a new settlement in Northern Ireland. And the back-drop to Mr Mitchell's deliberations has been far from ideal. The recent spate of IRA murders has been a reminder that powerful elements within that organisation still prefer terror to talks. The refusal of the leaders of Sinn Féin, the IRA's political wing, to condemn such murders has deepened the suspicions of unionists.

Mr Mitchell, however, has won praise from all sides. Despite some residual suspicion in Whitehall about US involvement in the process, he has proved himself an astute politician. He has been attuned both to the complexities of the issues and the need to remain an impartial arbiter.

Few therefore doubt that the body will produce a workable for-

mula to remove two of the three obstacles in the way of all-party political negotiations. This would involve establishing a measurable commitment by the paramilitaries eventually to disarm, and agreement on a verifiable means of doing so.

Most attention, however, will focus on the way Mr Mitchell deals with the present deadlock on the timing of decommissioning. The instinct of all sides will be to judge the report on the extent to which it backs Britain in its insistence that some arms must be destroyed before negotiations begin, or supports Sinn Féin in its demand that arms be retained until the end of political talks.

Such a reaction may be inevitable, but it would also be misguided. The importance of Mr Mitchell's report will lie not in whether it backs one side or another in this dispute, but whether it charts a way forward which has a chance of winning the confidence of all strands of opinion in the province.

In this respect, the British government should dismiss any remaining fears that modification of its position would involve a loss of political face. Similarly the Irish government must be ready to insist that Sinn Féin deliver on any confidence-building measures demanded of it. Mr Mitchell's recommendations will carry real authority only if they secure the backing of the two governments. The indications so far are that he has a right to expect them to look to the future rather than the past.

Kohl's kitchen

Shakespeare's Julius Caesar had no doubts about it: "Let me have men about me that are fat," he said. "Sleek-headed men, and such as sleep o' nights." He would have been comfortable with Helmut Kohl.

The German chancellor is a man who positively revels in his splendid bulk. He wears his waistline as a badge of honour. He strides onto a platform with belt buckle bulging, using his body to occupy the space, not simply stand there. His size is not merely his political passport. It is a statement of belief, of self-assurance, as much as style. The man has no self-doubt. He loves his food. He tucks in at the slightest opportunity.

As if this were not enough to infuriate his more lean and hungry rivals, lesser mortals, every one, he has now advertised his ferocious appetite with a cookery book: *Culinary Travels through Germany*. It is a celebration not just of German cuisine, but of all it stands for of motherhood, and applestrudel, of good home cooking round the hearth, of hand-copied recipes in the family cook-book, and above all, of the wonderful wurst.

Germany is a wurst-paradise, his book declares. Every bulging shape and size of sausage is celebrated lovingly in the text: from the mighty bratwurst to the stubby Bavarian weisswurst. Every man, woman and child in Germany consumes on average 25 kilos of sausages per year. But

that is not all. The chancellor's roll of honour is a tribute to the heartiest and heartiest fare a cook could dream of concocting: pickled pork knuckles with sour cabbage; carp in black beer; pig's stomach stuffed with apples; stuffed potato pancakes; rolled veal kidneys; beer dumplings with duck breast stuffing and plum sauce.

Contrast this endless vision of culinary correctness with the sad sight of another one-time chancellor, Lord Lawson, who has abandoned self-indulgence for the diet. He is positively proud of having shed four stone and more in a terrible onslaught on his once-portly figure. He is even writing his own book to celebrate.

Lord Lawson is but a shadow of his former self, both physically and politically. Gone is the air of self-assurance. Gone the confident waistline.

Not so the German chancellor. His self-indulgence is more than mere gratification. It is an expression of his identification with the ordinary German citizen, the secret of his political success. It is also a celebration of national identity, of cultural difference, in its cuisine. Mr Kohl may be the great European, but he is clearly not a grey monotone Europe, where all must eat pasta or chips. He is the embodiment of a Europe in which snickerdoodle survives, alongside his beloved sauerbraten, the Rhineland equivalent of haggis. As long as we don't all have to eat wurst.

London first

When London prospers, so does Britain. That, in brief, is the message of yesterday's London School of Economics report on the capital's future. It is essentially valid, however up-to-date the implications may be for regional leaders naturally anxious to corner more public and private resources to improve their own cities.

Large cities - particularly self-styled "world cities" including London - are back in the sun. Pundits have long since ceased consigning them to slow, if not terminal, decay. Even the much-vaunted information revolution is now widely regarded as a plus not a minus - a view supported, so far, by the City of London's experience as a financial centre gaining a strong comparative advantage from the combination of location, critical mass and leading-edge telecommunications and information technology.

The LSE report seeks to extend arguments about an "agglomeration effect" - the economic advantages cities gain from their size - to other sectors. It notes, in particular, the national importance of the capital's airports, universities and arts and cultural industries. Nearly one-third of those working in these last two sectors in the UK are based in London.

London Transport and the City Corporation have used these facts and arguments to call for increased concentration of government infrastructure investment in the capital.

The notion that London is always a poor relation when it comes to infrastructure investment is risible. The National Lottery, the arts budget, state spending on inner-city regeneration, investment in a railway network which largely radiates out of London - the catalogue of the capital's pulling power is extensive. Lottery revenue for "good causes", a disproportionate amount of which is being lavished on London's cultural facilities, is only the latest addition.

However, the poor state of public transport in London is a notable cause of concern. The problem here arguably lies less in London's clout relative to the rest of Britain, and more in the reluctance of the present government to countenance flagship public transport investment projects anywhere in the UK. But either way, the misery of London's commuters is largely attributable to inadequate infrastructure spending.

The LSE report carefully avoids the debate about the future government of London. This cannot be neglected for much longer. Even Lord Howe, a leading member of Lady Thatcher's government which abolished the Greater London Council a decade ago, now concedes that "there is a need for some such organisation". No other city of London's size lacks a coherent voice, and there is no good reason for continuing to refuse one.

Battle to bridge a policy gap

Papandreou's decision to resign has come just in time for Greece as it seeks to strengthen its position in Europe, says Kerin Hope

Mr Andreas Papandreou, Greece's socialist prime minister, used to have a knack of bouncing back from disaster. He survived a scandalous love affair with an airline stewardess, three election defeats and a trial on corruption charges before leading his party's return to power in 1983.

But his resignation on Monday, in a letter from the hospital where he has been fighting lung and kidney failure for the past two months, came as a relief to cabinet colleagues; they feared he would have to be thrown out of office to make way for a new leader.

"Mr Papandreou's resignation was long overdue," says Mr Elias Antonopoulos, an Athens businessman. "He couldn't do his job properly because of poor health and he was making Greece look ridiculous. Now we have a chance to become a normal European country."

The battle to succeed the 76-year-old Mr Papandreou will be decided by the weekend. In one corner is Mr Costas Simitis, a former industry minister who heads the pro-European faction in the governing Panhellenic Socialist Movement, Pasok. In the other is Mr Gerasimos Arsenis, the defence minister and leader of the populist faction, whose adherents cheerfully accept hand-outs from Brussels but resent the economic rigour imposed by Greece's attempts to meet the Maastricht targets for European economic and monetary union.

For whoever wins, positioning Greece more favourably in Europe will be a priority. Mr Papandreou's frail health prevented him from playing an active role at EU summits or visiting other European capitals, and he devoted more attention to rebuilding relations with the US.

Popular sympathy for Mr Papandreou's plight - he is still on life support machinery for several hours a day - had given way to impatience at Pasok's indecision over the succession. Opinion polls showed that an overwhelming majority of Socialist supporters wanted a new prime minister to take over this month.

To a large extent, the Socialists' reluctance to replace Mr Papandreou reflected a Greek political tradition of subservience to a charismatic leader. Though he is unlikely to return to political life, Mr Papandreou will remain chairman of Pasok, which he founded 21 years ago. Neither Mr Simitis nor Mr Arsenis would attempt to imitate Mr Papandreou's autocratic style.

Mr Papandreou moderated both his anti-western rhetoric and his interventionist economic policies in the 1990s, when Pasok abandoned its Marxist charter in favour of becoming a party of European social democrats. But he remained in sole charge of policymaking, helped by an informal "kitchen cabinet" of advisers, including his wife Dimitra - the former stewardess - and a few close associates.

This group, which includes Mr Caroleos Papoulas, the foreign minister, has come under sharp criticism during Mr Papandreou's illness for encouraging the unrealistic notion that he would soon be able to resume his duties. They are expected to follow the prime minister into retirement as soon as the new prime minister takes over.

For Greece's economic managers, Mr Papandreou's resignation has come just in time. The political vacuum was blamed for a decline in tax revenues at the end of 1995, upward pressure on interest rates



Costas Simitis, former industry minister and head of Pasok, and Gerasimos Arsenis, defence minister and leader of the populist faction



and financial market nervousness.

Mr Alex Papadopoulos, the finance minister, feared that last year's achievements of reducing inflation to 8 per cent and controlling government spending would be undermined. He says that cutting the government deficit from 10.2 to 8.7 per cent of gross domestic product this year and stabilising public debt is crucial to keeping Greece on the road to monetary union.

Yet political uncertainty has not driven away foreign investors. The government last month signed contracts with overseas investors for a \$200m gold-mining project in northern Greece and for a Dr210bn (\$84m) bridge to be built across the Corinth Gulf. The bridge will be co-financed by the European Union.

As the poorest EU member, Greece receives grants from Brussels equivalent to more than 4 per cent of GDP yearly. This year the government expects to draw down more than \$500m in handouts from two special funds set up to help economically weaker member states catch up with wealthier partners.

The EU, however, has said it will hold back a substantial percentage of this year's aid unless the government sets up a "one-stop shop" to speed up investment approvals and a special committee to monitor progress on EU-backed projects.

Greece's new prime minister will have to handle mundane matters of this sort, as well as larger policy issues, if he is to improve the country's standing in the Union.

In the opinion of many observers, Greece has failed to mature as a fully committed member of the EU club. It has backed away from its old confrontational tactics with Brussels - such as Mr Papandreou's threat a decade ago to veto Spain and Portugal's entry unless Greece received extra funds - but it retains its habit of putting its own national interests above those of the Union. Greece joined in 1981 not so much because of any commitment to the single market but more in order to shore up its democracy, which was still fragile after the travails of the colonels' dictatorship.

The policy gap between Greece and its EU partners widened appreciably during the conflict in former

Yugoslavia. Despite Greek claims of being a force for stability in the region, its pro-Serbian tilt and disputes with Albania and Macedonia only served to heighten tensions in the Balkans.

The succession crisis has slowed Greek efforts to repair ties with its Balkan neighbours following the Bosnian peace agreement. Greek businessmen have moved into Macedonia following the lifting last September of a Greek trade blockade against the former Yugoslav republic. But UN-sponsored talks on ending the dispute over Greek objections to Macedonia's name - one the Greeks claim belongs to them - have been placed on hold until a new prime minister is in place.

The Socialists yesterday took pains to demonstrate that the process of choosing a new prime minister would be swift and smooth. Mr Simitis and Mr Arsenis officially announced their candidacies in front of the television cameras, before resuming their lobbying of the Pasok party machine but will elect the new prime minister.

Professor Nikiforos Diamandouros, an Athens university political scientist, says: "Prising Mr Papandreou out of office was a painfully slow process. But his departure marks a qualitative change in Greek democracy."

Compared with Mr Papandreou who kept voters spellbound - and could infuriate EU colleagues - the two front-runners to succeed him are amiable but colourless.

The choice of the Greek business community is Mr Simitis, 68. When he was industry minister, he succeeded in implementing an EU-backed stabilisation programme in the 1980s and has the confidence of the government's economic team.

He has steadily built support among the 170 Socialist deputies following his failed attempt last year to make Mr Papandreou address the succession question. Most important of all, Mr Simitis is considered the man most likely to win the 1997 general election for Pasok.

Mr Arsenis has a strong following in the Pasok party machine but commands the support of fewer deputies. He will be seeking an unofficial endorsement from members of Mr Papandreou's circle who are

severely opposed to Mr Simitis taking over, and he may also look for support from Mr Papandreou.

As central bank governor in the Socialists' first administration, Mr Arsenis launched a sweeping reform of the banks, but he is still mistrusted by businessmen because of his support for Mr Papandreou's policy at that time of nationalising industrial companies considered to have strategic importance.

Three other candidates are expected to run. They are former foreign minister Yannis Haralambopoulos, acting prime minister Akis Tsochatzopoulos and speaker of parliament Apostolos Kakiannis.

Whatever the poll outcome, the transfer of power to a younger leader will help Greece's evolution into a modern European democracy. Though struggles lie ahead the Socialists are likely to serve out the rest of their term. The chances are that Mr Simitis and Mr Arsenis will make an effort to co-operate, regardless of who becomes prime minister, if only to prove themselves worthy successors to Mr Papandreou.

Additional reporting by Emma Tucker



Papandreou: has devoted more attention to rebuilding relations with the US

IMI meeny miney mo

It was a typically modest ceremony. Rainer Masera, the only minister stepping down (as opposed to resigning as caretaker) in the wake of the Dini government's resignation last week yesterday handed over Italy's budget portfolio. He is returning to run IMI, the banking group he left a year ago, with some reluctance, to take up ministerial office.

Masera may have left quietly, but he will be missed. With his Oxford economics doctorate and Bank of Italy background, Masera, 53, provided the intellectual driving force behind the Dini government's economic policy. His quiet efficiency and knowledge of international finance helped him play a vital role in steering public finances back towards the Maastricht criteria.

Not that his departure is any surprise. His role as a technician risked being compromised, and he had let it be known he was anyway anxious to get back to IMI. And there was the matter of that meagre ministerial spend.

Masera will find IMI much altered, with the treasury no longer a shareholder, and three big banks, San Paolo di Torino, Cariplo and Monte dei Paschi, as core partners jockeying for power. Masera can look forward to mediating in that. He will also

have to declare his hand with respect to IMI's prominent position in the Italian stock market.

Out of the woods?

As senior boys from Goldman Sachs gather this weekend for their annual meeting in the leafy surroundings of the Dorset Arrowood conference centre outside Manhattan, the thorny issue of the possible flotation of their 127-year-old partnership will doubtless more or less dominate proceedings. Should debate lead to acrimony, and the partners' renowned united front crack, then Arrowood's Project Excel programme, a "supervised, adventure-based programme to build team spirit and confidence", will be left to fizzle.

But before Wall Street's stuffiest shrug off their braces and rush into the woods to attack a "challenging rope course", they might like to avail themselves of another of the centre's varied facilities. Each guest room apparently boasts a study area with a large desk, a dictionary and a thesaurus - for the provision of endless ways in which to say no?

Euro-yawn

Yet another big name drops out of next week's European Commission gala conference in

Brussels to sell the idea of a single currency to the European public. Cees Mass, director of ING, the Dutch insurance and banking group, and an expert on the transition to a single currency, has cancelled because he is travelling on business.

The Dutch banker's last-minute withdrawal follows a lukewarm German response. Helmut Schmidt, former German chancellor and co-founder of the European Monetary System, declined an invitation. Karl Otto Pöhl, former Bundesbank president, accepted only to withdraw. The Bundesbank, the big sceptic on Euro, is likely to be represented - but only by Peter Schmidhuber, a former EU commissioner.

The eleventh hour cancellations are a blow to Yves-Thibault de Silguy, the EU commissioner who dreamt up the idea of the conference - a brainstorming session-cum-media extravaganza stretching over three days.

But in setting up an accompanying exhibition devoted to how Europeans must learn to love the single currency, de Silguy would seem to have hit on a reasonably pertinent theme - if only there was anyone who mattered to look at it.

Learning by doing

Bullish news for aspiring car thieves. There's a video out in Belgium detailing how to

overpower anti-theft immobilisers in 30 seconds.

According to the German magazine Stern, publication of the video itself is a bit on the shady side too. Intended for internal consumption only at two Belgian car insurance companies, it has found its way on to the black market, with copies changing hands at anything up to \$320.

A Belgian insurance expert consulted by Stern reckons that it has been leaked, with the aim of harming smug competitors who offer big discounts for cars fitted with immobilisers. But Observer suspects that its educational value to the criminal community rather outweighs its capacity to damage competing insurance salesmen.

Pure bull

Egg-headed analysts who pour over traditional corporate data are nervous about the US stock market's prospects this year.

Unlike members of the Super Bowl school of stock pickers, who hold that the market is sure to rise if a team from the old National Football League wins the national championship. Victory for a team from the old American Football Leagues indicates the imminent emergence of bears. Both teams in this year's Super Bowl - the Dallas Cowboys and the Pittsburgh Steelers - happen to be old NFL teams. This investment business is just such a doddle.

Financial Times

100 years ago

Easier to fall than to climb. These are indeed exciting times for the City, the experiences of the past sixteen months presenting a startling contrast to the four years of stagnation, both on the Stock Exchange and in commerce, that followed the Baring crisis. Since the autumn of 1894 there has been no lack of sensational movement, but the fat and the lean have not been evenly distributed. It has been a case of a long boom and a brief crash, the latter undoing in three months most of what had been achieved in the previous twelve months of arduous but joyful labour; the record of this winter having afforded an eloquent illustration that is sufficiently elementary but is yet ignored by the average speculator: namely that it is much easier to fall downhill than to climb up.

50 years ago

Holland blames U.S. Amsterdam: The Dutch Government officially declares that it holds the U.S. responsible for the almost complete stagnation of U.S. export trade to Holland in view of that country's credit policy and the impediments raised by it against defreezing Dutch dollar assets in the U.S. The defreezing talks have been hampered by the U.S. requiring a security against German hidden assets.

THE BRITISH GAS CONTRACTS DISPUTE

Take or pay contracts are a time-bomb ticking under British Gas. Its suppliers say a deal's a deal. FT writers outline the arguments

A question of who should bear the pain

The UK gas market is entering a new era. In two months' time, 500,000 households in the south-west of England should be able to choose who will supply their gas. By 1998, all of Britain's estimated 19m gas supplied households will be able to do the same, writes Peggy Hollinger.

Competition is expected to bring lower prices and immense opportunities for those prepared to enter the rapidly changing market. But, for the country's oldest and largest supplier, competition could mean disaster.

British Gas claims that it has been caught at a debilitating disadvantage in the rush to liberalise the market. It argues that it has been locked into high-priced, "take-or-pay" contracts - dating from its days as a state-run monopoly and estimated to be worth more than £40bn (\$61.8bn) over the next 25 years - which put it at a competitive disadvantage at a time of low prices.

So it is calling on its North Sea suppliers and the government to bail it out of the difficulties by entering into one of the

largest contract renegotiations ever undertaken in the UK.

The demand has sparked an increasingly acrimonious debate over who should bear the pain of renegotiation: BG, producers, the government, consumers, or all four groups.

At the heart of the problem is BG's role as both producer and supplier. It is one of its own biggest suppliers from fields which carry among the highest priced contracts. Yet producers, too, have enjoyed the benefits of lucrative and secure contracts

with BG, while selling much cheaper gas to the market's new entrants, including, like BG, to their own subsidiaries. They have also accelerated the development of fields in anticipation of the competitive market, at a time when oversupply was already depressing prices.

Yet despite all the posturing, which has led to a stalemate between BG and producers, eventually a compromise will have to be reached if the transition to a competitive market is to succeed.

With BG soon set to transfer all of its

contracts into a separate company, and uncertainty over whether the parent will give a corporate guarantee, the fear must be that the utility will renege on its contracts. This could cause upheaval in the gas market and throw the government's plans for liberalisation off-course. Doubters need only look to the US, where wholesalers' refusal to pay for gas contracted under similar circumstances left prices low, consumers reluctant to buy for many years and resulted in a string of bankruptcies.

The process has been lent impetus by BG's appointment of Mr Kenneth Gardener, a director of Chartered Bank, as a special negotiator.

The problem for outsiders has been to determine just where the middle ground is. The debate has been coloured by emotional attacks and counter-attacks from all parties. In an attempt to clarify the issues, the Financial Times has spoken to BG, a range of North Sea producers and the government. What follows is an exposition of the arguments.

THE PRODUCERS CASE - By Peggy Hollinger

Why should we renegotiate now tables are turned?

Gas producers have no trouble reeling off horror stories about the strong-arm tactics used by British Gas in the past to negotiate long-term contracts. Tales abound of agreements which failed hours before signing, simply because the only buyer in town had decided to put a last squeeze on the producer.

It is impossible to escape the emotional impact which BG's demands for renegotiation of gas contracts has had on producers. "When we were selling them gas at 4p and the average price was 20p, we asked them to renegotiate and they said a deal was a deal," said one of BG's bigger suppliers. Another producer described BG's negotiating philosophy as "Why screw yourself when you can screw someone else?"

So it is not surprising that the initial reaction to a review in the light of oversupply and falling prices has been hostile. Producers cite their duty to shareholders to protect the value of the contracts. They also see no legal or commercial reason why they should renegotiate contracts freely signed and approved by lawyers on both sides. Indeed, they say, renegotiation with BG could lead to pressure from other customers to reopen their contracts.

Almost unanimously, producers cite British Gas's role in creating the very problem it now faces. For example, the contract with its own Morecambe field is one of the highest priced agreements at about 24p, and produces at some of the highest volumes.

At least two of BG's bigger producers compare this with their own average price to the utility of between 16p and 17p. Furthermore, producers argue that BG was reluctant to create a truly open market and thus failed to release supplies to competitors. This encouraged them to find supplies in new developments, exacerbating the oversupply problem.

Making matters worse, BG signed a contract on its Armada field in 1984, after Mr Michael Heseltine, the then trade secretary, decided to accelerate the drive to competition. This brought even more gas on to the market at a time when the price was already falling.

According to conspiracy theorists, BG had sought to stifle competition in the industrial market in the early-1980s by buying up reserves. It also decided to produce more gas from Morecambe than originally envisaged for a peak supply field. As BG can recover

much of its cost through the domestic pricing regime, it could afford to sell some Morecambe gas at cheaper prices into the competitive industrial market, contributing to a collapse in the spot price.

Since the spot price covers a relatively small proportion of the overall market, but draws the headlines, the collapse would create the maximum publicity with the minimum damage. Then, the conspiracy theorists argue, BG would appear to be justified in demanding a review of contracts.

Producers reject BG's attempts to use the spot price fall, which affects only about 5 per cent of the overall market, to justify renegotiation. To compare a long-term contract price with that achieved in the oversupplied spot market is misleading, says one producer. "You cannot apply a distress

British Gas has been accused of strong-arm tactics. Its negotiating philosophy was "Why screw yourself when you can screw someone else?"

price to the average over the whole market," he says. "The average price is not 9p or 10p, it is closer to BG's weighted average cost of gas at about 16p."

Producers also argue that they cannot renegotiate contracts while there is so much uncertainty over the shape of the gas market after 1998 - and over how much of the market will still be controlled by BG. "We need to look at how the total market will unfold. If you give me the answer to that, I will give you the answer as to when I will renegotiate," says another producer.

The larger producers are also anxious about giving any advantage to an international competitor. If BG wants to play with the big boys, they say, it will have to play by the same rules.

Some fear that allowing lower prices and leaving BG with control over the reserves will give the UK company an advantage in the European market when the interconnector - a pipeline between the

UK and the Continent - is up and running after 1998.

"We could find BG in a position to buy market share in Europe," says one.

Producers do not blame BG for everything, however. Many say they understand that even BG is in the dark about the market post-1998. The government must shoulder some of the blame, they say, for insisting the domestic market must be liberalised by 1998.

"If you delayed it two years, you would solve all BG's problems," said one. The guarantee of a monopoly in the larger domestic market for a further two years and the interconnector could mop up most of BG's obligations, producers argue.

In spite of the initial hostility to a review, many producers also do recognise that it is inevitable. While producers' average costs to BG may not appear disproportionately high, one large supplier acknowledges that charges from his individual fields "sit uncomfortably with the market today".

There are also strong industrial reasons which may compel the larger producers to come to the table. Uncertainty over the true level of the gas price (with BG paying at one level and others at another) could unsettle the market, as it did in the US. "Unless we correct this problem in a structured way we could cause long-term damage to the market," says one producer.

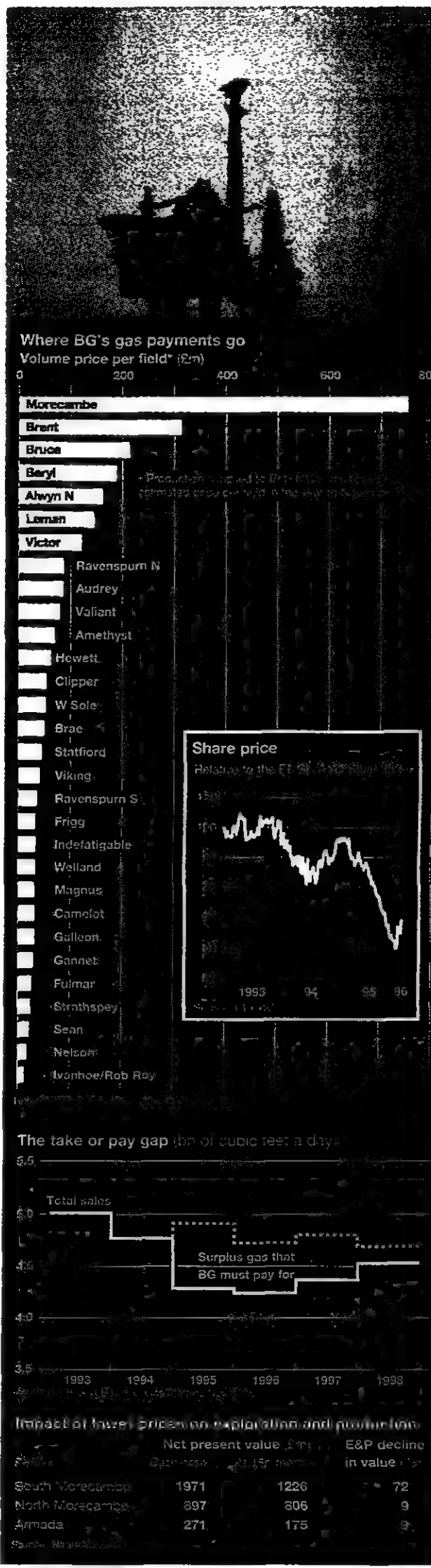
Any compromise, however, will have to offer something to both parties. Producers are sceptical that an industry-wide solution can be found. More achievable, they say, would be a series of new agreements tailored to individual fields, covering volumes and reserves, as well as price.

This, of course, would mean complicated negotiations, and "BG has neither the time nor the luxury to enter into a debate on all the contracts", says one producer.

One of the solutions most favoured by producers would be to compel new entrants to the market to take a share of BG's higher priced contracts. Then, some of the others which remain could be renegotiated.

It is clear that some gesture will have to be made by the government or BG before producers are prepared to renegotiate.

"We will work with the industry and we will work with the contracts," concludes a large supplier. "But we are not about to make our shareholders pay for the mistakes of other people."



THE BRITISH GAS CASE - By Robert Corzine

Why should we pay for leftover from monopoly era?

In its fight to achieve a renegotiation of the "take or pay" contracts, British Gas argues that they are a legacy of the monopoly era and inappropriate to a fiercely competitive market.

BG's share of the commercial and industrial sectors, which account for half of total gas volumes, has fallen from 100 per cent in 1980 to about 35 per cent. Its domestic monopoly will be whittled away from this spring and be fully abolished in 1998, when 19m consumers, each now paying an average of £350 a year to BG, will be able to switch suppliers.

Executives say failure to renegotiate the contracts will put the company at a competitive disadvantage, violating the spirit of government promises that liberalisation would result in a "level playing field" for participants.

It is in turn has been accused by other producers of clinging to its monopoly position with a policy of "who controls gas supplies controls the gas market". This resistance to change, say critics, lay behind its failure to recognise the impact competition would have on its market share, and thus on its gas supply needs.

BG's justification starts with a reminder that 55 per cent of its supplies are covered by contracts signed before 1986, when it was privatised as a monopoly with a 25-year licence to supply gas to the public.

It says its gas purchasing policy did change in the late-1980s in line with government moves to encourage greater competition. After the 1988 Monopolies and Mergers Commission report on the industry, it bought only half of the gas brought on stream by the offshore industry between that year and 1991. The legal argument that it must cope with the coldest winter meant it had to be cautious when assessing future gas needs.

It says it could not have foreseen the speed with which the government intended to open up the market. But shouldn't it have reacted more quickly when the government did show its hand in December 1988 with publication of an ambitious timetable?

A former employee says one BG executive warned colleagues in the late-1980s that the consequences of moving to full competition would be a surplus.

Some City analysts say BG signed a contract to develop its Armada field in 1994, even though the supply arm of the company told Mr Cedric Brown, the chief executive,

that it already had more than sufficient supplies. BG counters that no one could have predicted the speed at which three problems would develop: its loss of share in industrial and commercial markets; the resulting build-up of the gas surplus; and the price collapse.

Nor could it have foreseen the unseasonably warm weather that clashed demand, or delays last year to new gas-fired power stations.

It says it was not alone in misreading the market. Other companies, including Enron of the US, signed high-priced deals in the UK well after the government's announcement. Ofgas, the industry regulator, maintained competitive restrictions on British Gas last year, even though the company had already lost half of the inter-rutable market of 3bn therms

Failure to renegotiate contracts will put the company at a competitive disadvantage, and violate promises of a "level playing field"

a year. North Sea gas producers undercut BG by flooding the market with cheap surplus gas from new developments.

But where does BG fit into all this as a producer? The contracts on its two, relatively high priced Morecambe fields account for just over a quarter of the £40bn take-or-pay liability. This, admit executives, makes internal renegotiation a must if BG is to convince other producers to do the same.

But what of the accusation that the way it has operated the Morecambe fields has been a prime factor behind the surplus and the price collapse? BG denies that Morecambe gas is being used to drive down spot prices, while accepting that the fields must play a part in any settlement.

It admits that gas deliveries from Morecambe increased in 1989-91 in response to a tighter supply situation. But that was well before the current market conditions materialised. In the year to last September, it sold "only small quantities into the wholesale market, representing

just 1 per cent of total British sales". It insists: "We are vividly aware of the danger of releasing excessive supplies and driving the market down."

Last year South Morecambe produced at only 40 per cent of its peak rate and North Morecambe at 45 per cent. That compares with a 50 per cent load factor for fields operated by other North Sea producers. "The Morecambe fields had their fair share, or if anything more than their fair share" of reduced usage below contracted levels, says BG.

A shutdown of Morecambe, as demanded by some producers, would not boost spot prices because there is a gas surplus not contracted to BG, it says.

A shutdown would, in any case, be just as damaging financially to BG as the take-or-pay problem. "Instead of paying \$500m to external producers... the company would have to forego all its revenues from Morecambe and leave itself over £20m in investment."

Morecambe is also at the centre of another divisive issue. Some producers claim that BG's weighted average price of gas (Wagap) of 19p-20p a therm is inflated because of the high price of Morecambe gas. Lower that price, say producers, and the problem would be solved, albeit with considerable damage to the profits of BG's exploration and production division.

Executives say the high price of Morecambe gas stems in part from government demands at the time of its development for a high offshore tax take. This could be changed with the approval of the tax authorities.

But executives say they could only wipe a penny off the company's average cost of gas if they cut the Morecambe price to the current average of 19p-20p a therm. That would still leave BG with supplies well above the 14p-17p a therm average of most other producers and competitors.

In common with other participants, BG is reluctant to say what concessions it might make. Asset swaps might be one way forward. Some producers are keen to expand down stream might want to buy back some of the gas.

Solutions involving the government could include a requirement that new entrants to the domestic gas market be required to buy some high-priced gas. One levy-based solution could lead to a massive buy-out of the contracts at a discount to their present value.

THE GOVERNMENT'S DILEMMA - By Robert Corzine

DTI optimistic 'win-win' solution can be found

The contracts dispute poses a difficult choice for the government.

On the one hand, it is ideologically averse to intervention, with Mr Tim Eggar, the energy minister, having repeatedly called for a commercial solution.

This could be compounded by concern that intervention might be seen as an admission of failure to appreciate the scale of the change it was unleashing in 1993, with its ambitious scheme to open the domestic gas market to full competition by 1998. The government denies, however, that it helped to create the surplus by bringing forward the opening of this market.

It is also wary of being accused of "re-regulating a fully privatised industry," as one energy consultant puts it.

On the other hand, the government may also be worried that a failure to find a way through the impasse could upset its politically sensitive plan to offer 19m households a choice of gas supplier within two years.

And the Department of Trade and Industry believes it is better informed than most industry executives about the gas contracts. Officials say the



Tim Eggar: ideologically averse to intervention

problem is "extremely tractable... not as big as British Gas claims, but larger than the producers claim."

They are optimistic that "win-win" solutions could emerge from contract-

by-contract negotiations.

The government's official position is that the dispute is a "market transition issue" that is best handled through direct negotiations between British Gas and the producers on a contract by contract basis.

The DTI says competition will benefit the industry, with opportunities arising for all participants. Those involved should co-operate because it is time the gas supply situation reflected the new market conditions.

Some industry observers say the government's reluctance to intervene reflects fears of a loss of tax revenues. Both the producers and British Gas are likely to demand financial concessions, including the removal of the £200m or so levy paid by British Gas for gas produced at other fields in the North Sea's southern gas basin, and possible reductions in the petroleum revenue tax collected from most other fields.

Nevertheless, officials say it is wrong to assume that the government "won't make a contribution. If there is a good case, then we'll take a look at it."

Although there is some questioning

of its power to intervene, a senior government official recently said: "We've always had the powers, but we've chosen not to use them. We believe commercial negotiations will produce a better outcome than regulation."

Last week, however, the DTI disclosed that it was studying whether a special levy might be imposed on the industry as part of a broader solution. Such a levy would be part of an "insurance policy" if all else failed. It could be used as a "sweetener" to help bring some companies to the negotiating table, according to one official.

Government-imposed levies have been used elsewhere to solve structural problems in the energy sector. One was imposed in Canada as part of its gas industry liberalisation. A levy is also being considered in the Northern Ireland electricity industry to cover the difference between current fuel prices and those of old pre-privatisation contracts. There is a nuclear levy in the UK to create a fund for decommissioning nuclear power stations.

But while the prospect of a levy has

attracted much publicity, the government still wants a commercial solution. It also warns that failure to reach one could have long-term impact on the offshore industry.

A failure of the proposed renegotiation process could "destroy the commercial orientation" which characterises problem-solving in the UK offshore oil and gas industry, says one official.

DTI officials are clearly concerned that the start of the process has gone badly, with emotional reactions hindering progress. "It is unfortunate that producers adopted a generalised position before detailed talks began," says one senior official. "They should be more rational."

But the government rejects allegations that by calling for renegotiation it has aligned itself with British Gas. Officials dismiss the charge as "laughable."

BG, says a senior government official, "has not handled this at all clearly. Their long pregnant pause is not a good policy. British Gas should have begun serious analysis a year ago to find genuine 'win-win' solutions", acceptable to both sides.

Possible solutions...

No one solution is likely to win over all parties. More likely is a combination of proposals being mooted by the individual players. BG's Morecambe field, with its high priced volumes, will inevitably have to play a part in any deal. The following are some of the more popular suggestions.

● **First tried in Western Australia.** New entrants are required under licence conditions to take a proportion of BG's high priced contracts. This could force up the industry's average long-term price and so may limit cuts in consumer prices.

● **Topgas scheme, first tried in Canada.** British Gas borrows billions of pounds to buy out contracts at a discount to net present value. BG repays part of the loan from the proceeds of gas sales and part through a levy on all gas shipped, whether by the utility or its competitors. This cost would eventually be passed through to consumers. This way British Gas, producers and consumers all share the pain. However, any levy to bail out BG would be a controversial political move in the run up to an election.

● **The petroleum revenue tax solution.** The government foregoes PRT on gas covered by BG's contracts. Thus producers would receive the value they had attributed to the contracts, while BG pays the lower tax-free sum. This solution is most popular with bigger producers who would take no pain. However, the government is not likely to relinquish estimated annual revenues of more than £700m.

● **Renegotiate contracts.** BG's and the government's favoured solution, which is being resisted by producers. To succeed, renegotiation will have to include incentives for producers, such as lowering gas quality specifications, reductions in contracted volumes in exchange for higher prices later, and perhaps even asset swaps. Renegotiation would still require government action, for example, through tax relief.

LEHMAN BROTHERS MERGERS AND ACQUISITIONS

Client	Transaction	Value (US\$)	Client	Transaction	Value (US\$)
General Motors Corporation and Electronic Data Systems Corporation U S WEST, Inc.	Consideration of potential spin-off of Electronic Data Systems Corporation	\$25,000,000,000	Crosland Group, Inc.	Sale of 14 multifamily properties to Summit Properties, Inc.	\$84,500,000
Tele-Communications, Inc.	Recapitalization involving the creation and distribution of U S WEST Communications Group and Media Group stocks	23,036,000,000	Applied Immune Sciences, Inc. Miami & Co. Ltd.	Acquired by Rhône-Poulenc Rorer Inc.	\$4,400,000
U S WEST, Inc.	Recapitalization involving the creation and issuance of Liberty Media Group Series "A" and "B" Stock	19,520,855,000	Burlington Resources Inc. (through its subsidiary, Meridian Oil Inc.)	Acquisition of ammonia production facilities of Ocelot Ammonia Company	\$4,000,000
Baxter International Inc.	Staged merger of domestic cellular subsidiary with domestic cellular subsidiary of AirTouch Communications	13,500,000,000	VEBA AG	Sale of natural gas gathering lines and storage facility in West Texas to K N Energy, Inc.	80,100,000
Marion Merrell Dow Inc.	Reorganization resulting in the proposed spin-off of its Health-Care Cost Management Company (Pending)	12,000,000,000	MagneTek Inc.	Acquisition of 50% of Cable & Wireless Europe, S.A.	78,000,000
General Motors Corporation and Electronic Data Systems Corporation	Acquired by Hoechst AG	7,100,000,000	General Signal Corp.	Sale of its MagneTek Electric Inc. unit to General Signal Corp.	75,000,000
Ameritech International, Inc. and Singapore Telecommunications Limited (in consortium with Tele Danmark A/S)	Contribution of 173 million shares of GM Class E Common Stock to the GM Hourly-Rate Employees Pension Fund	6,900,000,000	Edison System, Inc.	Acquisitions of Lightworks Editing Systems Limited and Lightworks Editing System, Inc.	70,500,000
Independent Directors of LIN Broadcasting Corporation	Purchase of a 50% less one share interest in Belgacom S.A. (Pending)	5,077,000,000	Colonial Mortgage Co. to Colonial BancGroup Inc.	Sale of Colonial Mortgage Co. to Colonial BancGroup Inc.	67,000,000
Meridian Bancorp, Inc.	Sale of remaining public shares of LIN Broadcasting Corporation to AT&T Corporation	3,437,000,000	Santa Fe Energy Resources, Inc.	Sale of 4.6 million shares of USX-Delhi Group to USX-Delhi Group	58,000,000
Rhône-Poulenc Rorer, Inc.	Acquired by CoreStates Financial Corp (Pending)	3,233,000,000	Asahi Breweries, Ltd. and ITOCHU Corporation	Corporate alliance with Scios Nova Inc.	57,000,000
Genentech, Inc.	Acquisition of Fisons PLC	2,945,000,000	ITOCHU Corporation	Sale of its interest in Hudson Corporation in Louisville Gas & Electric	55,000,000
Peter Kiewit Sons', Inc.	Agreement with Roche Holdings to extend for four years its option to buy the remaining outstanding shares of Genentech, Inc.	2,883,000,000	Sun Distributors, L.P.	Acquisition of 73% interest in China Brewery (Holdings) Ltd. which owns majority equity interests in Beijing Zhongguo Beijing Beer Co., Ltd. and Yantai C.S.I. Brewery Co., Ltd. in the People's Republic of China	52,500,000
BB&T Financial Corporation and Southern National Corporation	Spin-off of MFS Communications Company, Inc. to its Class D shareholders	2,800,000,000	International Business Machines Corporation (through its wholly owned subsidiary IBM Semiconductors)	Sale of The Dorman Products division to R&B Inc.	42,800,000
CBI Industries, Inc.	Merger of equals	2,269,400,000	Applied Bioscience International, Inc.	Increased its stake in Information Services Group	40,600,000
VEBA AG	Acquired by Proxim, Inc.	2,224,000,000	Lida Inc.	Sale of Scandura North America to an affiliate of Harvest Partners, Inc.	40,000,000
Comcast Corporation	Sale of 45% stake in VEBACOM GmbH to Cable & Wireless Plc	1,776,000,000	SciGenics Inc.	Sale of toxicology research facilities to Huntingdon International Holdings PLC	32,500,000
TeleCable Corporation	Acquisition of The E.W. Scripps Company cable properties (Pending)	1,575,000,000	Ball Corporation	Sale of its Stretch Fabrics Business to an affiliate of Harvest Partners, Inc.	30,000,000
INC Global Inc.	Merger of TeleCable Corporation into TCI Communications, Inc., a wholly owned subsidiary of Tele-Communications, Inc.	1,558,000,000	Verco International, Inc.	Acquired by Genetics Institute Inc.	29,400,000
BASF AG	Common stock merger with The Vigoro Corporation (Pending)	1,480,000,000	Gryphon Holdings, Inc.	Sale of its Efforton division to Datum Inc.	26,500,000
The RTZ Corporation PLC	Acquisition of the Boots Pharmaceuticals division of The Boots Company PLC	1,380,000,000	OpticalCare Inc.	Dutch auction self tender for 5.3 million common shares	25,200,000
PTB Pay-TV Beteiligungs GmbH, NetHold B.V. and HRH Prince Alwaleed Bin Talal Bin Abdulaziz Al Saud	Acquisition of minority interest in and formation of exploration and development joint venture with Freeport-McMoran Copper & Gold Inc.	1,350,000,000	Lehman Brothers Global Asset Management Limited	Purchase of 1.5 million shares of Gryphon Holdings, Inc. from Willis Corroon Group plc	24,600,000
Fund American Enterprise Holdings, Inc.	Acquisition of up to 25% of Mediaset S.p.A.	1,133,000,000	Tesoro Petroleum Corp.	Acquisition of Coaswide Energy Services, Inc. (Pending)	24,000,000
Dibwell Brothers, Incorporated	Sale of Source One Mortgage Services Corporation (Pending)	1,108,000,000	Quantum Health Resources, Inc. and OptimalCare Inc.	Acquisition of Golden Pacific Corporation	17,800,000
Ball Corporation	Merger of equals with Monk-Austin, Inc. to form DiMen Incorporated	1,021,000,000	Ameritech Corporation	Acquisition of 51% of OptimalCare Inc.	8,000,000
Sammons Communications, Inc.	Creation of a joint venture with Compagnie de Saint-Gobain S.A. to acquire Ball Glass Corporation and the Foster-Purcell Glass Division of Pechiney S.A.	1,000,000,000	Applied Bioscience International, Inc.	Sale of its London-based investment management business related to Lehman Brothers Latin America Growth Fund Inc. to American Express Financial Corp.	1,200,000
California Energy Company, Inc.	Sale of certain cable television systems to Marcus Cable Company, L.P.	962,500,000	Avia, Inc.	Sale of 20,000 brokerage accounts to Prudential Securities Inc.	1,000,000
MobileMedia Corporation	Acquisition of Magma Power Company	940,000,000	Bayerische Hypotheken- und Wechsel-Bank Betriebsamt AG	Sale of its London-based investment management business related to the Italy Fund to Smith Barney Inc.	500,000
Lear Seating Corporation	Acquisition of BellSouth Corp.'s MobileComm paging subsidiary and its two-way nationwide narrowband Personal Communications Services License	930,000,000	Brunswick Corporation	Acquisition through three tender offers, of up to 74.2% of the outstanding common shares of Sociedad Española de Carburos Metálicos, S.A.	—
Loral Corporation	Acquisition of Automotive Industries Holdings, Inc.	909,400,000	Ameritech Corporation	Acquisition of The National Guardian Corporation from LEP Group PLC	Undisclosed
Sammons Communications, Inc.	Acquisition of the Defense Systems business of Unisys Corporation	862,000,000	Applied Bioscience International, Inc.	Acquisition of the Leicester Clinical Research Centre Ltd. from Huntingdon International Holdings PLC	Undisclosed
Natural Gas Clearinghouse	Sale of certain cable systems to Lenfest Communications, Inc. and TKR Cable, Inc. (Pending)	800,000,000	Avia, Inc.	Acquisition of Agency Rent-A-Car from National Auto Credit, Inc.	Undisclosed
Thiokol Corporation	Merger with Trident NGL Holding, Inc.	755,000,000	Bayerische Hypotheken- und Wechsel-Bank Betriebsamt AG	Sale of HYPO-MSL to Birmingham Midshires Building Society	Undisclosed
Cobra Golf Incorporated	Acquisition of Howmet Corporation and the Cermet Group by Thiokol Corporation and The Carlyle Group from Pechiney International, S.A.	750,000,000	Brunswick Corporation	Sale of the Commercial Division of BNG Ricordi S.p.A., a subsidiary of BNG International, part of the Bertelsmann Group, to Giangiacomo Feltrinelli Editore S.p.A. (Pending)	Undisclosed
Johillia Corporation	Acquired by American Brands, Inc. (Pending)	720,000,000	Decision Services, Inc.	Sale of substantially all of the assets of its Technical Group to the newly formed Technical Products Group, Inc., a company controlled by Equus Capital Management Corp.	Undisclosed
Kingdom of Spain (Ministry of Public Works, Transportation and Environment)	Exchange of 5.61% interest in Time Warner Entertainment Company, L.P. for 7.0 million shares of Series 1 Convertible Preferred Stock of Time Warner Inc. and \$10.0 million in cash	710,000,000	Deftech Corporation	Acquisition of Bell Atlantic Business Systems Services, Inc.	Undisclosed
Flameconica S.p.A.	Advice in connection with the awarding of the second GSM cellular license	650,000,000	Digital Equipment Corporation	Acquired in a management buyout	Undisclosed
Glaxo plc	Acquisition of ex-Efim Group defense subsidiaries	640,000,000	Digital Equipment Corporation	Sale of manufacturing services business to SCI Systems, Inc.	Undisclosed
Republic New York Corporation	Acquisition of Affymx N.V.	545,000,000	R.R. Donnelley & Sons Company	Sale of its Text Terminal Business to the SunRiver Data Systems Inc. unit of All-Quotes, Inc.	Undisclosed
Brunswick Scientific Corporation	Acquisition of Brooklyn Bancorp, Inc. (Pending)	530,000,000	EJV Partners, L.P.	Contributing its wholly owned subsidiary, Global Software Services Corp., to Stream International along with SHI Holdings, Inc., contributing Corporate Software Inc. to Stream International	Undisclosed
Southern New England Telephone Company Corp.	Acquisition of Heart Technology, Inc.	500,000,000	Electronic Data Systems Corporation	Acquired by Global Financial Information Corporation	Undisclosed
William Ziegler, III and the Ziegler Trusts	Purchase of certain cellular properties from Bell Atlantic Corporation and NYNEX Corporation	450,000,000	Eli Lilly and Company	Acquisition of A.T. Kearney, Inc.	Undisclosed
Alliant Technology Inc.	Sale of interest in American Maize-Products Company to Eridania Beghin-Say, S.A.	430,000,000	GMAC Mortgage Corporation	Acquisition of remaining 70% interest in Integrated Medical Systems Inc.	Undisclosed
Alitalia S.p.A. and Entecna S.p.A.	Acquisition of the Aerospace Operations of Hercules Incorporated	412,000,000	Harnischfeger Industries, Inc.	Acquisition of Republic Realty Mortgage Corporation	Undisclosed
ANP Incorporated	Privatization of Aeropoli di Roma S.p.A.	380,700,000	Strategic Alliance with Genentech, Inc.	Sale of its subsidiary, Sycon Corporation, to Logicon, Inc.	Undisclosed
Meridian Bancorp, Inc.	Merger with M/A-COM, Inc.	367,000,000	Global Strategic Alliance with STET-Società Finanziaria Telefonica per Azioni (Pending)	Global Strategic Alliance with STET-Società Finanziaria Telefonica per Azioni (Pending)	Undisclosed
Caroline, Inc.	Acquisition of United Counties Bancorporation (Pending)	360,000,000	Sale of its Seafood Division to Tyson Foods, Inc.	Sale of its Seafood Division to Tyson Foods, Inc.	Undisclosed
Linnert Data Communications Ltd.	Sale to MedTrans Acquisition Corp., a wholly owned subsidiary of Laidlaw Inc.	355,000,000	Merger with USTravel Systems Inc. to form BTI Americas, Inc.	Merger with USTravel Systems Inc. to form BTI Americas, Inc.	Undisclosed
Harnischfeger Industries, Inc.	Acquired by Nudge Networks N.V.	345,900,000	Sale of Asuke's business to a management buy-in group	Sale of Asuke's business to a management buy-in group	Undisclosed
First Mississippi Corporation	Acquisition of Dabson Park Industries PLC	325,000,000	Alliance/joint venture with IVAX Corporation in European generic pharmaceuticals	Alliance/joint venture with IVAX Corporation in European generic pharmaceuticals	Undisclosed
Generic Therapy, Inc.	Spin-off of equity interest in FirstMiss Gold Inc.	313,438,000	Merger of its Selected Growth Stock Portfolio with AMT Capital Funds (Pending)	Merger of its Selected Growth Stock Portfolio with AMT Capital Funds (Pending)	Undisclosed
Bath Iron Works Corporation	Acquired by Sandoz Ltd.	305,000,000	Sale of Lehman Brothers Global Asset Management Ltd. unit to Legg Mason Inc. (Pending)	Sale of Lehman Brothers Global Asset Management Ltd. unit to Legg Mason Inc. (Pending)	Undisclosed
National Westminster Bank Plc (through its subsidiary, National Westminster Bancorp)	Acquired by General Dynamics Corporation	300,000,000	Sale of six Europe-based Private Client Service business units to Prudential Securities Inc.	Sale of six Europe-based Private Client Service business units to Prudential Securities Inc.	Undisclosed
BBA Group PLC	Acquisition of Central Jersey Bancorp	280,000,000	Sale of Market Vision Corporation to Global Financial Information Corporation	Sale of Market Vision Corporation to Global Financial Information Corporation	Undisclosed
Oxy Energy Company	Sale of its Automotive Products Division to an affiliate of CINVen	278,900,000	Acquisition of certain assets relating to the securities lending business of Instinet Corporation, a subsidiary of Reuters Limited	Acquisition of certain assets relating to the securities lending business of Instinet Corporation, a subsidiary of Reuters Limited	Undisclosed
Truck Components Inc.	Sale of Alfa Field (U.K. North Sea) to Union Texas Petroleum Ltd., a unit of Union Texas Petroleum Holdings Inc.	270,000,000	Sale of its subsidiary, Continental Emeco Company, to SCF Partners	Sale of its subsidiary, Continental Emeco Company, to SCF Partners	Undisclosed
EM Industries, Inc. (a subsidiary of Merck AG)	Acquired by Johnsonville America Industries, Inc.	256,000,000	Sale of substantially all the assets of its Columbus, Ohio utility equipment service business to a newly formed corporation, National Electric Coil-Columbus	Sale of substantially all the assets of its Columbus, Ohio utility equipment service business to a newly formed corporation, National Electric Coil-Columbus	Undisclosed
National Westminster Bancorp Inc.	Equity investment in VWR Corporation	250,000,000	Acquisition of a 7.5% interest in Telepiù s.r.l. from PTB Pay-TV Beteiligungs GmbH	Acquisition of a 7.5% interest in Telepiù s.r.l. from PTB Pay-TV Beteiligungs GmbH	Undisclosed
British Petroleum p.l.c.	Sale of its indirect wholly owned subsidiary, Tilden Financial Corp., to General Electric Capital Corporation	246,000,000	Privatization of Venezuelan Exploration Properties (Pending)	Privatization of Venezuelan Exploration Properties (Pending)	Undetermined
Watermill Ventures, Ltd.	Sale of the Marcus Hook Refinery (Pending)	235,000,000	Transfer of its TDI business to and long-term manufacturing and supply agreement with ARCO Chemical Company	Transfer of its TDI business to and long-term manufacturing and supply agreement with ARCO Chemical Company	Undisclosed
Foster Wheeler Corporation	Acquisition of Gulf States Steel, Inc. of Alabama	215,000,000	Acquisition of the stock of Cannon Process Equipment, Ltd.	Acquisition of the stock of Cannon Process Equipment, Ltd.	Undisclosed
Employee Benefit Plans, Inc.	Acquisition of Pyropower, the power generation business of A. Ahlstrom Corporation	200,000,000	Formation of a partnership with Universal Process Equipment, Inc.	Formation of a partnership with Universal Process Equipment, Inc.	Undisclosed
Lehman Brothers Holdings Inc.	Acquired by First Financial Management Corporation	181,900,000	Acquisition of the assets of Pharaoh Corporation	Acquisition of the assets of Pharaoh Corporation	Undisclosed
Northeast Federal Corp.	Sale of 8% of Omnitel Sistemi Radiocellulari S.p.A. to Ing. C. Olivetti S.p.A.	175,000,000	Sale of the 40% interest in Davide Campari-Milano S.p.A. to Koninklijke BolsWessanen NV	Sale of the 40% interest in Davide Campari-Milano S.p.A. to Koninklijke BolsWessanen NV	Undisclosed
Maying Corporation	Acquired by Shawmut National Corporation	172,100,000	Acquisition of Floreat, Inc.	Acquisition of Floreat, Inc.	Undisclosed
William Ziegler, III and the Ziegler Trusts	Sale of its Hoover European Appliance Group to Candy S.p.A.	170,000,000	Transfer of 50% interest in Santen-Allergan Corp., a 50-50 joint venture with Allergan Inc., to Santen-Allergan Corp.	Transfer of 50% interest in Santen-Allergan Corp., a 50-50 joint venture with Allergan Inc., to Santen-Allergan Corp.	Undisclosed
Boston Scientific Corporation	Acquisition of 88% interest in Swisher International, Inc. from American Maize-Products Company	165,000,000	Acquired by Marion Merrell Dow Inc.	Acquired by Marion Merrell Dow Inc.	Undisclosed
Energy Corporation of America	Acquisition of EP Technologies, Inc. (Pending)	150,000,000	Sale of Assets and Business of Shell Polypropylene Company to Union Carbide Corporation (Pending)	Sale of Assets and Business of Shell Polypropylene Company to Union Carbide Corporation (Pending)	Undisclosed
Vitek Surgical Products Inc.	Acquisition of Allegheny & Western Energy Corporation	150,000,000	Sale of its 50% interest in Cambridge Holding Company Limited to Comcast UK Cable Partners Limited in exchange for 8,859,663 shares in Comcast UK Cable Partners (Pending)	Sale of its 50% interest in Cambridge Holding Company Limited to Comcast UK Cable Partners Limited in exchange for 8,859,663 shares in Comcast UK Cable Partners (Pending)	Undetermined
Alko Standard Corporation	Acquired by Johnson & Johnson	145,200,000	Acquisition of a 49% stake in American Personal Communications Inc. from Washington Post Co.	Acquisition of a 49% stake in American Personal Communications Inc. from Washington Post Co.	Undisclosed
Microtec Research, Inc.	Acquisition of Southern Business Group PLC	124,800,000	Acquisition of Microwave Logic, Inc.	Acquisition of Microwave Logic, Inc.	Undisclosed
Orion Corporation	Acquired by Mentor Graphics Corporation (Pending)	120,200,000	Sale of minority interest to AirTouch Communications and Bell Atlantic Corporation	Sale of minority interest to AirTouch Communications and Bell Atlantic Corporation	Undisclosed
Oxy Energy Company	Sale of its construction aggregates business to Martin Marietta Materials, Inc.	120,000,000	Divestiture of its San Diego Cellular License in exchange for certain cellular assets and partnership interests of GTE Corporation	Divestiture of its San Diego Cellular License in exchange for certain cellular assets and partnership interests of GTE Corporation	Undisclosed
Black Drug Co., Inc.	Sale of certain U.K. North Sea gas assets to PowerGen plc	120,000,000	Acquisition of polyethylene terephthalate (PET) packaging resins business from Akzo Nobel NV	Acquisition of polyethylene terephthalate (PET) packaging resins business from Akzo Nobel NV	Undisclosed
Ligand Pharmaceuticals Incorporated	Sale of U.S. pharmaceutical division to Schwarz Pharma AG	116,500,000			
International Jensen Incorporated	Acquisition of Glycomed Incorporated	104,700,000			
Lehman Brothers Holdings Inc.	Acquired by Recoton Corporation (Pending)	100,000,000			
Cardiovascular Imaging Systems Inc.	Sale of its interest in American Marketing Industries Holdings Inc. to Jupiter Partners L.P.	100,000,000			
Banco Alcala, S.A.	Acquired by Boston Scientific Corporation	98,300,000			
QCL Industries Inc.	Sale of 60% of Banco Granada Jerez to Caja de Ahorros y Pensiones de Barcelona (la Caixa) (Pending)	97,000,000			
	Acquisition of the Avery Label Division from Avery Dennison Corporation	95,000,000			

INTERNATIONAL COMPANIES AND FINANCE

Repsol abandons OMV plastics merger plan

By Daniel Green

Repsol, the Spanish oil and gas company, said yesterday that a plan to merge its plastics business with Austria's OMV had been abandoned.

The deal's collapse comes at a delicate time for Repsol. Last week, the Spanish cabinet approved the sale of up to 11 per cent of the company owned by the government, with bids closing in early February.

The sale will reduce the government's stake to 10 per cent.

But Repsol shares rose Ptas60 yesterday to Ptas4,035. Analysts said the long delay in finalising the venture with OMV meant that few in the market were surprised at its cancellation. OMV shares rose Sch2 to Sch962.

The deal would have been the latest in a series of such ventures in an industry plagued by over-capacity, and would have created Europe's third-largest petrochemicals company.

They include the creation of the biggest two petrochemicals

joint ventures in Europe, the Copenhagen-based alliance between Neste of Finland and Statoil of Norway, and that formed by Montedison of Italy and Royal Dutch/Shell.

Repsol and OMV had been considering the merger for more than two years. It was conceived in the darkest hours of the last cyclical downturn in the sector's fortunes.

One analyst said that one factor behind the failure of the deal was the rapidly changing valuations on parts of the two companies' businesses as some

chemicals prices recovered faster than others.

The Spanish newspaper Expansion said the state-owned Abu Dhabi petrochemical company, which is a large shareholder in OMV, also opposed the plan. Repsol blamed various factors influencing the final decision not to proceed with the venture, but could not confirm any one in particular.

The companies said relations with OMV remained "very good", adding that the two companies were currently co-

operating in oil exploration in Libya.

"Furthermore, although Repsol and OMV have discarded their plans to group all their plastics business, we are still in negotiations over co-operation in certain areas of that activity," they said.

Repsol is Spain's largest plastics producer, with facilities at its refinery complexes in Tarragona and Puertollano.

The joint venture was to have provided an exit from petrochemicals for OMV. The future of its troubled plastics

division has been in doubt since mid-1993 when the company announced a big restructuring. At the time OMV hinted that it would like to get out of the volatile polyolefins and plastic products businesses.

OMV's plastics division made a trading profit of Sch410m (\$40.3m) in the first half of 1995 on sales of Sch4,833m, reflecting substantially improved prices and the fruits of internal restructuring. It was the division's first profit since the late 1980s.

Prospectus due, page 22

BNP breaks ranks on cash machines

By Andrew Jack in Paris

Banque Nationale de Paris, one of France's largest banking groups, yesterday broke ranks with its rivals by announcing it would charge clients for making multiple withdrawals from cash machines other than those it owns.

The action is the first time a French bank of any size has resolved to levy such fees, and represents an important challenge to the country's existing system of free universal cash withdrawals.

It is also the latest indication of attempts by French banks to cope with a sharp fall in profitability in the last two years, driven by rising costs and falling revenues in an increasingly competitive market.

At present, customers of French banks using the "Carte Bancaire" plastic card can withdraw money from any rival bank's cash dispenser as well as their own without incurring charges, in a system pioneered during the 1980s.

The banks - through the Groupement des Cartes Bancaires organisation - settle the costs of operating the system among themselves, but have not traditionally passed this charge on to customers.

Each bank pays a fee of FFrs for every cash withdrawal made by one of its customers at another bank's machine, regardless of the amount.

BNP, whose chairman is Mr Michel Pébereau, operates 2,000 of the country's approximately 18,000 cash machines. It has

now warned clients it would now start to charge this FFrs transaction fee to any of its customers who make more than six withdrawals a month from another bank's machine.

Mr Yves Martenchar, BNP's executive in charge of customer relations in the branch network, said: "We wanted to send a signal to our clients. Some do not realise that there is a cost to the bank for each withdrawal they make."

He said the bank's clientele included many individuals who lived in large population centres and often made withdrawals from competitors' machines, so BNP lost more money than it gained through the network. He said a few customers made small transactions nearly every day.

He stressed that the action was only designed to affect those who carried out large numbers of such transactions, and studies showed it would only lead to charges for about 3 per cent of its customers, representing 100,000 accounts.

Mr Martenchar said he expected the decision taken to be "long-lasting and unchanging" - and that it was unlikely charges would be introduced for less than six withdrawals a month from a rival bank.

Only two other small French banks which do not operate their own cash machines currently make charges for cash withdrawals. One other bank attempted to start charging a few years ago but abandoned plans after widespread objections.



Michel Pébereau: his bank was sending a signal to its customers

Benckiser sniffs out Maybelline as a takeover target

The acquisitive German company will have an uphill struggle to close the deal, writes Andrew Fisher

John A. Benckiser, the German detergent and cosmetics company, has a habit of hitting the headlines, going quiet for a while and then bouncing back into the news. Its latest surprise has been an unsolicited bid for Maybelline, the US cosmetics company that had already accepted a \$660m bid from France's L'Oréal.

Based south of Frankfurt in Ludwigshafen - home of the BASF chemicals group and birthplace of Chancellor Helmut Kohl - Benckiser is a family-owned company with an entrepreneurial taste for acquisition. In the late 1980s, it sprang into action with takeovers in Italy, Spain and the

US, adding to its detergent business and expanding in consumer products.

After digesting its new activities, it pounced again in May, 1992, to buy the Coty cosmetics and fragrances company from Pfizer of the US for \$440m. Today, Benckiser - which is not quoted on the stock exchange, but says it may eventually go public - claims to be the world's biggest manufacturer and marketer of fragrances and of automatic dishwashing detergents and water softeners.

It generates annual sales of around DM4.6bn (\$3.1bn), more than 90 per cent being outside Germany, especially in the US. Pre-tax profits in 1994

were DM148m, a 34 per cent rise on 1993 but still below target as a result of the D-Mark's strength.

The company, which employs more than 10,000 people, has three areas of business:

- mass distribution cosmetics and fragrances under the Coty name, including the Stetson, Jovan, Margaret Astor, Vanilla Fields, Addidas and Coty brands, which are sold through chains such as Wal-Mart, Kmart and Walgreen's;
- mass up-market cosmetics and fragrances under the Lancaster group name, with such labels as Lancaster, Davidoff, Joop and Jil Sander;

● household detergents and cleaning agents, the company's original consumer products business, including Calgon (the world's leading water softener) and automatic dishwashing products under the Calgonit, Finish and Electrasol brands.

Household products and cosmetics/fragrances each account for roughly half the total business of the company, which was founded in 1893 by Johann Adam Benckiser.

It has been headed for the past eight years by the expansion-minded Mr Peter Hart, formerly with Boston Consulting Group and AEG, the now ailing electrical subsidiary of Daimler-Benz.

Yesterday, Benckiser was

still keeping its cards close to its chest over the offer for Maybelline, which is based in Memphis, Tennessee, has sales of around \$350m and makes such mass-market products as lipstick, mascara and nail varnish. The German group declined to comment on its move and has not specified a firm bid price.

In its letter to Maybelline, the German company said it had more than \$12bn cash available for the deal and was prepared to pay "materially" more than L'Oréal's \$36.75 a share offer. Earlier, Benckiser had offered \$38.

With 28 per cent of Maybelline owned by Wasserstein Par-

ella, the New York investment house, which has pledged its stock to L'Oréal, Benckiser has an uphill struggle ahead of it. It is now up to the German company to name its offer price.

If Benckiser does manage to swing matters its way, the deal would reaffirm its willingness to spend heavily on strategic acquisitions.

Its previous purchases since the mid-1980s cost it around DM4.6bn.

At the end of 1992, it had debt of DM3.2bn which had been reduced to DM2.4bn two years later; in 1995, it shed a further DM400m or so of borrowings. One of its main lenders has been Deutsche Bank.

EUROPEAN NEWS DIGEST

Court backs Matra Hachette share swap

The Paris appeals court yesterday rejected the complaint of five French minority shareholders of Matra Hachette that they had been unfairly treated at the time of the 1993 merger between Matra and Hachette, respectively the defence, industrial and publishing arms of the Lagardère group. The minority shareholders claimed the exchange of shares in the merger was unfair because it ignored a missile contract worth nearly FF10bn (\$2bn) which Matra received from Taiwan in late 1992, and that instead of receiving 13 Hachette shares for every five Matra shares, they should have got 20 Hachette shares. The Lagardère group said the Taiwan contract was a defence secret but its impact was factored into the 5-for-13 exchange.

The Lagardère group welcomed the verdict of the court, which also refused to award damages against the minority shareholders. But it said it had deposited a legal complaint with the state prosecutor, citing "proof of the involvement of important personalities in this destabilisation effort at a critical moment for French defence industries". Demands for FF150m by intermediaries for the minority shareholders to settle the case out of court amounted to attempted extortion, the group said, against the background of what it claimed was a press-backed campaign against the group in France, the US and Taiwan.

David Buchanan, Paris

Axa announces restructuring

Axa, the large French insurance group, yesterday announced a FF5.9bn (\$1.2m) capital increase and a restructuring following which Generali, the Italian insurer, will directly control 11 per cent of the group.

The action, which follows a change of senior management at Generali, will lead to the disentangling of a complex series of cross-shareholdings between the two groups dating from 1990, after Axa acquired the French insurer Compagnie du Midi.

Midi Participations, a holding company which is 40 per cent owned by Generali, will be dissolved, and Generali will in turn buy back Axa's 40 per cent reciprocal stake in GMB, a holding company for the Italian insurer.

Axa said it would use FF2.3bn of the proceeds of the capital increase to convert into equity a loan made last year by Finaxa, one of its ultimate holding companies, while the rest of the money would be available for future acquisitions. It said that it had agreed with Generali to conclude by February 15 a new shareholder agreement to seek joint development opportunities and to maintain their respective holdings.

Andrew Jack, Paris

Italian groups in outsourcing deal

Four leading Italian informatics companies yesterday launched a joint venture aimed at securing a big share of the country's fast-growing outsourcing market, currently worth L3,000bn (\$1.27bn) and expected to double by 2000. The Milan-based joint company, which is called Arancia and will have L5bn capital, has been formed by ITS Information Technology Services, a Fiat subsidiary; Enidata, controlled by Eni; Elsas Bailey Informatica, an arm of Finmeccanica; and Cedaerion, which specialises in banking informatics.

The four companies expect to have a combined turnover this year of L600bn and aim to achieve sales of L1,600bn in three to four years - of which L600bn should be provided by Arancia. Mr Tarcisio Zucca Alessandrini, managing director of ITS and Arancia's chairman, said the joint venture's first objective would be to gain a strong hold in the Italian market, which is dominated by Finisiel, a subsidiary of Stet, the public sector telecoms holding company, and IBM. It would then consider entering the European market, possibly with a European partner.

John Simkins, Milan

Coflexip Stena in shake-up

Coflexip Stena Offshore has decided to give more power to its new chairman and chief executive, Mr Pierre Marie Valentin. The Franco-Swedish company, which makes flexible underwater pipes for the oil industry, wants to simplify its management structure.

Mr Valentin is to take over the roles of Mr Christian Marbach, former chairman and managing director, and Mr Thomas Ehret, his co-managing director, who have resigned. This management division dated from Coflexip's 1994 takeover of the Swedish group, Stena Offshore. Coflexip Stena profits fell sharply last year - the first half result dropped to FF22m (\$4.6m) from FF168m in the same period of 1994.

David Buchanan

Karstadt sales flat in 1995

Karstadt, the German retailer, said 1995 group sales were DM26.9bn (\$16.6bn), 0.6 per cent lower than a year earlier. Parent company sales dropped 3 per cent to DM15bn in the reporting year, with the Karstadt travel agency business contributing about DM833m. Karstadt said its Hertie Waren und Kaufhaus unit had 1995 sales of DM4.5bn, down 6.1 per cent on 1994. Neckermann Versand AG, Karstadt's mail order business, had 1995 sales flat at DM3.25bn. Nur Touristik sales in the year to October 31 of DM3.4bn marks, or 9.3 per cent more than a year earlier, Karstadt said.

AFX News, Essen

French banks fined over loans

France's two largest banks were yesterday fined FF210m (\$42.4m) by a commercial court in Angoulême for negligently granting credit to a company in financial difficulties. Crédit Lyonnais and Banque Nationale de Paris were ordered to pay the money to the court-appointed liquidator of Compagnie Fiamand-Pierrel International (CPFI), a jewellery manufacturer employing 350 people which closed in 1993 with debts of FF500m.

The fine represented loans advanced by the two banks over three years up to the closure during which time, according to the court judgment, it should have been evident that CPFI was unable to pay its debts and that the loans therefore simply added to the total debts accrued. Both banks said they would appeal the ruling.

Andrew Jack

Franco-US share trade venture

Hambrecht & Quist, the US venture capital group, and Financière Saint Dominique, a subsidiary of Crédit National, the French banking group, yesterday announced the creation of a joint venture designed to trade shares and introduce fast-growing companies to stock markets around Europe. Hambrecht & Quist Saint Dominique, with initial capital of \$3m provided equally by the two institutions, claims to be one of the first institutions set up to take advantage of the European Investment Services Directive.

The new business, based in Paris, aims to identify and sponsor new introductions of European businesses, mainly from the high technology sector. Mr Denis Mortier, managing director of Financière Saint Dominique, said there were plans to open offices in other European centres.

Andrew Jack

Moulinex nine-month sales stable

Moulinex, the French consumer electronics group, said sales rose 0.4 per cent from a year earlier to FF5.9bn (\$1.2bn) in the nine months to December. On a comparable structure basis and at constant exchange rates sales would have been up 4.8 per cent to FF6bn.

AFX News, Paris

CONSOLIDATED INCOME STATEMENT				CONSOLIDATED BALANCE SHEET			
	31 Dec 1995	31 Dec 1994	30 Jun 1995	31 Dec 1995	31 Dec 1994	30 Jun 1995	31 Dec 1994
	€m	€m	€m	€m	€m	€m	€m
Revenue	127	173	387	Fixed assets	2,261	1,749	2,260
Income from investments	8	8	11	Investment	134	124	134
Surplus on realisation of investments	17	30	30	Mineral properties	155	223	144
Interest received	96	86	180	Loans advanced	270	267	234
Income from fees and other sources	348	299	628	Net current assets	392	595	402
Expenditure	108	101	208	Cash	234	316	194
Administration, technical and general	79	73	143	Other	158	180	208
Interest paid	5	7	13	Current liabilities	122	129	178
Exploration and project investigation	24	21	32		2,679	2,747	2,827
Profit before tax	140	198	420	Ordinary share capital	1,091	1,077	1,083
Tax	3	6	12	Reserves	1,588	1,670	1,744
Profit after tax	137	192	408	Preference share capital	2,679	2,747	2,827
Preference dividends	(6)	(6)	(13)	Loans received	126	127	127
Profit attributable to ordinary shares	(13)	(6)	(13)		74	91	83
Earnings per share - cents	135	192	409	Investments	9,716	11,848	10,498
Dividends - per ordinary share - cents	80	80	320	Limited	2,625	10,205	8,260
Abandoning - Rm	77	77	213	- Excess over book value	2,151	1,639	2,138
Times covered	1.1	2.4	1.9	- Book value	184	184	184
				Unlimited	2,335	1,823	2,322
				Provision for diminution in value	74	74	74
				Total book value of investments	2,261	1,749	2,260
				Number of preference shares in issue	4,346,355	4,378,535	4,378,535
				Number of ordinary shares in issue	96,865,425	96,662,115	96,730,403
				Net assets (in value)	11,688	14,341	12,407
				per ordinary share - cents			

*Unaudited

NOTES:

Earnings

Profit attributable to ordinary shares declined largely as a result of a decrease in dividends received from the gold mining companies in which the Group is invested.

Dividends

1. Final dividend No. 95 of 140 cents per ordinary share in respect of the year ended 30 June 1995, amounting to R135m, was declared on 15 August 1995 and paid on 20 September 1995.

2. Dividend No. 23 of 145 cents per preference share in respect of the six months ended 31 December 1995, amounting to R6m, was declared on 12 December 1995 and is payable on 24 January 1996.

Northam Platinum Limited

The company has exceeded the production targets which were set in the technical statement completed at the end of 1994. However, higher working costs and lower than anticipated platinum group metal prices have resulted in the company incurring a loss in the six months to December 1995 of R30.4 million and, after capital expenditure of R111 million, the cash resources declining to R56 million as at 31 December 1995.

Focus will continue to be directed on achieving further improvements in operating efficiency, and the financial position, in the immediate period ahead.

As at the date of this report, the book value of the Group's investment in the company exceeded market value by approximately R260 million. The board does not consider that there has been, at this stage, a permanent diminution in the value of the investment. This position will be reviewed on an ongoing basis.

Gold Fields Ghana Limited

The required 100 tonnes, based on a cut-off of 0.015 ounces per short ton, has increased to 324 million short tons containing 13 million ounces of gold. The measured resource at Pepe, Mankessim and Aboakrom East is now 181 million short tons containing 7.7 million ounces. The measured resource at Aboakrom Ridge and Kosemmedey consists of 143 million short tons containing 5.3 million ounces.

Exploration to locate and confirm further open-pit and underground resources is in progress.

On the basis of results from the pre-feasibility study, a full feasibility study, utilising the resources at Pepe, Mankessim and Aboakrom East, has been commissioned. It is anticipated that the full study will be completed and issued before the end of the financial year. This will then allow a market-related value to be determined for the company.

Prospects

An increase in consolidated earnings is expected for the second half of the financial year compared to the consolidated net earnings reported for the six months to December 1995. The extent of the increase will largely be dependent on earnings from the Group's gold mining company investments and the surplus arising on the realisation of investments.

Auditor's Review

In terms of the Listing Requirements of The Johannesburg Stock Exchange, the interim report of this company has been reviewed, but not audited, by Ernst & Young.

The unaudited review report is available for inspection at the registered office of the company.

DECLARATION OF INTERIM DIVIDEND

Dividend No. 96 of 80 cents per ordinary share has been declared in South African currency, payable to members registered in the books of the company at the close of business on 9 February 1996.

Dividends will be electronically transferred to members' bank or building society accounts on 6 March 1996 or, where this method of payment has not been mandated, dividend warrants will be posted to members on 5 March 1996.

The standard conditions relating to the payment of dividends are obtainable at the share transfer office and the London Office of the company.

The request of members will be closed from 10 to 16 February 1996, inclusive.

Registered and Head Office:

75 Fox Street

Johannesburg 2001

16 January 1996

London Office and Office of United Kingdom Registrar

Gold Fields Corporate Services Ltd

Circus House

Francis Street

London SW1P 1DH

On behalf of the board:

R A Plumbidge (Chairman)

A J Wright (Chief Executive Officer)

SBA SOCIETE GENERALE ACCEPTANCE N.V.			
FRF 300,000,000 REVERSE FLOATING RATE NOTES			
DUE JANUARY 14, 2003			
ISIN CODE : XS0040414715			
For the period January 15, 1996 to July 15, 1996 the new rate has been fixed at 15.145 % p.a.			
Next payment date : July 15, 1996			
Amount : FRF 76586.39 for the denomination of FRF 1 000 000			
The Principal Paying Agent			
SOCIETE GENERALE BANK & TRUST - LUXEMBOURG			

SBA SOCIETE GENERALE ACCEPTANCE N.V.			
FRF 300,000,000 REVERSE FLOATING RATE NOTES			
DUE OCTOBER 15, 1997			
ISIN CODE : XS0034197037			
For the period January 15, 1996 to April 15, 1996 the new rate has been fixed at 21.84376 % p.a.			
Next payment date : April 15, 1996			
Coupon nr : 15			
Amount : FRF 55216.17 for the denomination of FRF 1 000 000			
The Principal Pay Agent			
SOCIETE GENERALE BANK & TRUST - LUXEMBOURG			

TNT sells troubled Spanish operation

Japanese companies' increasing tendency to borrow directly from the bond markets rather than from banks has added to the pressure to seek new customers abroad.

sent in late January. The company's losses from the Spanish domestic operations were blamed for part of the fall in TNA's net profit, from A\$108.5m to A\$49.6m in 1984-85. The group was also hit by lower contributions from the Australian general freight division and the Ansett Worldwide airline unit.

The company wrote off A\$12.6m of goodwill and made an A\$27m provision for restructuring costs; these charges, however, were offset by the writeback of an earlier Ansett-related provision.

AAPC, an Australian-based hotel management company, has agreed with Malaysia's Tipping Consolidated Berhad to develop and manage hotels in Malaysia.

NTT Data Systems plans Y140bn issue

New Asian investment fund

BankWest offering closes early

AS437.7m share offer this afternoon because of heavy demand from investors. The offer had originally been due to close on Monday but, having been oversubscribed, but Mr Hugh Young, Bank of Scotland general manager, said the offer would close early because of oversubscriptions.

A 49 per cent interest in the bank is being offered to public investors by Bank of Scotland, which acquired BankWest from the Australian state government for A\$900m (US\$688.5m) last year. Bank of Scotland agreed to reduce its 100 per cent holding to 49 per cent through a stock market offering. The 49 per cent part of the proceeds will be used for the early closure, BankWest shares will start trading on the Australian Stock Exchange at the end of January - also earlier than anticipated.

Nickie Tait, Sydney

Berjaya lifts Australian presence

Video Ezy, the market leader in renting videos in Australia and New Zealand, will be restructured before the acquisition is completed. A new company will act as a corporate entity, which will be the holding company of the entities that own the franchise business and rights in Australia and New Zealand. The new company will have an initial paid-up capital of A\$2m, of which Berjaya will hold 60 per cent. The balance will be held by the vendor, Junstamp.

Advanced Medical Technology is an investment holding company, while Gribbles Pathology operates one of the largest pathology group in Australia through two main laboratories.

Merger talk boosts Inkel stock

"Among the three electronics makers, the one that will benefit the most from the merger is seen to be Inkel," said a Daewoo Securities analyst. He said the merger would help Inkel surmount its expected sluggish sales. It produces only audio equipment, and analysts believe domestic demand for these products will continue declining as a result of the boom in multimedia products.

Inkel has been associated with Haitai since December 1994, when the group bought an 18 per cent stake in the audio equipment maker from its founder.

AP-DI, Seoul

from 7.7 grammes, boosted total gold production by 274kg to 5,735kg. An interim dividend of 33 cents a share was declared. There were similar improvements at the small Eastern Transvaal Consolidated mine, where after-tax profits rose to R2m from

The 30-year-old business is one of the largest independent film distributors in Australia. It also handles TV programmes, including *Baywatch*, throughout Australasia and parts of Asia.

It operates the Australasian and Asian production activities of the All American Fremantle group under licence - this involves production of four TV game shows for Asian markets, with at least six more due to start this year. It also has a Los Angeles-based film production unit.

The group hopes to take advantage of the growing interest in the Asian entertainment

Mr Soros, who runs the Quantum Fund, told an interviewer that he had been in Tokyo that a favourable combination of growing liquidity and improvements in corporate profitability had produced one of the best outlooks for Japanese equities since the prolonged decline in the stock market began six years ago.

"Japanese stocks have responded more or less to changes in liquidity. Combined with restructuring by Japanese companies and a boost from the weaker yen, this should cause a continued sharp rise in company profits."

But he did not believe Japanese equities were too expensive, even though most basic valuations suggest they

growing rapidly and been widely credited with the cause in Tokyo prices long before Mr. Sato's pronouncement. The Bank of Japan cut short-term interest rates to record low levels last year, and the growth of narrowly defined money supply is accelerating rapidly.

But broader money is growing much more slowly. In any case, the main influence on share prices in the past six months appears to have been international activity. Overseas investors have been heavy net purchasers of stocks while most big domestic institutions have remained cautious.

Mr. Sato said the domestic environment currently favouring Japanese equities would also further weaken the

yen against the dollar.

"We believe the Japanese authorities will continue to maintain a more stimulative policy than that of the US and the yen will depreciate through 1995," he said.

Mr. Soros' remarks will be welcomed by Japanese authorities anxious to see a weaker yen and stronger stock prices assist the still anaemic economic recovery. One of the most attentive participants in the seminar yesterday was Mr. Eisuke Sakakibara, a senior finance ministry official who has been active in attempts to drive the yen down and stocks up in the past year.

Depository: Morgan Guaranty Trust Company of New York
35, Avenue des Arts, B-1040 Brussels

Interest Amount per
£10,000 Note due
15th April 1996 **£164.27**

AGENDA

1. Presentation of the reports of the Board of Directors and of the Auditor.
2. Approval of the balance sheet, profit and loss account as of September 30, 1995 and the allocation of the net profits.
3. Discharge to be granted to the Directors for the financial year ended September 30, 1995.
4. Action on nomination for the election of the Directors and the Auditors for the ensuing year.
5. Any other business which may be properly brought before the meeting.

The shareholders are advised that no quorum for the items of the agenda is required, and that all resolutions will be taken at the majority vote of the shares present and represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

notes will bear interest at 5.44922% per annum from 17 January 1996 to 17 July 1996. Interest payable on 17 July 1996 will amount to US\$275.49 per US\$10,000 note and US\$6,887.21 per US\$250,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

January 1996

USD 150,000,000 USD 10,000,000,000

Esprito Santo

Notice is hereby given that for the three month period from January 17, 1998 to

The interest amount payable on the interest payment date, April 17, 1996 will be US\$154.14 for Notes in denomi-

Next Payment date : April 15th, 1996
Coupon nr : 7

The Principal Paying Agent
BANQUE GENERALE BANK & TRUST - LUXEMBOURG

INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

Rockwell to sell printing press side

Rockwell International, the US electronics and defence company, is to sell its printing press business, which makes Goss and Baker Perkins presses for the newspaper industry. Rockwell said it expected a price above net asset value of slightly more than \$500m. The business had sales last year of \$700m, and made operating profits of \$60m.

Rockwell says the division is the world's biggest supplier of newspaper presses. It has operations in the US, France and Japan, and has a joint venture in Shanghai. It said it would focus its resources on its core businesses of electronics, car components and aerospace. The graphics division contributed 5 per cent of group sales last year and 4 per cent of operating profit.

The business suffered from the severe recession in the US newspaper industry in the early 1990s, with profits dropping from \$130m in 1991 to a low of \$15m in 1993. Last year Rockwell brought a US anti-dumping suit against its two chief competitors, Mitsubishi Heavy of Japan and Man Roland of Germany, after losing a large order from the Washington Post to Mitsubishi. The case continues.

Rockwell also reported a rise of 25 per cent in first-quarter earnings, to 90 cents per share, on revenues also up 25 per cent to \$3,060m (excluding graphics). This was helped by more than doubled sales of \$260m in semiconductor systems, chiefly Rockwell's high-speed V34 module, which is used for gaining access to the Internet. The addition of Reliance Electric, acquired last year in a contested \$1.6bn bid, added \$0.01 to earnings per share in the quarter after finance costs and amortisation of goodwill.

Tony Jackson, New York

Cargill posts sharp rise

Cargill, the privately-held international commodities marketing and financial services firm with headquarters in Minneapolis, said that growing global demand for food helped boost profits 57 per cent in the first half of fiscal 1995-96, to \$506m. Sales for the six months ended in November were \$2.7bn. Mr Robert Lumpkins, vice-chairman, said worldwide demand for agricultural products has been strong, but that agricultural production, particularly in the US, has lagged behind demand, and world grain supplies were at their lowest since the 1980s.

As a result, earnings in the second half are expected to slow, and be more in line with the company's traditional performance. Cargill earned \$671m in the full fiscal year 1994-95, on sales of \$51bn.

Laurie Morris, Chicago

Alcan Aluminium slips

Alcan Aluminium's fourth-quarter results in 1995 were severely hit by production losses and reopening costs following a strike at three of its Quebec smelters. The Canadian producer estimates the strike lowered net profit by about \$250m. Fourth-quarter net profit was \$45m, or 17 cents a share, against \$48m, or 19 cents, a year earlier on revenues of \$2.18bn, against \$2.23bn.

For 1995, Alcan posted net profit of \$263m, or \$1.06 a share, including a \$280m write-down (\$1.24 a share) of its Kamama hydro electric project in northern British Columbia. In 1994, net profit was \$36m, or 34 cents. Revenues in 1995 were \$9.2bn against \$8.2bn in 1994. Excluding the charge, 1995 earnings would have been \$543m, or \$2.30.

Robert Gibbons, Montreal

Heathrow hotel buy for ITT

ITT, the US hotel and casino group that recently emerged from a break-up of the ITT conglomerate, yesterday said it had bought the Sheraton Skyline Hotel at London's Heathrow airport and won the right to operate the only private casino in Athens, Greece. It also announced the acquisition of the Sheraton Cancun Resort & Towers in Cancun, Mexico, which it bought from Grupo ICA, the Mexican construction company, and said it had been chosen by the Los Angeles-based Colony Capital to manage the Ritz-Carlton Mamma Lani resort - now to be re-named the Royal Orchid Mauna Lani - on Hawaii Island.

Richard Tomkins, New York

Honeywell advances 22%

Honeywell, the Minneapolis-based controls manufacturer, raised earnings by 22 per cent in the final quarter and for the year as a whole. Full-year earnings were \$334m on sales up 11 per cent at \$6.7bn. The fastest growth in profits came in aviation and space controls, where recovery continued after a previous sharp downturn. Operating profits for the year were up 58 per cent at \$128m, on sales up 7 per cent.

Mr Michael Bonsignore, chairman, said international sales had grown by 19 per cent in the year, compared to domestic growth of 7 per cent.

Tony Jackson

Isetan returns to attack

Isetan, the Japanese retailer embroiled in a row with the bankrupt New York store chain Barney's, returned to the attack yesterday with a rebuttal of alleged misstatements by Barney's in the US press. Isetan said Barney's claim for the return of \$50m withdrawn by Isetan from the two companies' joint business was "totally unreasonable". It said the money was sent on three large stores owned by Isetan and operated by Barney's. It also described as "wholly without any basis in fact" Barney's claims, as reported in the US press, that Isetan had agreed to hand over the real estate for the stores to Barney's in return for an equity stake of up to 49 per cent.

Tony Jackson

Boeing, McDonnell Douglas merger talks hit snag

By Bernard Gray, Defence Correspondent

Talks between Boeing and McDonnell Douglas about a possible merger are understood to have broken down over disagreement on the valuation of McDonnell's business and the role which its senior executives might play in any combined group. Neither company would comment yesterday.

The proposed merger, which was viewed by Wall Street as a *de facto* agreed takeover of McDonnell by Boeing, would have created the world's largest aerospace and defence

company, with a turnover of \$35bn.

However, Boeing was thought to have been unwilling to pay a significant premium to McDonnell's market capitalisation of \$10bn, while McDonnell was thought to be looking for a price of between \$12bn and \$13bn.

Wall Street analysts said yesterday that while McDonnell had several strong fighter aircraft programmes running, its longer-term outlook was less favourable. This was likely to limit the price Boeing would be prepared to pay for the business. The cost of rationalising

McDonnell's ailing civil aircraft operations was also thought to be substantial.

In addition, Mr Harry Stonecipher, McDonnell Douglas chief executive, who joined the company a year ago, is thought to have been unhappy about the role he was offered in any merged company.

However, rumours that possible anti-trust problems in the US would thwart a merger are not thought to have derailed the talks. Analysts yesterday said that in the long run McDonnell could not sustain a presence in commercial aircraft, and this was likely to be

accepted by Federal officials examining any merger.

The consolidation of the defence industry, with the help of the Pentagon, was also thought to have favoured a merger between the two companies, which would have created an aircraft manufacturer able to compete with Lockheed Martin, which bought Loral last week to create a company with a turnover of \$30bn.

Senior European aerospace executives were surprised that the talks had broken down. "This makes so much sense for the US that I believe that they will have to come together

sooner or later," said one yesterday. He said the failed talks did not remove the imperative from European aerospace companies to rationalise to meet the challenge from the rapidly consolidating US industry.

Analysts in London agreed that an eventual merger of Boeing and McDonnell remained a possibility, but that in the meantime both companies might acquire smaller defence businesses.

A merger between the two companies would have brought together complementary operations. Boeing is strong in civil aircraft and would elimi-

nate a weak third competitor by taking over McDonnell's civil business.

In defence, Boeing has long had ambitions to expand its operations, and has a good position in next-generation military aircraft with half of the \$42bn V-22 tilt-rotor programme and a third of the \$71bn F-22 stealth fighter.

McDonnell has a strong niche in current fighters and a good export market with the F-15 air superiority fighter, the F-16 Navy fighter, the AV-8B Harrier for the Marines and the T-45 advanced trainer.

Lex, Page 12

US banks boast of meeting performance targets

By Richard Watkins, In New York

Mr William Siart, chairman of First Interstate, yesterday expressed a boast which is being heard increasingly often in the upper echelons of the US banking industry.

Announcing 1995 results at the embattled Californian bank, which is currently the subject of two rival bids, he said: "We promised exemplary credit quality, cost containment, judicious capital management and revenue growth. We delivered."

The latest earnings figures from a number of the biggest US commercial banks, released yesterday, told a similar story. Despite decreasing loan growth against the background of a slowing US economy, the country's banks remain at what is likely to prove the peak of their earnings cycle.

A gradual erosion in lending margins, notable in recent quarters, appeared to have levelled off. That was aided at a number of banks by a reduction in securities holdings, a

	Full year				Fourth quarter			
	1995	1994	1995	1994	1995	1994	1995	1994
Net income (\$m)								
Chase	5,464	3,368	6.48	6.29	905	1,042	1.72	1.94
NationsBank	1,850	1,890	7.04	6.06	510	405	1.85	1.45
Chemical	1,805	1,394	8.47	4.54	490	179	1.81	0.61
Chase Manhattan	1,165	1,025	5.72	5.84	340	229	1.59	1.10
First Chicago	1,150	1,221	3.41	3.58	138	316	0.37	0.93
BancOne	1,278	1,005	3.20	2.42	337	84	0.85	0.15
Bank of New York	914	788	4.30	3.70	241	201	1.12	1.00
First Interstate	885	734	11.02	8.71	215	211	2.66	2.55
Wells Fargo	1,032	841	20.57	4.78	308	215	6.29	3.56

shift which left them with a greater proportion of higher-yielding loans on their balance sheets.

There were some signs that bad debts were beginning to rise against the background of last year's rapid expansion of credit card lending, echoing a deterioration in credit quality reported at some non-bank institutions recently. However, overall credit quality measures remained strong.

Most banks also managed to hold down, or even cut, their operating costs - due in part to a reduction in their deposit

insurance premiums. After falling for several years to make much headway on costs, last year's wave of bank takeovers appeared to prompt a number of institutions to take a more aggressive approach to expense reduction.

The latest quarter's figures are flattered by comparison with the final three months of 1994, when earnings generally were weak. They reflect more modest improvements over the third quarter of 1995, reflecting the slowdown in lending growth.

Mr Siart, whose posturing no

doubt owes much to his attempts to fend off a hostile bid from Wells Fargo, was joined by Mr Walker Shipley, chairman of Chemical, and Mr Thomas Labrecque, chairman of Chase Manhattan, whose banks expect to complete a merger soon. Both boasted that they had met performance targets with a return on capital, respectively, of 16.6 per cent and 16.5 per cent respectively in the latest quarter.

Both banks' earnings surpassed even the most optimistic Wall Street forecasts. Chemical Banking's results

were boosted by a rise in trading income and fees from corporate finance and loan syndications, which helped lift non-interest income in the quarter by 18 per cent to \$58m.

Excluding a \$260m restructuring charge a year ago, Chemical's non-interest expenses were reduced by 6 per cent, mainly due to one-off factors.

Chase Manhattan, meanwhile, registered a 13 per cent fall in operating costs, due to one-off charges the year before and a 5 per cent fall in underlying expenses. While net income remained largely unchanged, other sources of revenue climbed 12 per cent in the quarter, to \$651m, with income from investment banking and trust operations leading the way.

Another bank to surpass expectations was Wells Fargo, whose earnings were boosted by a \$163m profit from the sale of a fund management business to Barclays. The San Francisco-based bank lifted its net interest margin to 6.08 per cent, from 5.83 per cent the

year before, due a shift in the mix of its interest-earning assets.

Like others, Wells' latest earnings registered the effects of a sharp rise in credit card lending, which was up 28 per cent from a year before. Bad debt write-offs stemming from the credit card portfolio rose to \$68m in the quarter, from \$28m a year before.

First Interstate, whose shareholders are expected to vote within the next two months on whether to accept a bid from Wells or rival First Bank System, also raised its net interest margin, to 5.43 per cent from 5.14 per cent.

Among other banks involved in mergers, First Chicago and NBD released their first results since combining last month. The figures were weighed down by a \$225m restructuring charge related to the merger.

The bank raised its provision for credit losses to \$21m in the final three months of the year, up from \$9m a year before, due largely to the sharp rise in credit card portfolio.

Dell Computer shares continue slide after profit warning

By Louise Kehoe, In San Francisco

Shares of Dell Computer continued to slide yesterday after dropping more than 34 per cent in the previous two sessions. The personal computer manufacturer became the focus of investor fears of a PC market slowdown after it issued a warning of lower profit margins in the current quarter.

Dell was trading at \$38 in mid-session yesterday, down 8 per cent from Monday's close and down 29 per cent since last Thursday.

Dell said it expected profit margins for the fourth quarter, which ends January 26, to tighten due to a shift towards orders from small businesses and individuals, rather than

Microsoft buys Internet software group

Microsoft, the world's largest software company, moved to expand its role in the market for Internet software yesterday with the acquisition of Vermeer Technologies, an Internet publishing program developer, writes Louise Kehoe.

The acquisition reflects Microsoft's determination to catch up with smaller rivals in the rapid growth of the Internet. The company recently announced plans to incorporate Internet features in several of its existing products.

Financial terms of the acquisition were not disclosed, although industry reports suggested a price of about \$130m for Vermeer, a privately-owned company which is based in Cambridge, Massachusetts.

Microsoft is expected to incorporate Vermeer's FrontPage program, which enables users to create material for publication on the World Wide Web, into its Microsoft Office suite of business applications. Microsoft Office commands a more than 90 per cent share of the US market for business application suites.

FrontPage could quickly become the standard program for authoring World Wide Web pages, industry analysts said. The Vermeer program enables publishers to automatically create "links" in text prepared for Web pages.

large buyers. The company said its government sales had also been slow because of the Federal budget crisis.

The market reaction to Dell's

warning of lower-than-expected earnings was exacerbated by general nervousness about the high technology sector. In particular, analysts were con-

cerned results from Intel, the world's largest semiconductor manufacturer, due after the market close yesterday, might not live up to expectations.

Crédit Agricole in Argentine buy Travelers posts record income

By David Pilling, In Buenos Aires and Andrew Jack in Paris

Caixa Nacional de Crédito Agrícola, the French co-operative bank, has made its first foray into the Argentine banking system with the purchase of 20 per cent of Banco Bisiel, a regional agricultural-based bank.

The acquisition, for a reported \$24m, is the latest in a flurry of activity that has seen

the rapid reorganisation of Argentina's banking system, prompted by the flight abroad of \$8bn after Mexico's 1994 devaluation.

Banco Bisiel, formed last May from the fusion of seven struggling co-operative banks, is Argentina's 18th largest private institution, with assets of \$75m and 166 branches in 10 provinces.

For Crédit Agricole, the purchase follows the recent increase of its interest

in Ambroveneto, an Italian bank.

Bisiel hopes Crédit Agricole will bring expertise in lending to small businesses and regional economies - a risky business in Argentina, where economic power is tending to focus on centralised conglomerates.

Separately, Banco de Desarrollo de Chile, of which Crédit Agricole owns a fifth, plans to buy a further 10 per cent of Bisiel in the next two months.

The concentration of Argentina's banking system, by weeding out the weakest institutions, appears to be restoring public confidence. Total deposits in the system of \$45bn are virtually at pre-Mexican devaluation levels, while private economists predict that deposits could reach \$50bn by year-end.

By Maggie Urry in New York

Record earnings at Travelers Group, the US financial services company, for the fourth quarter and the full year were spurred by gains from the Smith Barney investment banking subsidiary. Results were also buoyed by investment portfolio gains and profits from its health-care and asset management activities.

Net income for the fourth quarter, including one-off gains of \$16m, was \$87m, up from \$33m a year earlier. Earnings per share rose from 99 cents to \$1.84, including 52 cents for the non-recurring gains. For the year, net income climbed from \$1.33bn to \$1.84bn, with gains up from a net \$4.8m to \$202m. Earnings per share rose from \$3.85 to \$5.51, including non-recurring gains, which increased from 1 cent to 63 cents.

Mr Sanford Wall, chairman and chief executive, said he was optimistic about the outlook for 1996, and noted the bulk of earnings came from reliable and recurring sources.

The group is acquiring the property/casualty insurance business of Aetna Life & Casualty in a \$4bn deal. It has been reorganising its portfolio with sales of its health-care and asset management activities. A further gain is expected when the sale of Travelers' stake in RCM Management to Dresdner Bank of Germany is completed in mid-1996.

Smith Barney's operating earnings rose from \$72.2m to \$197m in the fourth quarter, and from \$368m to \$800m in the year. Last week Mr Robert Greenhill resigned as chairman and chief executive of Smith Barney. Mr Wall said Smith Barney's results reflected

financial year. Earnings for the year to November 30 fell from \$32.5m, or 63 cents a share, to \$14.5m, or 28 cents.

Sales grew 30 per cent to \$196.4m.

"more than robust financial markets". He said the firm had gained market share in underwritings and had improved operating efficiency. The return on equity at the broker of 30.1 per cent for the final quarter and 24.7 per cent for the year, was "among the highest in the securities industry".

Charles Schwab, the retail discount broker which recently acquired Sharelink Investment Services in the UK, reported record net income for 1995 due to high levels of trading and a sharp rise in assets placed in Schwab's money market funds.

Net income for the year rose from \$135m to \$178m, or from 77 cents to 97 cents a share.

The fourth quarter was affected by investments in new technology and services, but net income rose from \$28.8m to \$42.8m, or 19 cents to 24 cents a share.



To the Holders of International Income Fund

Long Term Units - US\$ Portfolio

EBC Fund Managers (Jersey) Limited as Manager of the above mentioned Fund has declared the following dividend per Unit for the financial period ended 31st December, 1995, payable on the 31st January, 1996, in respect of Units in issue on 31st December, 1995.

Long Term Units - US\$ Portfolio
US\$2.00 per Unit - payable against Coupon No. 35
Unit holders should send their Coupons to the Manager at EBC House, 1-3 Seale Street, St. Helier, Jersey, JE4 8XL, Channel Islands or to one of the following Paying Agents:

Bankers Trust Company, 280 Park Avenue,
New York, N.Y. 10017, U.S.A.
Banque Générale du Luxembourg (Suisse) S.A.,
Rennweg 57, 8003 Zurich, Switzerland
Banque Générale du Luxembourg S.A.,
50 Avenue J.F. Kennedy, L-2951 Luxembourg.

Arrangements have been made whereby holders of all Long Term Units - US\$ Portfolio in issue at 31st January, 1996 may reinvest the dividend paid at that date in additional units at a purchase price equal to the Basic Net Asset Value per Unit at 31st January, 1996 (as an indication, the Basic Net Asset Value per Unit was US\$32.46 on 8th January, 1996). This right will be terminated at the close of business on 29th February, 1996. Long Term Unit holders who desire to reinvest their dividend should advise the Manager accordingly when presenting their Coupons for payment.

EBC Fund Managers (Jersey) Limited
Manager
Dated 17th January, 1996

Agent Bank



To the Holders of International Income Fund

Long Term Units - Deutschmark Portfolio

EBC Fund Managers (Jersey) Limited as Manager of the above mentioned Fund has declared the following dividend per Unit for the financial period ended 31st December, 1995, payable on the 31st January, 1996, in respect of Units in issue on 31st December, 1995.

Long Term Units - Deutschmark Portfolio
DM 6.00 per Unit - payable against Coupon No. 2
Unit holders should send their Coupons to the Manager at EBC House, 1-3 Seale Street, St. Helier, Jersey, JE4 8XL, Channel Islands or to one of the following Paying Agents:

Banque Générale du Luxembourg (Suisse) S.A.,
Rennweg 57, 8003 Zurich, Switzerland
Banque Générale du Luxembourg S.A.,
50 Avenue J.F. Kennedy, L-2951 Luxembourg.

Arrangements have been made whereby holders of all Long Term Units - DM Portfolio in issue at 31st January, 1996 may reinvest the dividend paid at that date in additional units at a purchase price equal to the Basic Net Asset Value per Unit at 31st January, 1996 (as an indication, the Basic Net Asset Value per Unit was DM 105.29 on 8th January, 1996). This right will be terminated at the close of business on 29th February, 1996. Long Term Unit holders who desire to reinvest their dividend should advise the Manager accordingly when presenting their Coupons for payment.

EBC Fund Managers (Jersey) Limited
Manager
Dated 17th January, 1996

Curaçao Depository Receipts of PIONEER ELECTRONIC CORPORATION

The undersigned, being the Agent of Curaçao and Depository Company N.V., announces that Pioneer Electronic Corporation has declared a dividend of \$1.00 per share (US\$1.00) for the financial year 1995 which will be payable as from January 24th, 1996 at the office of Messrs J.P. Kennedy, L-2951 Luxembourg, which has been covered by US dollars pursuant to section 4 of the Deposit Agreement with the Curaçao and Depository Company N.V. and will be available to holders of CUR's against surrender of coupon 43 and 20% Japanese withholding tax, on the effect that per CUR's evidencing.

1 Depositary Shares 5.00 (US\$27)
2 Depositary Shares 5.25 (US\$31)

The amounts stated between brackets represent the dividend less 15% Japanese tax. These dividends will be paid until February 23, 1996 but only on condition that the company to be reimbursed will be accompanied by an "Affidavit" (notarially with the undersigned), evidencing that the beneficial holders of the CUR's are residents of a country which has concluded a Tax Treaty with Japan. In the Netherlands dividends will be paid to residents in Dutch currency at the daily rate of exchange unless otherwise instructed.

Amsterdam, January 15, 1996
Messrs J.P. Kennedy, L-2951 Luxembourg.

OFFER ON BEHALF OF GRANADA GROUP PLC ("Granada") FOR THE OUTSTANDING 6% PER CENT. SUBORDINATED CONVERTIBLE BONDS DUE 2008 OF FORTÉ PLC ("Bonds")

NOTICE TO HOLDERS OF BONDS IN BEARER FORM

Lazard Brothers & Co., Limited ("Lazard Brothers") announces on behalf of Granada that a further document relating to the Increased Offer dated 16th January, 1996 has been sent to Forté Shareholders and to holders of Bonds. Terms defined in the Offer Document dated 9th January, 1996 containing the Increased Offer have the same meanings in this advertisement.

Copies of the document are available for collection, free of charge, from New Issues Department, Barclays Registrars, PO Box 166, Rensselaer House, 34 Beckenhurst Road, Beckenham, Kent BR3 4TH and from Lazard Brothers at 21 Moiradella, London EC2P 2ET. Copies of the document have also been sent to the Registrars of the Bonds, Lloyds Bank Registrars, at the Canewey, Worthing, West Sussex BN99 6DA, to the paying and conversion agents in respect of the Bonds, Royal Bank of Canada at 71 Queen Victoria Street, London EC4V 4DE, Internationale Nederlanden Bank (Belgium) S.A. at Rue de Léopold, B-1000 Brussels, Belgium, Royal Bank of Canada (Suisse) at Rue de Léopold, B-1000 Brussels, Belgium, and Banque Générale du Luxembourg S.A. at 27 Avenue de la Liberté, L-2951 Luxembourg and to Cedeo Bank, société anonyme at 67 Boulevard Grande Duchesse Charlotte, P.O. Box 1006, 1010 Luxembourg and Morgan Guaranty Trust Company of New York, as operator of the Euroclear system, at Euroclear Operations Centre, Boulevard E. Jacqmain 151, B-1210 Brussels, Belgium with a request that they be made available for collection, free of charge, by Forté Shareholders.

The Offer and the Cash Alternative are not being made directly or indirectly in or into the United States, Canada or Australia, except where permitted by applicable law. Neither the new Granada Shares nor the Loan Notes have been, nor will they be, registered under the United States Securities Act of 1933, as amended, and the relevant documents have not been, and will not be, obtained from the securities commission of any province of Canada. No prospectus in relation to the new Granada Shares or the Loan Notes has been, or will be, lodged with or registered by the Australian Securities Commission. Accordingly, neither the new Granada Shares nor the Loan Notes may be offered, sold, resold or delivered, directly or indirectly, in or into the United States, Canada or Australia. The attention of holders of Bonds is drawn to paragraph 6(i) and 7 of Part B of Appendix I to the Offer Document.

The Directors of Granada accept responsibility for the information contained in this advertisement and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), such information is in accordance with the facts and does not omit anything likely to affect the impact of such information.

سكنا من الاصل

S&N to shed 1,600 jobs in integration

By Roderick Orm,
Consumer Industries Editor

Scottish & Newcastle, the largest UK brewer, is to close breweries in Halifax and Nottingham, 13 distribution sites and other facilities, shedding some 1,600 jobs as part of its integration of Courage, the brewer it bought for £442m in August.

"This is the last place to fall into place and the integration is going very well," Mr Brian Stewart, S&N's chief executive, said.

The company is on track for annual cost savings from the merger of about £75m for a year-end rationalisation charge of about £80m, as forecast at its interim results in December.

Moreover, S&N had slightly increased its beer market share despite the effort involved in merging S&N and Courage, he added.

In contrast, analysts noted, Carlsberg-Tetley lost crucial points of market share several years ago during the merger of the brewing interests of Carlsberg and Allied Domecq. The two companies blamed the setback on regulatory delays which S&N has not suffered with Courage.

The closure of the two breweries, with the loss of about 200 jobs each, was attacked by local MPs. Mr Ian McCartney, shadow Employment Minister, and the Campaign for Real Ale. The Nottingham brewery is in the constituency of Mr Kenneth Clarke, the beer-loving Chancellor.

Neither brewery is expected to attract an investor willing to continue production, so the land will be sold for redevelopment.

The Halifax brewery, founded in 1898 and famous for Webster's Yorkshire bitter, has a capacity of about 1m barrels a year. The capacity of the Nottingham brewery, established in 1875 and known for its Home ales is about half-a-million barrels. Both breweries were running at well under 50 per cent capacity.

Mansfield Brewery has



Brian Stewart: "This is the last place to fall into place"

agreed to produce Home ales for S&N's regional sales. Production of Webster's is likely to move to S&N's Tadcaster brewery.

Scottish Courage, as S&N's new beer division is called, will be left with seven breweries with a total capacity of about 8m barrels. They are Edinburgh, Newcastle, Tadcaster, Manchester, Masham near Ripon, Bristol and Reading. Masham is very small, but was probably relieved because it is the home of the popular bitter Theakston's.

Scottish Courage is cutting its 41 distribution depots to 28, but is likely to build some greenfield depots which could mean further cuts.

Sales and distribution depots set to close include Steps in Scotland, Garsford near Leeds, Gateshead, Nottingham, Preston, Aylesford, Swanscombe, Dunstable, Cardiff and Southampton. Distribution will cease at Merton.

S&N has also created a single business to service the off-trade and will realign central functions to support the new operating organisation. The changes will be complete within 12 months.

Pet food executives held overnight after talks with works council

French unions fight Dalgety closure

By Christopher Price in London and Andrew Jack in Paris

It was the kind of confrontation every management fears.

Executives at a pet food factory in Agen, south-west France, belonging to Dalgety, the UK pet food and animal products group, gathered the 140 employees together on Monday to tell them the business was to close.

After a day's hard negotiation with the works council, Mr Daniel Boulet, the plant's managing director, and Mr Bernard Manheval, the personal manager, were locked in their offices and held overnight.

They were released unharmed yesterday morning and "bravely", according to Dalgety, returned to continue talks with the workers.

Mr Boulet said: "It was tough," describing how about 40 angry employees had prevented him and his fellow executive leaving. However, he stressed the decision to close the factory was out of his hands.

Mr Michele Maza, regional representative of the Communist-backed CGT union, described the detention as: "Part of the normal game."

Employees of the plant continued to occupy the premises last night, and have demanded the appointment of a negotiator. They claim if Dalgety

invested FF20m it could make the plant profitable, while the costs of closing it down would amount to about FF45m.

Mr Maza expressed fears about shutting down the factory at a time of high unemployment, and said that a number of politicians had expressed concern about the effect of the closure - taken by a foreign-owned company - on the region.

The closure of the plant is part of Dalgety's rationalisation of its European pet foods business. It followed the £442m purchase of Quaker's European pet food interests last year, a move which increased Dalgety's market share from 8 per cent to 21 per cent.

However, the price paid was

considered a fairly high one by analysts, while the company stressed the synergies of Quaker with its Spillers business and the cost savings that could be made. The closure of Agen was the first move in the restructuring process.

Dalgety refused to comment on whether the problems at Agen would affect the rest of its restructuring programme.

In September, the group announced that the cost of integrating the Quaker business would be £60m, about £15m more than envisaged when it was purchased in February.

The combined operation made pre-tax profits of £26m on sales of £435m in the year to June.

LEX COMMENT Scottish & Newcastle

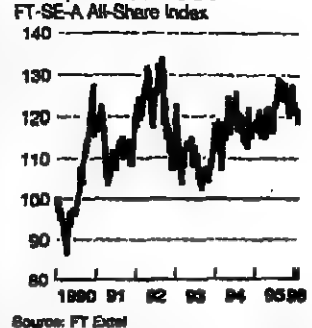
Scottish & Newcastle's acquisition of Courage has done all its competitors a favour by removing about 4 per cent of British brewing capacity. Over-capacity is not a universal problem in brewing, given production shortages for several premium beers. However, excess capacity has considerably depressed margins for standard ales and lagers. The closure of S&N's Nottingham and Halifax breweries is a sensible means of removing production where it is not needed. And while it is positive for S&N, which is on track to reap £75m a year cost benefits from the Courage acquisition, the closures should also be welcomed by the likes of Bass and Whitbread. The immediate outlook for brewers remains difficult. There has been significant rationalisation of pub chains and drinks wholesalers, which will be looking for better terms from their suppliers. Meanwhile, Carlsberg-Tetley is losing market share and could fight back on price.

Nonetheless, there is much more consolidation to come in UK brewing. Smaller regional brewers will be swallowed up, and more importantly, Carlsberg-Tetley is set to fall into the hands of one of its competitors.

Scottish & Newcastle is best positioned among the brewers to benefit from such changes. A 1 per cent increase in net beer prices translates into a 4 per cent rise in group operating profits. Of course, a wet summer or delays in a Carlsberg-Tetley sale would postpone any upswing. But, given recent weakness in S&N's share price, patience should be rewarded.

Scottish & Newcastle

Share price relative to the FT-SE-A All-Share Index



Source: FT Data

AT&T gains central London link

By Alan Cane

AT&T, the largest US telecommunications company, yesterday announced an interconnection agreement with City of London Telecommunications (Colt), a three year old US-owned company which, like AT&T, was awarded a full UK telecoms operator's licence in 1994.

The agreement will give AT&T access to Colt's local network in central London, while Colt will have access to AT&T's international network. The announcement has been expected for some months. Mr David Quinn, AT&T marketing director, said: "As part of our expansion into the UK, we have been looking at a number of operators with which to form alliances. Colt is the first local operator we have

selected." The deal is non-exclusive and Colt has interconnection deals with nine other carriers, including Sprint of the US and Eutelsat, the European-based carrier.

The agreement makes AT&T's position in the UK similar to that of British Telecommunications in the US. BT has a strategic and equity partnership with MCI, the second largest US long-haul carrier.

Colt has installed more than 100km of fibre optic bling within the M25 motorway. It is developing similar fibre networks in other UK cities.

AT&T plans to come to the BT for the business communications companies. It does not expect to offer its lowest prices, but will provide innovative services based on the intelligence built into its network.

SLI wishes to thank its customers for 1995

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- for making it a record year for our business.

1995 HIGHLIGHTS

- ▶ Continued strong growth in sales and operating profits
- ▶ Creation and launch of 41 new product groups.
- ▶ Attainment of ISO Quality Certification at all European manufacturing plants
- ▶ Completion of two full acquisitions and agreements for a further two.
- ▶ Continued high investment in strategic development (over 2 years):
 - Capital Investment : up 71%
 - R&D and Engineering : up 67%
 - Brand Investment : up 64%
- ▶ SLI honoured in several countries with awards for outstanding innovation and design excellence.
- ▶ Largest ever intake of talented young people.
- ▶ Employment fell up another 3%.
- ▶ Strong Balance Sheet with funds secured for growth.

Now we are ready for 1996 - confident that, with our customers' continuing support, 1996 will be another record year.



Norman Scouler
President and
Chief Executive Officer - SLI
Geneva, Switzerland
12 January, 1996

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ANGLOVAAL MINERALS

December 1995 Quarterly Results

Copies of the December 1995 quarterly report and development results are available from the offices of the London Secretaries:

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17 January 1996

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- DEM 1.10 for the DM Global Bond Fund
- GBP 0.45 for the Sterling Global Bond Fund
- CHF 0.35 for the Swiss Franc Global Bond Fund
- USD 0.30 for the Yen Global Bond Fund

has been declared by the Board. This dividend will be paid on 29th January, 1996 to registered shareholders of the fund who were on the register at 29th December, 1995.

- No. 2 for the European Bond Fund
- No. 12 for the DM Global Bond Fund
- No. 7 for the DM Global Bond Fund
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FT Surveys

COMPANY NEWS: UK

The company is confident buying £336m worth of Forte shares is money well spent

Granada share raid fortifies its hand

By Scheherazade Daneshkhu
and David Wighton

Granada increased its chances of winning its £325m bid for Forte yesterday by acquiring 9.2 per cent of its target's shares in the stock market at a cost of £336m (£517m).

Granada, the leisure, television and catering group, said the market raid underlined its confidence in victory while Sir Rocco Forte, chairman and chief executive of the hotels group, called it "a desperate attempt to restore momentum to its misguided bid".

Most analysts agreed that Granada would not have made the move if it were not confident of winning. "It was always going to be close and this should tip the balance," said one.

Shares in Granada rose strongly to close up 23p at 830p, valuing the Forte bid at 386.5p a share excluding tax credits. Granada's stock brokers, BZW and ABN Amro Hoare Govett, were offering 364p for the Forte shares which rose 14½p to close at an all-time high of 380½p, above Granada's cash alternative of 362p.

Under the Takeover Code, a bidder can buy up to 9.9 per cent of the target's shares at prices between the value of its cash and share offer and the full cash alternative.

Forte suggested that Granada had failed to reach its target of 9.9 per cent and claimed that 1.4 per cent had been acquired from marketmakers rather than institutions. Granada said that by stopping below the limit, it gave itself flexibility for further purchases.

Meanwhile, Whitbread, the brewing and leisure group which has agreed to buy Forte's roadside restaurants for £1.05bn if Granada's bid fails, yesterday launched a fierce attack on Granada's plans for the business.

In presentations to institutional investors, Whitbread questioned Granada's understanding of the business and cast doubt on its forecast cost savings. It claimed Granada's proposals for Forte's Little Chef restaurants would boost short-term returns at the expense of longer-term sustainable profits.



Sir Anthony Tennant, left, and John Hoerner, one of two new non executive directors at Forte

Whitbread, which has an £800m-a-year food retailing business, argued that Granada's forecast of a 5 per cent cut in purchasing costs across the group was unrealistic and could only be achieved at the expense of quality. It told insti-

tutions that Granada had underestimated the problems at Little Chef which Forte had allowed to become overpriced and understaffed. Yet Granada was predicting it could save £8m on payroll and overheads. Granada dismissed Whit-

bread's allegations saying it had done "the most detailed analysis" of Forte's business over two years and understood it "better than anyone in the UK". "We are entirely confident that we can deliver the savings and more," it said.

Hotel margins come under detailed scrutiny

By Scheherazade Daneshkhu,
Leisure Industries Correspondent

One of Granada's most persistent criticisms of Forte has been its hotels performance.

In its final offer document published last week, Granada showed hotel operating margins of 18.6 per cent for Forte, 22.9 per cent for Stakis and 29 per cent for Mount Charlotte, the hotels company controlled by New Zealand-based Brierley Investments.

Analysts say it is difficult to compare

the performance of such diverse companies.

Mount Charlotte, for example, has almost half of its hotel rooms in the strong London market, while almost all of Stakis hotels operate in the weaker provincial market.

Moreover, Forte has a wide mix of its businesses, from the budget Travelodge, which will be sold to Whitbread if Forte survives the Granada bid, to the luxury end of the London market.

However, the bid has prompted Forte to break down sales and profits figures

for its different brands.

Its mid-market Posthouse hotels are the segment most directly comparable to Stakis, the quoted hotel company which has performed strongly under new management since pulling back from the brink of collapse in 1991.

Stakis showed operating profits in its hotels division of £31.1m in the year to the end of September 1995 on turnover of £116m, implying profit margins of 26.8 per cent.

In its final defence document, Forte revealed turnover of £228m and pre-tax

profits of £51m at Posthouse in the year to the end of January 1996, suggesting a profit margin of 22.3 per cent.

Analysts said that after making an adjustment for rent and central overhead costs, profit margins at Stakis were about 27.4 per cent and 28.6 per cent at Posthouse.

Mr David Michels, chief executive of Stakis called these comparative profit margin figures "fair" but pointed out "you'd expect a larger group to be slightly more efficient."

McKechnie spends \$50.4m in N America

By Tim Burt

McKechnie, the plastics and metal components group, is to buy Thompson International, North America's largest wheel trim manufacturer, for \$50.4m.

The Midlands-based company yesterday claimed that the deal - worth \$65m including the assumption of \$14.6m of Thompson's debt - would make it the world's leading supplier of wheel trims.

McKechnie is already the largest such manufacturer in Europe, while Thompson boasts Chrysler, Ford, General Motors and Toyota among its largest customers.

Shares in McKechnie rose 8p to 42½p on the announcement, which followed almost a year of talks with DLO Investments, the venture capital-backed company that owns Thompson.

Mr Michael Ost, chief executive, said the acquisition would significantly expand its presence in the US market, where last year made profits of \$2m on sales of \$77m.

Thompson, by comparison, made pre-exceptional profits of \$3m on sales of \$73.3m in the year to March 31.

McKechnie also plans to use Thompson's plants in South Carolina and Kentucky to manufacture plastic tube assemblies which it currently produces in Europe.

'Mad cow disease' hits Sims beef sales

By Patrick Harverson
and Alison Maitland

Sims Food Group yesterday warned it was unlikely to pay a final dividend this year because the latest scare over "mad cow disease" had badly affected its beef sales.

Demand for beef fell at the end of last year following renewed media speculation that people eating beef could be infected with bovine spongiform encephalopathy (BSE).

the degenerative brain condition that affects cattle and is commonly known as mad cow disease.

Sims is the first leading meat supplier to issue a profits warning because of BSE.

Mr Stephen Collier, finance director, said sales of fresh beef products before Christmas fell 10-20 per cent.

Analysts yesterday lowered forecasts for Sims' profits for the year to March 31 from £2.8m to about £200,000, against

£2.8m last year, although they said BSE would only be partly to blame. An inability to pass on higher prices to customers had also cut profits.

However, there are signs that the latest BSE scare - the first was in 1986 - may be easing. The Meat and Livestock Commission yesterday said beef sales were recovering. It does not yet have firm figures but said: "The indications from retail outlets are that beef is on the way back - people are ask-

ing for it again. The recovery may be happening more quickly than we thought."

But Sims may be out of the business by the time sales recover. In November, after a sharp drop in interim profits to £150,000 (£1.2m), it announced plans to sell its fresh meat operations. Yesterday, Mr Collier said it was in talks with several possible buyers and he hoped a deal could be announced before March 31. The shares fell 5p to 28p.

Peoples Phone postpones flotation blaming poor sales over Christmas

By Christopher Price

Peoples Phone, the mobile phone retailer, yesterday postponed its proposed £200m (£308m) flotation, blaming poor sales over Christmas.

The group said the "UK mobile phone market did not meet market expectations in the run up to Christmas and this has adversely affected market sentiment". It also blamed "highly competitive

offers from other retailers".

The move was seen by analysts as a reflection in the changing fortunes in the mobile phone market, with Peoples Phone having strong ties with Vodafone which has been seen as the chief casualty in an increasingly competitive market.

In particular, competitive pricing by Orange, the newest entrant in the 3.5m-strong

mobile phone market, has won a growing share of new subscribers.

Orange is expected to be floated on the London Stock Exchange in March.

Peoples Phone is both a service provider, selling air time on behalf of Vodafone and Cellnet, the two largest mobile phone groups, and retailer with a chain of 175 showrooms. Both Orange and Mercury One-2-One, the fourth operator, sell

directly to customers, by-passing the service providers.

Vodafone said yesterday it was unaware of poor sales at Peoples Phone, arguing that 1995 had been Vodafone's best year for sales.

Orange attracted 60,000 subscribers to its digital network in December, well ahead of analysts' expectations. The company claims a total of 380,000 digital subscribers, only 20,000 behind Vodafone.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total for year	
Alcanadium	Yr to Sept 30	113.4 (110.9)	0.2219 (0.833)	0.81 (2.29)	0.3	Apr 10	0.7	0.3	1
Robertson Tannan	6 mths to Oct 31	27.8 (26.1)	0.597 (1.79)	1.32 (2.65)	0.6	Feb 20	2.15	—	3.8
Paropak	6 mths to Oct 31	16.8 (9.04)	0.364 (1.13)	2.45 (1.13)	0.3	May 2	1.5	—	7.2
Swedish Computing	Yr to Oct 31	7.5 (6.51)	1.26 (0.71)	2.38 (1.32)	0.38	Mar 9	0.38	0.3	0.3
Microgen	Yr to Oct 31	68 (28.2)	0.38 (5.17)	14.8 (10)	5.2	Apr 9	5.05	7.5	7.25
Quality Cam Homes	Yr to Oct 31	17 (12.5)	4.81 (3.72)	37.45 (23.43)	3.3	Mar 11	3	4.88	4.8
Derwent Glass House	Halfdays closed	—	—	—	—	—	—	—	—

Savings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional credit.

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For further information regarding this change, please contact Paul Stephens or Tessa Hosier at Citibank International plc, P.O. Box 242, 336 Strand, London WC2R 1HB.

هكذا من الأفضل

COMMODITIES AND AGRICULTURE

US forecasts still tighter world feedgrain market

By Laurie Morse in Chicago

The US Department of Agriculture yesterday raised its estimate of demand for US maize and reduced of last year's US soybean harvest estimate, further tightening its forecast for world feedgrains supplies in general. Coarse grain prices have for months been near 15-year highs based on projections that last season's harvest is barely large enough to meet world demand.

The USDA report said US maize exports and domestic demand would increase from previous projections, leaving just 507m bushels of the grain in surplus at the end of the crop year. That is down sharply from last month's projection of 617m bushels and far

too low to keep what traders call the grain merchandising "pipeline" primed.

Analysts said that in order to ration stocks at viable levels, maize futures in Chicago will have to rise to between \$3.90 and \$4.10 a bushel, which would be expected to dampen animal feeding demand.

For soybeans, a high-protein animal feed, the USDA reduced its crop estimate, dropping this spring's ending stock estimate to 150m bushels from last month's 215m.

Despite what traders described as a "market-friendly" set of statistics, grain futures prices at the Chicago Board of Trade tumbled. The report was obviously favourable for corn (maize) and soybean prices, said Mr Dick Smetana, research director for the analysis firm AgResources.

"However, the market seems to be putting aside the US situation and focusing more on what's happening in Latin America, where the next harvest will be."

Mr Smetana said weather in Brazil and Argentina appears to be promising a more normal crop than thought just a month ago. In mid-afternoon trading, maize for March delivery was down 8 cents at \$3.57 a bushel and March soybeans were 7 cents lower at \$7.37.

In a separate report Tuesday, the USDA said US farmers had planted 52m acres to winter wheat last autumn, a 7 per cent increase over last year and the largest acreage since 1980.

Analysts predict volatile year for metals

The activities of hedge and commodity funds may add spice, writes Kenneth Gooding

Metals prices are expected to be more volatile than ever this year because of the activities of the US hedge and commodity funds. Only a few days of the new year have passed but the influence of the funds in the metals markets is already clear to see.

On the London Metal Exchange base metals prices have been under downward pressure as the funds have sold short - sold metal they did not own. In the expectation that prices would fall so that they could buy at the lower level and pocket the difference, the gold market the funds up options trading in an unsuccessful attempt to drive price conclusively up through the US\$400 a troy ounce mark.

"There was a synchronised slowing down of economic activity in the base metals consuming areas for the first time in three years in the first quarter of 1995," Mr Viktor Leski, analyst at Bain & Company, the Deutsche Bank subsidiary, points out. "So price pressure about 50 per cent below the levels the bulls held they would be at."

"Then the funds stepped in, saying to themselves 'We are going to short the markets and no one will bid in our way. They were right. No one did stand their ground.'"

Mr Philip Croft, chief economist at RTZ Corporation, the world's biggest mining company, says it is difficult to see a big three base metals producers in 1996.

"Their activities could be damaging for a number of metals by driving down prices to excessively low levels. Funds can't care where prices go up or down, they just want volatility."

Wall Street influences both consumption - through house-building and motors - and capital spending - the big driver of metals demand. Mr Croft points out that, despite tremendous economic growth in Asia, the US still accounts for one fifth to one quarter of world metals consumption. "And it is the region that drives, rather than simply influences, prices."

Mr Croft predicts that demand for metals will rise in 1996 and supply will rise to meet demand. Prices are likely to be in line with production costs. "In the main, prices will slip sideways or move up a bit. Except for copper, which will go down."

Only two of the 14 analysts volunteering to take part in the Financial Times' annual survey of metals price forecasts disagree with Mr Croft's assertion that copper's average price this year will be lower than in 1995. Mr Croft says that, only if global economic activity turns out to be much weaker than Merrill Lynch is predicting, would he expect his copper forecast to be on the high side. "The copper market is in balance and we are more likely to see interruptions to supply rather than over-supply this year."

Mr Croft says that, however, the global economic prospects are not as bright as they seemed three months ago. Even growth among the "Asian tigers" is slowing. He also insists that sentiment among share traders on Wall Street will be a key factor in the fate of LME metals prices this year. "Sentiment on

ANALYSTS' FORECASTS FOR AVERAGE PRICES IN 1996

(US cents a pound for base metals, US dollars a troy ounce for precious metals)

	Aluminum	Copper	Lead	Nickel	Tin	Zinc	Gold	Platinum	Silver
Bain & Company	95	135	38	500	340	55	395	425	5.75
Bullion Metals	75	105	34	400	330	50	n/a	n/a	n/a
James Capel	78	110	35	380	310	48	400	440	6.00
Economist Intelligence Unit	86.8	115	32	370	341	52	n/a	n/a	n/a
First Monnet Securities	76	110	35	450	n/a	45	410	n/a	5.50
GN	88	108	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Hemmett Equities	82	124	35	425	335	51	395	425	5.50
T. Moore & Company	77.5	120	31	500	300	50	410	425	5.50
Windsor Bank	85	110	34.5	405	302.5	50	n/a	n/a	n/a
Merrill Lynch	100	135	35	425	285	50	385	n/a	5.50
Metals Bulletin Research	86	108	35	400	310	49	n/a	n/a	n/a
Ord Minnett	85	110	35	425	350	50	405	450	6.25
RSC Dominion Securities	85	120	30	425	300	55	400	430	5.50
Richardson Greenfields	87.5	145	30	575	n/a	52.5	395	n/a	5.41
SBC Warburg	95	110	35	435	335	52.5	410	425	5.95
David Williams Associates	78	115	35	375	300	47	420	410	5.50
Rudolf Wolff	84	113.4	30.6	408	295	52	375	n/a	5.80
1995 Actual average	81.9	133.1	26.6	374	282	46.8	394.1	424.1	5.20
1994 Actual average	87	104.7	24.9	288	248	45.3	384	405	5.28

Zambian copper rescue talks begin

By Kenneth Gooding, Mining Correspondent

Anglo American Corporation of South Africa is stepping up its initiatives to save Zambia's copper industry. Anglo started talks yesterday in London with Zambian government officials after reaching an understanding that it should lead a consortium to develop the Konkola Deep project, expected to cost about US\$600m.

"With falling output and copper prices this year widely expected to fall, the government could see a danger that, just as elections were taking place, ZCCM might be going bust," said Mr Michael Coul-

son, analyst at Nedcor Securities, part of the South African banking group. "But the fact that Konkola will be a year late in getting under way is not necessarily disastrous for ZCCM. If other companies can be encouraged to put money in, the other ZCCM mines could be operated more effectively and could temporarily make up the fall in output from Konkola (ZCCM's most important mine)."

Anglo has a vested interest in ensuring ZCCM survives because its Zambia Copper Investments subsidiary owns

27.3 per cent of the copper producer. A bigger stake in a revived ZCCM would also fit well with Anglo's aim to move from being the world's fifth largest copper producer to one of the top three positions.

Anglo already has indicated that another South African mining group, Gencor, is likely to join the Konkola consortium and a government official said the Industrial Finance Corporation, a World Bank offshoot, would also be involved. Mr Jim Steel, analyst at Ord Minnett, the stockbroking affiliate of Jardine Matheson, suggests that "other members of the consortium are likely to be those owed money by ZCCM such as Mitsui, Mitsubishi and the Commonwealth Development Corporation."

The Konkola talks this week, in which the Zambian government is being advised by the N M Rothschild merchant bank, are expected to focus on the tax regime, joint venture terms (there are suggestions that Anglo wants to swap ZCC's 27 per cent stake as part of its contribution), protocol and ZCCM's asset contribution.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Unsmelted Metal Trading)

ALUMINIUM 99.7% (per tonne)

Close 1585.5-4.5 1585-3.5
Previous 1585-6 1585-5
High/Low 1585-10 1585-10
AM Official 1585-6 1585-5
Kerb close 1585-6 1585-5
Open int. 220,538
Total daily turnover 65,781

ALUMINIUM ALLOW (per tonne)

Close 1430-10 1430-8
Previous 1430-10 1430-8
High/Low 1430-10 1430-10
AM Official 1430-10 1430-8
Kerb close 1430-10 1430-8
Open int. 5,058
Total daily turnover 1,508

LEAD (per tonne)

Close 701-02 699-96
Previous 699-96 699-96
High/Low 701-02 699-96
AM Official 701-02 699-96
Kerb close 701-02 699-96
Open int. 31,850
Total daily turnover 12,119

NICKEL (per tonne)

Close 7825-35 7825-40
Previous 7825-35 7825-40
High/Low 7825-35 7825-40
AM Official 7825-35 7825-40
Kerb close 7825-35 7825-40
Open int. 41,251
Total daily turnover 12,188

ZINC (per tonne)

Close 1014-10 1013-37
Previous 1014-10 1013-37
High/Low 1014-10 1013-37
AM Official 1014-10 1013-37
Kerb close 1014-10 1013-37
Open int. 75,714
Total daily turnover 105,418

COPPER (per tonne)

Close 2534-30 2534-47
Previous 2534-30 2534-47
High/Low 2534-30 2534-47
AM Official 2534-30 2534-47
Kerb close 2534-30 2534-47
Open int. 171,497
Total daily turnover 105,418

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

LAME AM OFFICIAL US DOLLAR

Close 1.3370 1.3370
Previous 1.3370 1.3370
High/Low 1.3370 1.3370
AM Official 1.3370 1.3370
Kerb close 1.3370 1.3370
Open int. 1.3370
Total daily turnover 1.3370

PRECIOUS METALS

GOLD COMEX (100 Troy oz. \$/troy oz.)

Close 385.5-4.5 385-3.5
Previous 385.5-4.5 385-3.5
High/Low 385.5-4.5 385-3.5
AM Official 385.5-4.5 385-3.5
Kerb close 385.5-4.5 385-3.5
Open int. 385.5-4.5
Total daily turnover 385.5-4.5

SILVER COMEX (100 Troy oz. \$/troy oz.)

Close 4.15-0.15 4.15-0.15
Previous 4.15-0.15 4.15-0.15
High/Low 4.15-0.15 4.15-0.15
AM Official 4.15-0.15 4.15-0.15
Kerb close 4.15-0.15 4.15-0.15
Open int. 4.15-0.15
Total daily turnover 4.15-0.15

PLATINUM COMEX (50 Troy oz. \$/troy oz.)

Close 415.5-4.5 415-3.5
Previous 415.5-4.5 415-3.5
High/Low 415.5-4.5 415-3.5
AM Official 415.5-4.5 415-3.5
Kerb close 415.5-4.5 415-3.5
Open int. 415.5-4.5
Total daily turnover 415.5-4.5

PALLADIUM COMEX (100 Troy oz. \$/troy oz.)

Close 1325.5-4.5 1325-3.5
Previous 1325.5-4.5 1325-3.5
High/Low 1325.5-4.5 1325-3.5
AM Official 1325.5-4.5 1325-3.5
Kerb close 1325.5-4.5 1325-3.5
Open int. 1325.5-4.5
Total daily turnover 1325.5-4.5

NICKEL COMEX (100 Troy oz. \$/troy oz.)

Close 7825.5-4.5 7825-3.5
Previous 7825.5-4.5 7825-3.5
High/Low 7825.5-4.5 7825-3.5
AM Official 7825.5-4.5 7825-3.5
Kerb close 7825.5-4.5 7825-3.5
Open int. 7825.5-4.5
Total daily turnover 7825.5-4.5

COPPER COMEX (100 Troy oz. \$/troy oz.)

Close 2534.5-4.5 2534-3.5
Previous 2534.5-4.5 2534-3.5
High/Low 2534.5-4.5 2534-3.5
AM Official 2534.5-4.5 2534-3.5
Kerb close 2534.5-4.5 2534-3.5
Open int. 2534.5-4.5
Total daily turnover 2534.5-4.5

ZINC COMEX (100 Troy oz. \$/troy oz.)

Close 1014.5-4.5 1014-3.5
Previous 1014.5-4.5 1014-3.5
High/Low 1014.5-4.5 1014-3.5
AM Official 1014.5-4.5 1014-3.5
Kerb close 1014.5-4.5 1014-3.

INVESTMENT TRUSTS - Cont.

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MARKET REPORT

Footsie regains 3,700 as takeover fever returns

By Steve Thompson,
UK Stock Market Editor

If there were lingering doubts about the equity market's reluctance to follow international bonds higher, they were dispelled yesterday as share prices in London and across the rest of Europe surged higher. Ever increasing hopes that another series of European interest rate cuts could be in the pipeline, plus a "coffee-time" market raid on Forte by Granada, and more big gains in bonds, funds and gilts, saw momentum in equities pick up speed all day.

At the close, the FT-SE 100 index easily regained the 3,700 mark and

finished at the day's best of 3,710.6 for a rise of 47.9 or 1.3 per cent on the session.

With much of the day's activity concentrated in the FT-SE 100 stocks, the second index was left trailing but still managed to record good gains. The FT-SE Mid 250 settled 15.9 ahead at 4,037.5.

Granada's mid-morning raid on Forte, orchestrated by the leisure group's joint brokers, ABN Amro Hoare Govett and BZW, gave a massive boost to the equity market's turnover, which topped 900m shares. At 6pm, turnover reached 901.9, with Forte accounting for 18 per cent.

The raid fell short of the 9.9 per

cent the bidder was entitled to acquire via market purchases under the rules of the takeover panel. Forte's financial advisers were quick to latch on to news that Granada's offer was only 9.2 per cent and that 1.4 per cent had been purchased from marketmakers.

Granada's move pumped more than £300m into the market. This was said to have been responsible for gains in many stocks now viewed as prime takeover targets. Among those promoted as potential targets were Ladbroke, Rank and Thorn, all of which rallied higher.

Prospects of further big bids in other sectors also triggered an upsurge in takeover rumours else-

where. Composite insurers were aggressively bought. Late news of a rights issue from Axa, the French insurance group, was seen as almost certain to produce a burst of takeover speculation in the sector this morning.

Trading began calmly, with the FT-SE 100 opening modestly higher in the wake of Wall Street's overnight fall, which saw the Dow Jones Industrial Average down 17 points at the close. But a strong opening by funds and gilts and the Granada raid transformed the market, with the FT-SE 100 plunging through 3,700 and carrying on up for the rest of the session.

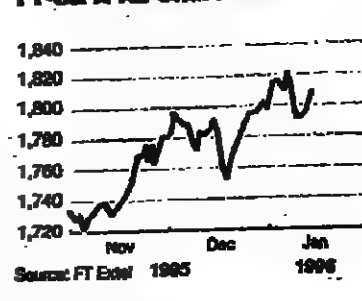
The Dow opened comfortably

higher but ran into pockets of selling pressure which left it down 8 points some time after London had closed.

Dealers said remarks by Mr Hans Eismann, president of the Bundesbank, suggesting there was scope for further cuts in German interest rates, increased the chances of the German central bank announcing a rate cut tomorrow. Any move by Germany would probably be followed by the Bank of France, they said.

But expectations of a reduction in UK rates after today's meeting between the Governor of the Bank of England and the chancellor of the exchequer, were over-optimistic, it was thought.

FT-SE-A All-Share Index



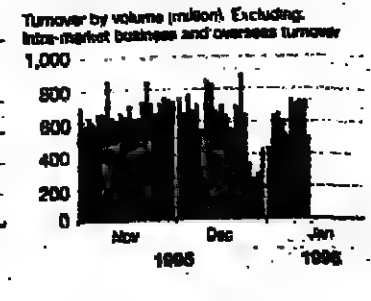
Source: FT Index

Index	Value	Change
FT-SE 100	3710.6	+47.9
FT-SE Mid 250	4037.5	+15.9
FT-SE-A 350	1840.5	+20.3
FT-SE-A All-Share	1814.04	+18.78
FT-SE-A All-Share yield	3.77	(3.82)

Best performing sectors

Sector	Change
1 Leisure & Hotels	+2.8
2 Retailers, Food	+2.3
3 Insurance	+2.1
4 Tobacco	+2.0
5 Telecommunications	+2.0

Equity shares traded



Index	Value	Change
FT Ordinary index	2780.7	+33.7
FT-SE-A Non Fins p/e	16.81	(16.64)
FT-SE 100 Div Yield	3.73	+0.03
10 yr Gilt yield	7.20	(7.40)
Long gilt/equity yield ratio	2.05	(2.05)

Worst performing sectors

Sector	Change
1 Banks, Merchant	-0.4
2 Household Goods	-0.4
3 Property	-0.1
4 Paper, Pkg & Printing	0.0
5 Health Care	0.0

Granada raid on Forte

Granada Group's bid for Forte was the market's main talking point yesterday after brokers acting for the former launched a mid-morning market raid on the latter.

ABN Amro Hoare Govett and BZW moved into the market to acquire nearly 10 per cent of Forte's stock. The two houses were said to have paid 38p and 38.4p a share, though by the close they had only managed to secure 9.3 per cent. Volume in Forte soared to 162m shares, an all-time record for a single day's trading in the stock.

Analysts said a late afternoon statement from Mr Ian Lang, secretary of state for trade and industry, saying Granada must satisfy competition concerns before proceeding with the bid was "nothing to worry about". Indeed, Granada welcomed the statement, saying it had already offered to give such undertakings.

Both Granada and Forte continued to make the rounds of city institutions yesterday, with many market watchers suggesting yesterday's raid helped Granada pull well ahead in the bitterly fought contest. However, one cautious analyst warned: "Forte still has ability to surprise."

Granada continued to power ahead and ended the session 23 up at 893p, while Forte jumped 14 to 380.4p, a new high.

Composite insurers rallied

across the board in response to newspaper comment focusing on the potential for takeovers within the sector.

There was further help from a review by Cazenove. The broker does not comment on market talk, but dealers said it was a buyer of Royal Insurance, up 9 at 393p, and Commercial Union. Knocked previously by a critical note from Kleinwort Benson on environmental liabilities, CU's shares rose 6 to 616.4p. Cazenove also joined Credit Lyonnais Laing and NatWest Securities in recommending Sun Alliance, 13 higher at 379p.

Guardian Royal Exchange, the sector's takeover favourite which had already climbed 38 per cent in the past year, added an extra 13 to 269.4p.

After the market closed last night, Axa, the French insurer, said it would raise FF5.9bn (£770m) in a one-for-seven share issue at FF250 a share. That is expected to increase speculation about sector takeover bids.

Zeneca talk

Zeneca jumped yesterday as long-standing takeover speculation continued to build. Much of Zeneca's strength represented arbitrage money pouring out of Forte following Granada's raid for around 90m shares and looking for a new bid prospect.

In fact, analysts remain cynical about the rumours, saying that at current levels Zeneca would be an expensive prize. One broker said a cash bid of £15 a share, which assumes an acceptable premium to the underlying price, would represent a 40 per cent premium

over the price paid by Glaxo for Wellcome. Nevertheless, the stories - which tend to favour Roche of Switzerland as at least one party involved - refuse to die down. Roche refused to comment on reports that it was planning to raise £12bn in the Eurobond market. A spokesman said: "As long as Roche willingly says it can grow from internal strength on the one hand but is ready to acquire when the price makes sense we will continue to be confronted with rumours."

Yesterday Zeneca leapt 43 to 1291, while Roche underperformed a rising Swiss market. Leading pharmaceuticals stocks, dull for a while, because of the impact of a weak Wall Street, were back in the spotlight yesterday.

Glaxo Wellcome forged ahead 16 to 902p as ABN Amro Hoare Govett featured the stock as its first choice in Swiss market. Leading pharmaceuticals stocks, dull for a while, because of the impact of a weak Wall Street, were back in the spotlight yesterday.

Burmah Castrol moved forward 12 to 978p, helped by a recommendation from Yamachi. Also, cash has been moving in to second-line oil issues

FINANCIAL TIMES EQUITY INDICES

Index	Value	Change
Ordinary Share	2780.7	+33.7
Ord. Div. Yield	4.04	+0.03
P/E ratio	16.81	(16.64)
P/E ratio 10	16.20	(16.08)
100 Day High	16.20	(16.08)
100 Day Low	16.20	(16.08)
100 Day Avg	16.20	(16.08)
100 Day Range	16.20	(16.08)
100 Day Vol	16.20	(16.08)
100 Day High	16.20	(16.08)
100 Day Low	16.20	(16.08)
100 Day Avg	16.20	(16.08)
100 Day Range	16.20	(16.08)
100 Day Vol	16.20	(16.08)

Index	Value	Change
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P/E ratio 10	16.20	(16.08)
100 Day High	16.20	(16.08)
100 Day Low	16.20	(16.08)
100 Day Avg	16.20	(16.08)
100 Day Range	16.20	(16.08)
100 Day Vol	16.20	(16.08)

as investors took profits in the oil majors.

BT squeezed forward 10 to 377.5p. Merrill Lynch said: "Given a considerable level of pessimism is already built into the share price, we believe there may be considerable upside if BT receives favourable outcomes from the MMC."

National Grid was weak as oversupply of shares continued to depress the stock. Southern Electric is to pass just under 11 per cent of the Grid to institutions next week and Hanson still retains more than 12 per cent, which it is expected to distribute. The shares lost a halfpenny at 185.4p.

A broker's recommendation helped lift leading food retailers. SBC Warburg upgraded the sector from a "neutral" to "overweight" recommendation. The broker said the move reflected "a more favourable macro-economic and political background for the food retailing sector in 1996." It added: "The first half of this year will feature less margin instability than the second half of last year."

Its favourite in the sector is Argill, where the shares appreciated 11 to 365.9p in trade of 8.2m. The company, which gained 12.4 to 315.4p on volume of 7.9m. The point, the electronic order-driven trading system, was responsible for 15 per cent of the turnover in the stock.

Warburg regards house stock J. Sainsbury as a "good buy for the long term". Shares in the group, boosted recently by recommendations from other brokers, strengthened 5 to 429.4p.

Investors that relinquished Forte stock following yesterday's market raid were said to have reinvested most of the proceeds in leisure related stocks.

Ladbroke ended the session as the best performing stock in the Footsie after the shares jumped 5 to 164.4p in trade of

FUTURES AND OPTIONS

Index	Value	Change
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3690.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0

Index	Value	Change
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3690.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
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Index	Value	Change
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3690.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0

MARKET REPORTERS

Peter John, Joel Kibson.

LONDON RECENT ISSUES: EQUITIES

Issue	Value	Change
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3690.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0

FT GOLD MINES INDEX

Index	Value	Change
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3690.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0

FT-SE Actuaries Share Indices

Index	Value	Change
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3690.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0

The UK Series

Index	Value	Change
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3690.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0

Hourly movements

Index	Value	Change
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3690.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0

FT-SE Actuaries 360 industry baskets

Index	Value	Change
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3690.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0
FT-SE 100 INDEX FUTURES (LFFB) 125 per full index point	3710.0	+37.0

TSB Group plc
and
Lloyds Bank Plc
have merged to form
Lloyds TSB Group plc

Morgan Guaranty Trust Company of New York acted as financial adviser to TSB Group plc.

JPMorgan
August 1995

C&G Cheltenham & Gloucester
has been acquired by
Lloyds Bank Plc

Morgan Guaranty Trust Company of New York acted as financial adviser to Cheltenham & Gloucester.

JPMorgan
August 1995

TELECOM a.s.
has sold a 2.7% interest in the company to
TelSource N.V.

a limited liability company owned 51% by PTT TELECOM B.V. and 49% by SBC PTT

Morgan Guaranty Trust Company of New York acted as financial adviser to PTT TELECOM a.s. and the Ministry of Economy of the Czech Republic.

JPMorgan
September 1995

VOLVO
AB Volvo
has agreed to exchange its 2.5% holding in
Pharmacia AB
for a 13.6% holding in
Pharmacia & Upjohn, Inc.

Morgan Guaranty Trust Company of New York acted as financial adviser to AB Volvo.

JPMorgan
November 1995

Hoechst Corporation
a wholly owned subsidiary of Hoechst AG
has acquired
Marion Merrell Dow, Inc.

J.P. Morgan Securities Inc. acted as financial adviser to Hoechst AG.

JPMorgan
July 1995

Credito Italiano
Credito Italiano S.p.A.
has acquired 76.36% of the shares of
Gruppo Bancario Credito Romagnolo S.p.A.

through a public tender offer for Lb 3,770 billion

Morgan Guaranty Trust Company of New York acted as financial adviser to Credito Italiano S.p.A.

JPMorgan
April 1995

NUTRICIA
N.V. Verenigde Bedrijven Nutricia
has acquired all the assets of
Milupa

Morgan Guaranty Trust Company of New York acted as financial adviser to Nutricia.

JPMorgan
September 1995

A leader in European M&A

JPMorgan

These announcements appear as a matter of record only.

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INDEX FUTURES

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1995/96										1995/96										1995/96											
Jan 16	Jan 15	Jan 12	Jan 9	Jan 6	Jan 3	Jan 1	Jan 1	Jan 1	Jan 1	Jan 16	Jan 15	Jan 12	Jan 9	Jan 6	Jan 3	Jan 1	Jan 1	Jan 1	Jan 1	Jan 16	Jan 15	Jan 12	Jan 9	Jan 6	Jan 3	Jan 1	Jan 1	Jan 1	Jan 1		
Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low		
Argentina Buenos Aires (277)	17811.17	17322.30	17188.20	31/95	851.00	93/95				Japan Tokyo (1459)	1983.28	1981.21	1980.02	51/95	1983.28	134/95				Indonesia Jakarta (416)	201.05	201.23	200.88	41/95	144.50	135/95					
Australia All Ordinaries (11/80)	2245.1	2233.0	2238.4	22/94	91/95	1923.20	92/95			Malaysia KLS Composite (416)	1098.66	1072.85	1061.77	1085.04	91/95	940.27	21/95				Mexico Mexico (1578)	600.24	594.13	591.56	51/95	144.72	21/95				
Canada S&P 500 (12/84)	365.27	364.63	367.22	26/94	28/95	328.20	27/95			Netherlands Amsterdam (12/81)	543.5	545.0	547.4	51/95	422.00	23/95				Philippines PSE Composite (416)	332.0	330.0	331.5	33/95	29.00	29/95					
France CAC 40 (12/81)	1037.33	1013.04	1019.58	19/94	31/95	882.16	23/95			Portugal Lisbon (1578)	259.75	257.88	256.12	25/95	201.48	21/95				Singapore SSE Composite (416)	1279.50	1280.15	1294.52	1215.28	91/95	108.00	10/95				
Germany DAX (12/81)	1037.33	1013.04	1019.58	19/94	31/95	882.16	23/95			South Africa JSE All Share (12/81)	1800.78	1803.12	1803.00	181/95	1250.20	30/95				Spain IBEX 35 (12/81)	8577.89	8470.0	8444.0	8577.89	19/95	822.00	31/95				
Italy FTSE MIB (12/81)	1674.91	1678.23	1688.67	23/92	14/95	1658.30	29/95			Sweden SSE Composite (416)	861.61	862.78	862.39	863.92	91/95	47.00	29/95				Switzerland SIX Composite (12/81)	1513.11	1512.30	1514.72	1518.00	19/95	108.00	29/95			
Japan Nikkei 225 (12/81)	1983.28	1981.21	1980.02	51/95	1983.28	134/95			Thailand SET Composite (416)	1371.94	1376.10	1375.51	1402.04	10/95	1163.50	16/95				Turkey Borsa Istanbul (12/81)	4700.15	4633.72	4631.84	4655.00	21/95	2884.40	23/95				
UK FTSE 100 (12/81)	2013.20	2010.76	2012.75	23/95	23/95	1997.43	29/95			USA S&P 500 (12/81)	722.8	725.8	721.1	743.00	51/95	681.21	23/95				World World (12/81)	150.00	150.00	150.00	150.00	150.00	122.41	12/95			
USA S&P 500 (12/81)	722.8	725.8	721.1	743.00	51/95	681.21	23/95			World World (12/81)	150.00	150.00	150.00	150.00	150.00	122.41	12/95				World World (12/81)	150.00	150.00	150.00	150.00	150.00	122.41	12/95			
World World (12/81)	150.00	150.00	150.00	150.00	150.00	122.41	12/95			World World (12/81)	150.00	150.00	150.00	150.00	150.00	122.41	12/95				World World (12/81)	150.00	150.00	150.00	150.00	150.00	122.41	12/95			
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World World (12/81)	150.00	150.00	150.00	150.00	150.00	122.41	12/95			World World (12/81)	150.00	150.00	150.00	150.00	150.00	122.41	12/95				World World (12/81)	150.00	150.00	150.00	150.00	150.00	122.41	12/95			
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World World (12/81)	150.00	150.00	150.00	150.00	150.00	122.41	12/95			World World (12/81)	150.00	150.00	150																		

37 1/4	30 1/2	887	1.00	8.2	18	28	38 1/2	36 5/8	38 1/2	1 1/2
33 1/4	24 1/4	888	0.68	2.2	18	8879	30 1/2	30	30 1/2	1 1/2

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NASDAQ NATIONAL MARKET

1 PM class January 16

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4 pm close January 16

[illegible]

Or fax: 212-308-2397

FINANCIAL TIMES

AMERICA

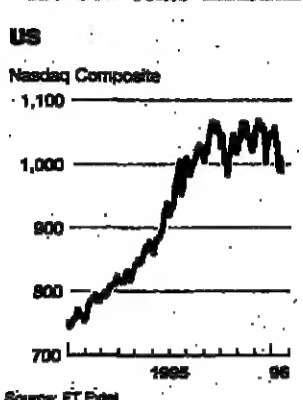
Dow volatile, further reverse for Nasdaq

Wall Street

US shares were mixed by early afternoon after a volatile morning that had seen prices rise strongly at the opening before falling back later in the session.

Technology shares were especially volatile: the Nasdaq composite, which is weighted toward that sector, jumped more than 7 points in early trading to reverse some of the battering it had taken so far this year. By 1 pm the index was 1,004.93.

The Dow Jones Industrial



Average rose 25 points at the start of trading, before retracing all of its gain in the early afternoon. At 1 pm the Dow was 9,399 lower at 5,034.33. The more broadly based Standard & Poor's 500 added 0.59 at 600.41, while the American Stock Exchange composite fell 2.14 to 530.56. Volume on the NYSE came to 231m shares.

Investors were anxiously awaiting an earnings report from Intel, the second largest company on the Nasdaq, which

was due out after the market closed. Shares in the semiconductor group initially added 1%, but by early afternoon were off 3% at \$53.

Lam Research was volatile after the maker of semiconductor production equipment reported second quarter results of \$1.12 a share, 7 cents a share ahead of the mean analyst estimate. The shares initially climbed 3%, then fell into negative territory before stabilising with a gain of 3% at \$34.

The Dow did get some support from a bounce in IBM: by early afternoon the shares were up \$14 at \$64.

Commercial banks were mostly stronger after a wave of stronger-than-expected fourth quarter earnings reports. Citicorp advanced 3% to \$66, Chase Manhattan Bank added 3% at \$59, Chemical rose 3% at \$57 and Wells Fargo rose 3% at \$53.

NationsBank, which reported fourth quarter profits of \$1.85 a share, 6 cents below expectations, fell 1% to \$64.

Canada

Toronto traded higher at midday, helped by the stronger gold price and expectations of a strong cash inflow from Canadian pension plan contributions seeking a tax haven in coming weeks. The TSE 300 composite index was 10.51 up by noon at 4,750.51.

Mark Resources picked up 3% to \$37 in heavy trading after Enbridge Energy Services announced a rival proposal to Peninsula's hostile bid for a share offer. Enbridge, which manages about \$300m of oil and gas assets for funds for public and private investors, proposed reorganising Mark into a royalty trust fund structure.

Telmex off in Mexico

Mexico City slipped in early trade as the market braced itself for an increase in domestic interest rates. These were forecast to rise between 100 and 200 basis points at the central bank's weekly primary auction later in the session. Investors were also worried by a fall in Telmex.

By midsession the IPC index was off 35.41 at 2,352.55 in moderate volume of 10.5m shares. Telmex shares were down 1.3 per cent after having fallen about 8 per cent in the previous two sessions on worries that the telecommunications group would be unable to generate strong profits growth when it was exposed to competition from next year.

Lahman Brothers said it had cut Telmex's 1995 earnings estimate to \$3.30 per ADR from

\$3.55, but added that it continued to rate the company as an "outperformer".

BUENOS AIRES was cautiously higher as brokers said they were concerned by growing problems about the domestic economic environment. The Merval index was up 2.21 at 541.83 at noon.

SAO PAULO was mildly weaker by midsession, the Bovespa index having slipped 415.90 to 49,538. SANTIAGO was steady by late morning. The IGPA index gained 7.22 points at 5,771.75.

Electricals recovered from a decline on Monday as investors moved back into the sector. Enersis was up 1 per cent to 228 pesos and Endesa made up all the ground it had lost during the previous session, rallying 2.5 per cent to 289 pesos.

S African industrial at peak

Johannesburg gold shares picked up after Monday's pull-back, but they were less convincing than industrials which posted straight-line rises to register a record high for the third consecutive day.

Analysts said that industrials looked likely to continue higher later in the week as an absence of stock was helping to push prices ahead. However, gold shares, having yet to find encouragement in the mediocre quarterly gold mine results so far, were seen track-

ing the bullion price for the rest of the week.

The all-share index was up 84.0 at a record 6,794.4, industrials surged 109.6 to a new peak of 9,536.5 and gold rose 49.4 to 1,808.7.

De Beers appreciated \$1.75 to \$212.75, while the industrial mainstay, South African Breweries, hit a fresh high of \$141.50 for a gain of \$4. Anglo American closed \$5 up at \$255, while Freegold, the country's biggest gold producer, rose \$2.80 to \$37.10.

EUROPE

Rising dollar, rate cut hopes lift senior bourses

The combination of a rising dollar and rate cut hopes was good for senior bourses. FRANKFURT set yet another all-time high, the Dax index closing the post-bourse 18.05 ahead at an all-time high of 2,379.43, with its core cyclical

turnover climbed from DM9.9bn to DM11.4bn. There were gains of more than a percentage point from the big three chemicals, BMW and MAN in automotive stocks, and Mannesmann in engineering. Volkswagen and the fork UR specialist Linde rose in excess of 1 per cent. DB Research lifted its earnings per share forecasts slightly for Luftansa for 1995, 1996 and 1997, and the shares rose DM3 or 3.8 per cent to DM28.90. Mr Jürgen Pieper at DB Research said that the likelihood of European Union approval for Luftansa's alliance with Scandinavian Airlines System (SAS) made Luftansa shares a short term trading buy, but DB Research's recommendation remained unchanged at neutral.

PARIS looked for a cut in domestic interest rates tomorrow, and the CAC-40 index advanced by 27.70 or 1.4 per cent to 1,952.10, its highest close since last August. Turnover was above the recent

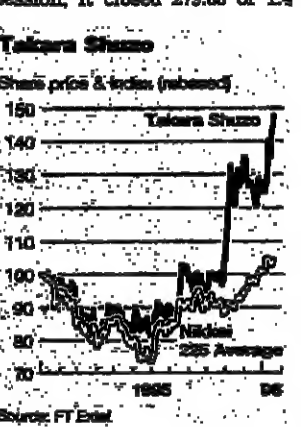
ASIA PACIFIC

Soros accolade caps good day for Nikkei, up 1.4%

Tokyo

Tokyo was treated to a last-minute accolade from the financier Mr George Soros, writes *Our Markets Staff*, just before the end of trading. Mr Soros said that Japanese equities offered the best opportunity for world investors, helping the Nikkei average to close above the 20,500 level.

A stronger dollar against the yen, along with index-linked and arbitrage-related buying, had given the 235 index a good session. It closed 279.85 or 1.4



per cent higher at the day's best of 20,577.07, up from a low of 20,303.47.

Volume was moderate, down from 955m shares to 418m. Winsor's most active, recovered to Y825, up Y2, after a low of Y814. Sony rose Y100 to Y6,550, but Fujitsu lost Y10 to Y1,510.

Carmakers were firm, helped by a report that sector profits would rise if the dollar remained above Y105. Toyota put on Y40 at Y2,250.

Speculative spirits rose again, almost literally. The most active issue in the first session was Takara Shuzo, the liquor stock, which rose Y40 to a 1995/96 high of Y1,170, encouraged by talk about its gene treatment research. However, Takara said it did not have any fresh research news.

Roundup

Reports that the government might soon issue measures to boost the market helped SEKUR finish slightly higher. The composite index firmed 2.61 to 883.27, but losers still led gains by 448 to 375.

Small-cap and electronic shares, as well as selected companies with forecasts of improved corporate earnings, were purchased. Haitai Electronics added Won600 at Won16,300 and Hankook Metal went limit up to Won6,850.

Elsewhere, Dongbu Steel put on Won500 at Won19,500 on expectations of a substantial increase in its 1996 net profits. TAIPEI fell back as many investors chose to move to the sidelines and the weighted index eased 11.85 to 5,015.36. Turnover was \$366m.

Brokers attributed the thin turnover partly to the attractions of the smaller over-the-counter market where daily turnover hit a record high of \$328m on Monday.

One broker said that "the OTC market offers investors another option at a time when they are uncertain about the stock market outlook".

HONG KONG reversed early losses, the Hang Seng index closing 36.85 higher at 10,571.15 after a session's low of 10,559.47. Turnover increased from HK\$5.5bn to HK\$6.5bn. Some dealers attributing the late rally to purchases by foreign institutions.

The H share index of locally listed Chinese groups gained 12.59 or 1.4 per cent at 928.22 after Monday's 3 per cent rally as rumours persisted that China was about to relax austerity measures.

Wharf climbed 35 cents to HK\$29.55 as it confirmed that it had sold its Omni Hotels chain

FT-SE Actuaries Share Indices

Jan 16		THE EUROPEAN SERIES														
Monthly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close								
FT-SE Euro Stoxx 100	1516.01	1516.19	1518.02	1516.38	1520.17	1521.74	1521.73	1522.84								
FT-SE Euro Stoxx 100	1612.00	1612.73	1615.85	1614.28	1614.82	1617.08	1616.54	1617.55								
	Jan 15	Jan 12	Jan 11	Jan 10	Jan 9	Jan 8	Jan 7	Jan 6								
FT-SE Euro Stoxx 100	1510.88	1514.02	1504.40	1510.98	1527.11											
FT-SE Euro Stoxx 100	1602.85	1612.83	1594.49	1592.67	1610.51											
Stax 1000 (pt/1000) Nighting 102	1523.26	1516.82	1506.10	1504.01	1511.53	1611.53	1611.51									

daily average at FF8.2bn.

Nevertheless, there were mixed fortunes in the financial sector. BNP rose FF10.30 to FF212.70 and CCF advanced FF16.50 to FF244.80. But Credit Foncier de France, which is not a CAC constituent, slipped FF4.80 to FF158.30, continuing a recent downturn on worries about its ability to repay loans.

Among other second-line issues, Moulinex rose FF8.30 to FF181.10 following a slight increase in sales for the nine months to December 1995. Remy Cointreau slipped 90 cents to FF150.10, recovering from a session low of FF145.20, as it said that it planned to cut its debt burden over the next few months, from FF8.6bn to FF7.6bn. Some analysts, however, were worried by weakness in its cognac division.

AMSTERDAM saw dollar-associated strength in heavily

weighted internationals such as Royal Dutch. The AEX index put on 2.75 to 504.56, a new record closing high.

Royal Dutch put on F1.80 at F1 221.20 while Phillips also came in strongly, adding F1.20 to F1 63.50, and Unilever made F1.24 to F1 230.30.

News that DSM was to expand its Brazilian operations helped the stock rise F1.24 to F1 137, in spite of a UK broker's downgrade.

ZURICH overcame early weakness, encouraged by the dollar, Wall Street and rate hopes. The SMI index picked up 30.9 to 3,254.8.

Roches certificates, sharply lower on Monday, rose SF10 to SF 8,940, as the company declined to comment on a new round of speculation in London that it might bid for Zeneca's group was unlikely with the share price below its nominal value of L1,000.

One analyst, who doubted that a deal, was in the air,

noted that Zeneca's specialty and agro divisions would not fit with Roche or Merck's operations, while, even for a company such as Roche, raising the \$200m cost of Zeneca would be much more of a problem than finding the \$5.6bn paid in 1994 for the US pharmaceuticals group, Syntex.

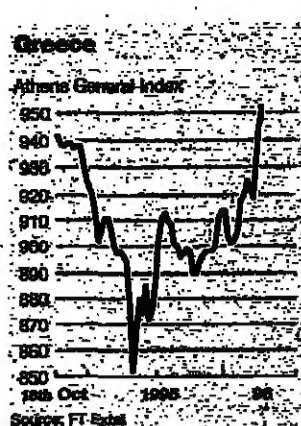
Elsewhere among the pharmaceuticals, Sandoz rose SF15 to SF 999, ahead of full year sales figures, tomorrow while among the banks, further speculative buying pushed UBS up SF16 to SF 1,344.

MILAN turned from politics to a firmer domestic bond market and lira. The Comit index picked up 1.70 to 890.94 while the real-time Mibtel index jumped 147 or 1.6 per cent to 8,324.

Olivetti, however, was a major casualty, dropping 1.74 or 1.5 per cent to L1.149 on reports that a number of domestic and foreign brokers, who had visited the company in recent days, were downgrading their 1996 earnings forecasts sharply.

Montedison picked up L17.2 to L891 as speculation about a rights issue faded: analysts said that a cash call by the group was unlikely with the share price below its nominal value of L1,000.

MADRID's revival was led



by two of its privatisation stocks, Repsol and Telefonica, up Ptas6, or 1.5 per cent to Ptas6,085 and by Ptas25, or 1.4 per cent to Ptas1,736 as the general index rose 1.47 to 3,274.6.

STOCKHOLM reflected the dollar with a rise of SEK4, or 3.1 per cent to SEK134.50 in Volvo B, and overnight gains by Astra A rallying by SEK7.50, again 3.1 per cent, to SEK263. The Affarsvärlden General index rose 7.8 to 1,719.2.

ISTANBUL recovered Monday's 2 per cent fall despite the lack of clarification on the political front. The composite index rose 1,784.33 to 47,001 as

turnover soared to TL14,160bn from Monday's TL11,070bn.

ATHENS welcomed the resignation of the prime minister, Mr Andreas Papandreu, after two months of political uncertainty. Equities jumped by more than 2 per cent in early trading in reaction to the decision, which was announced overnight. The general index ended up 18.09 to 951.99 in heavy turnover of DKR14.04bn.

Analysts commented that Mr Papandreu's decision to stand down had already been discounted by most investors, but that it finally cleared the way for a smooth transition in the ruling Panhellenic Socialist Movement. There was general agreement that either of the leading contenders for the vacant post, the defence minister Mr Gerassimos Arsenos, or the former industry minister, Mr Costas Simitis, would be welcomed by the markets.

VIENNA also recovered the losses made on Monday as investors were encouraged by strength in neighbouring markets. The ATX index ended up 9.04 or 1 per cent at 1,033.09.

Maculan, the construction group, added Schil0 or 4.3 per cent to Sch245.

Written and edited by William Cochrane, Michael Morgan and John Pitt

VIEWPOINT

Commerzbank's focus on German and European economic issues 1996

Germany: slow growth to continue in 1996

Swings in business sentiment and the tenor of public debate usually exaggerate any changes in the actual economic situation. At the end of 1994, for example, optimism was running high, contributing to the sharp rise in long-term interest rates. The opposite holds true now: the mood is very bearish, as is reflected in the bond markets. Although the outlook for industrial countries is indeed not very encouraging, growth in 1996 will be around 2.5% and should improve in the course of the year.

PREDICTIONS for Germany's economic growth have been scaled down significantly in recent months. And although psychology may have played a role here - when calculating their first estimates for 1996, forecasters realized they had been much too cautious for 1994 and did not want to repeat their mistake - there are two sound reasons for the downward adjustment. The first is that the D-mark unexpectedly appreciated further last spring. After an encouraging downward correction during the summer, it stabil-

ized at a high level, pressuring a further loss of market shares in world trade. The consensus forecast for growth in 1996 was accordingly reduced to 2.5% from 3%.

A SECOND ROUND of revisions occurred last autumn when it became clear that massive structural adjustments were in store for the construction sector. These pushed the expected growth rate down to 2%.

	1995	1996
Private consumption	1.4	2.0
Government consumption	1.7	1.5
Machinery and equipment	2.5	2.5
Construction	1.8	0.5
Domestic demand	2.1	2.0
Exports	3.1	4.0
Imports	2.9	3.0
Gross Domestic Product	2.2	2.0
Consumer prices	1.9	2.0

1) for GDP and components, January-September

But the figures for annual average growth fall to show that between mid-1995 and the spring of 1996 Germany's real GDP will expand hardly at all. In addition to the factors already mentioned, one other aspect is relevant here. One is the 1995 wage agreements, which boosted hourly rates in the western German goods-producing sector by 4.5%, compared with a rise of only 2% in 1994. This caused many firms to review their investment plans; above all, though, it has prompted them to consider shifting production abroad. Much suggests that this year's wage negotiations will result in lower increases. The second aspect is the virtually identical downward revision of growth forecasts in other Western European countries, due in part to concerted fiscal consolidation in an effort to meet the Maastricht criteria by 1997.

ALTHOUGH the expected growth rate is disappointing, as it will bring about hardly any improvement in employment, it will nonetheless prevent talk of narrowing "output gaps" and of the need for a "pre-emptive strike" by the Bundesbank from emerging too soon.

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